



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
OCTOBER 4, 2022 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER** Bryn Dodd, President
- II. INVOCATION** Chaplain Doug Herget
- III. PLEDGE OF ALLEGIANCE** Bryn Dodd
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** ... Don Hallmark (p.3)
- V. AWARDS AND RECOGNITION**
 - A. October 2022 Associates of the Month**..... Russell Tippin
 - Nurse - Shelby Mathews
 - Clinical – Lydia Maldonado
 - Non-Clinical - Amanda Mancha
 - B. Unit HCHAPS High Performer(s)** Russell Tippin
 - 6 West
- VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VII. PUBLIC COMMENTS ON AGENDA ITEMS**
- VIII. CONSENT AGENDA**Bryn Dodd (p.4-38)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, September 8, 2022**
 - B. Consider Approval of Special Meeting Minutes, September 22, 2022**
 - C. Consider Approval of Joint Conference Committee, September 27, 2022**
 - D. Consider Approval of Federally Qualified Health Center Monthly Report, August 2022**
 - E. Consider Approval of January 2023 through January 2024 Board/Finance Committee Meeting Dates**
- IX. COMMITTEE REPORTS**
 - A. Finance Committee** Wallace Dunn (p.39-102)
 - 1. Financial Report for Month Ended August 31, 2022
 - 2. Consent Agenda
 - a. Consider Approval of Shimadzu Service Agreement Renewal
 - b. Consider Approval of Accelerate Diagnostics Service Contract Amendment
 - c. Consider Approval of Roche Diagnostics Depot Service Agreement

- d. Consider Approval of CVA Advertising and Marketing Contract Renewal
- 3. Capital Planning Committee

X. TTUHSC AT THE PERMIAN BASIN REPORT..... Dr. Timothy Benton

XI. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS

..... Russell Tippin (p.103-111)

- A. COVID-19 Update**
- B. Regional Update**
- C. Retiree Update**
- D. Ambulance Update**
- E. Ad hoc Report(s)**

XII. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreement(s)**

XIV. ADJOURNMENT Bryn Dodd

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
SEPTEMBER 8, 2022 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Bryn Dodd, President
Mary Lou Anderson
Richard Herrera
David Dunn
Don Hallmark
Wallace Dunn
Kathy Rhodes

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Christin Timmons, Chief Nursing Officer
Adiel Alvarado, President MCH ProCare
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO

OTHERS PRESENT: Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Bryn Dodd, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Doug Herget offered the invocation.

III. PLEDGE OF ALLEGIANCE

Bryn Dodd led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

David Dunn presented the Mission, Vision and Values of Medical Center Health System.

V. AWARDS AND RECOGNITION

A. September 2022 Associates of the Month

Russell Tippin, President/Chief Executive Officer, introduced the August 2022 Associates of the Month as follows:

- Clinical – Rikki Bradley
- Non-Clinical – Catalina Morales
- Nurse – Megan Escontrias

B. Unit HCAHPS High Performers

Russell Tippin, President/Chief Executive Officer, introduced the Unit HCAHPS High Performer(s)

- CCU
- Dr. Raymond Martinez
- Jackie Lehr, NP
- MCH Wound Care
- WSMP OR

C. Chief Nursing Officer

Russell Tippin, President/Chief Executive Officer recognized Christin Timmons, Chief Nursing Officer on her 24-years of service to MCH.

VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

VIII. CONSENT AGENDA

A. Consider Approval of Regular Meeting Minutes, August 2, 2022

B. Consider Approval of Joint Conference Committee, August 23, 2022

C. Consider Approval of Federally Qualified Health Center Monthly Report, July 2022

Kathy Rhodes moved, and Don Hallmark seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

IX. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended July 31, 2022
2. Capital Expenditure Budget Update
3. Consent Agenda
 - a. Consider Approval of Culligan Agreement Renewal

- b. Consider Approval of Breakaway PromisePoint Access/Community Services Contract
- c. Consider Approval of Invita Healthcare Tissue Tracking System Amendment
4. Consider Ratification of Emergency Purchase of Police Patrol Vehicle

Wallace Dunn moved, and Don Hallmark seconded the motion to approve the Finance Committee report as presented. The motion carried.

X. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Timothy Benton, Regional Dean, School of Medicine provided the TTUHSC at the Permian Basin Report for information only. No action was taken.

XI. QAPI 2023 ANNUAL GOALS AND SAFETY PLANS

Christin Timmons, Chief Nursing Officer, presented the QAPI 2023 Annual Goals and Safety Plans to the Board.

David Dunn moved, and Don Hallmark seconded the motion to approve the QAPI 2023 Annual Goals and Safety Plans as presented. The motion carried.

XII. CMS STAR RATING UPDATE

Christin Timmons, Chief Nursing Officer, provided an update on the CMS Star Rating to the Board.

This report was for information only. No action was taken.

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Staff Update

Russell Tippin reported that with the departure of Christin Timmons as the CNO/CXO, Kim Leftwich has been named the Interim Chief Nursing Officer and Courtney Look has been named the new Chief Quality and Patient Experience Officer.

This report was informational only. No action was taken.

B. Budget Presentation & Ad Valorem Tax Rate

Russell Tippin reminded the Board that the ECHD Special Meeting for the Budget and Ad Valorem Tax is scheduled for September 22, 2022 at 2:00 p.m.

This report was informational only. No action was taken.

C. CDC Update – Monkey Pox

There has been a reported case of Monkey Pox in Ector County. MCH has a policy in place on how to respond.

This report was informational only. No action was taken.

D. Ad hoc Report(s)

The Kicks 99 CMN telethon is underway.

Trevor Tankersley, Director of Public Relations is receiving the Heritage Statesmen Award.

The Employee Activities Committee hosted a Labor Day Cookout for the employees. Over 2,300 hamburgers were prepared.

There are 16 Covid-19 patients in house today.

These reports were informational only. No action was taken.

XIV. EXECUTIVE SESSION

Bryn Dodd stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation Regarding Real Property pursuant to Section 551.072 of the Texas Government Code; and (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Mary Lou Anderson, Richard Herrera, David Dunn, Don Hallmark, Kathy Rhodes, Russell Tippin, President and CEO, and Steve Steen, Chief Legal Counsel.

Adiel Alvarado, President of MCH ProCare, presented the provider agreements to the ECHD Board of Directors during Executive Session and then was excused from the remainder of Executive Session.

Matt Collins, Chief Operating Officer, presented two property lease agreements to the ECHD Board of Directors, reported to the board about the Sterile Processing Department project and ICU project during Executive Session and then was excused from the remainder of Executive Session.

Russell Tippin, President/Chief Executive Officer, and Steve Steen, Chief Legal Counsel led the board in discussion about the pilot agreements during Executive Session.

Steve Steen, Chief Legal Counsel, presented the MCH On-Call Agreement to the ECHD Board of Directors, during Executive Session.

Matt Collins, Chief Operating Officer and Kerstin Connolly, Paralegal were excused from the remainder of Executive Session.

Steve Steen, Chief Legal Counsel, led the Board of Directors in the discussion of their self-evaluation.

Executive Session began at 6:27 p.m.
Executive Session ended at 8:23 p.m.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreement(s).

Bryn Dodd presented the following new agreements:

- Meredith Hulsey, D.O. – This a one (1) year Pathology Contract.
- Jose Katada, CRNA – This is a one (1) year Anesthesia Contract.

Bryn Dodd presented the following amendments:

- Benedict Novicio, CRNA. – This is an amendment to an Anesthesia Contract.
- Jennie Wolfram, CRNA – This is an amendment to an Anesthesia Contract.
- Marivic Salarda, CRNA. – This is an amendment to an Anesthesia Contract.
- Samsadeen Issah, CRNA. – This is an amendment to an Anesthesia Contract.
- Mary Jane Dunaway, CRNA. – This is an amendment to an Anesthesia Contract.
- Vijay Borra, M.D. – This is an amendment to a Orthopedics Contract.

Bryn Dodd presented the following renewal agreements:

- Sreedevi Godey, M.D. – This is a three (3) year renewal of a Family Health Clinic Contract.
- Rebecca Mantsch, M.D. – This is a three (3) year renewal of a Pathology Contract.
- Claudia Molina, M.D. – This is a three (3) year renewal of a Pathology Contract
- Rhoena Obafial, CRNA. – This is a three (3) year renewal of an Anesthesia Contract.

David Dunn moved, and Richard Herrera seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of MCH Property Lease Agreements

Bryn Dodd presented the following MCH Property Lease Agreements:

- Dr. Carl Brown – This is a three (3) year lease agreement.
- MCH ProCare – Ortho & Rehab (Lincoln) – This is a three (3) year lease agreement.

David Dunn moved, and Richard Herrera seconded the motion to approve the MCH Property Lease Agreements as presented. The motion carried.

C. Consider Approval of MCH On-Call Agreement

Bryn Dodd presented the MCH On-Call Agreement for Cardiology.

David Dunn moved, and Richard Herrera seconded the motion to approve the MCH On-Call Agreement as presented. The motion carried.

XVI. ADJOURNMENT

There being no further business to come before the Board, Bryn Dodd adjourned the meeting at 8:23 p.m.

Respectfully submitted,



Steve Steen, Chief Legal Counsel
Ector County Hospital District



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
SPECIAL MEETING
SEPTEMBER 22, 2022 – 2:00 p.m.**

MINUTES OF THE MEETING

- MEMBERS PRESENT:** Bryn Dodd, President
Wallace Dunn, Vice President
Mary Lou Anderson
Richard Herrera
Don Hallmark
- MEMBERS ABSENT:** David Dunn
Kathy Rhodes
- OTHERS PRESENT:** Russell Tippin, President/Chief Executive Officer
Steve Ewing, Chief Financial Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Kim Leftwich, Interim Chief Nursing Officer
Gingie Sredanovich, Chief Compliance and Privacy Officer
Linda Carpenter, Chief Information Officer
Grant Trollope, Assistant Chief Financial Officer
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the Medical Staff, Employees,
and Citizens

I. CALL TO ORDER

Bryn Dodd called the meeting to order at 2:04 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. PRESENTATION AND APPROVAL OF THE STRATEGIC PLAN

Russell Tippin, President and Chief Executive Officer, and Matt Collins, Chief Operating Officer, presented the Medical Center Health System Strategic Plan.

Wallace Dunn moved, and Don Hallmark seconded the motion to approve the Medical Center Health System Strategic Plan as presented. The motion carried.

III. REVIEW OF THE PROPOSED FISCAL YEAR 2023 OPERATING BUDGET

Steve Ewing, Chief Financial Officer presented the proposed Fiscal Year 2023 Operating Budget for discussion and review.

The presentation was for information purposes only, no action was taken.

IV. PROPOSED 2022 AD VALOREM TAX RATE FOR THE 2023 BUDGET YEAR

Steve Ewing stated the Fiscal Year 2023 budget is based on an ad valorem tax rate of \$0.109941 per \$100 valuation for 2022.

No action was taken.

V. PUBLIC HEARING

Bryn Dodd stated *“As required by Ector County Hospital District Enabling Legislation, the Special Meeting of the ECHD Board of Directors is open to accept comments from the public regarding the proposed Fiscal Year 2023 Operating Budget. For those wishing to make public comments and who have not already done so, please sign in with Ms. Connolly. Comments to the Board will be limited to 3 minutes. Each speaker will be given a 1-minute warning prior to the expiration of the 3-minute time limit.”*

There were no members of the public who requested to address the ECHD Board of Directors.

VI. CONSIDER APPROVAL OF THE FY 2023 OPERATING BUDGET

Richard Herrera moved to adopt the Fiscal Year 2023 Operating Budget as presented. Wallace Dunn seconded the motion. The motion carried.

VII. CONSIDER APPROVAL OF THE 2022 AD VALOREM TAX RATE

Russell Tippin stated that it is a decrease in the ad valorem tax rate and the amount that will be collected for tax year 2022. Steve Ewing presented the Resolution of the Board of Directors of the Ector County Hospital District as follows:

**TAX RESOLUTION OF THE BOARD OF DIRECTORS
OF THE ECTOR COUNTY HOSPITAL DISTRICT
IN ECTOR COUNTY, TEXAS**

On the 22nd day of September 2022, at a Special Meeting of the Board of Directors for the Ector County Hospital District (ECHD), a government entity, held in the City of Odessa, Ector County, Texas with a quorum of the Board Members present, the following Resolution was adopted:

WHEREAS, the ECHD has been duly organized in accordance with the laws of the State of Texas; and

WHEREAS, it is necessary that the ad valorem taxes be levied for the Maintenance and Operations and Interest and Sinking Fund of ECHD for the fiscal year 2023 and tax year 2022;

WHEREAS, the Tax Assessor-Collector has certified and published a No-New-Revenue tax rate for 2022 of \$0.138350 on each one hundred dollars (\$100) of valuation and a proposed tax rate of \$0.109941 on each one hundred dollars (\$100) of valuation as required by the Texas Tax Code;

WHEREAS, the Board of Directors of the ECHD has previously adopted and approved a budget for the 2023 fiscal year in compliance with state law;

WHEREAS, the Board of Directors of the ECHD has complied with all procedural requirements for the setting of the 2022 ad valorem tax rate as specified by the Texas Tax Code; and

WHEREAS, upon motion made by Wallace Dunn and seconded by Mary Lou Anderson to pass, approve and adopt this Resolution setting the ad valorem tax rate for 2022.

NOW, THEREFORE BE IT RESOLVED by the Board of Directors of ECHD to adopt the following ad valorem tax rate:

\$0.017682 per \$100 valuation for Interest and Sinking Fund and
\$0.092259 per \$100 valuation for Maintenance and Operations
with a total tax rate of \$0.109941 per \$100 valuation for tax year
2022.

THE FOLLOWING VOTE WAS RECORDED:

Bryn Dodd (District 1)	Yes: ___	No: ___	Absent: ___
Mary Lou Anderson (District 2)	Yes: ___	No: ___	Absent: ___
Richard Herrera (District 3)	Yes: ___	No: ___	Absent: ___
David Dunn (District 4)	Yes: ___	No: ___	Absent: ___
Don Hallmark (District 5)	Yes: ___	No: ___	Absent: ___
Wallace Dunn (District 6)	Yes: ___	No: ___	Absent: ___
Kathy Rhodes (District 7)	Yes: ___	No: ___	Absent: ___

BE IT FURTHER RESOLVED that, upon the adoption of this Resolution, the Board of Directors of the ECHD shall certify to a copy of this Resolution and forward to the Ector County Assessor and Collector of Taxes.

This Resolution shall take effect from and immediately upon its adoption.

Bryn Dodd, President
Ector County Hospital District
Board of Directors

David Dunn, Secretary
Ector County Hospital District
Board of Directors

Wallace Dunn moved to adopt an ad valorem tax rate of \$0.017682 per \$100 valuation for Interest and Sinking Fund and \$0.092259 per \$100 valuation for Maintenance and Operations with a total tax rate of \$0.109941 per \$100 valuation for tax rate 2021. Mary Lou Anderson seconded the motion to approve the 2021 ad valorem tax rate as presented. The following vote took place:

Bryn Dodd	Yes
Mary Lou Anderson	Yes
Richard Herrera	Yes
David Dunn	Absent
Don Hallmark	Yes
Wallace Dunn	Yes
Kathy Rhodes	Absent

There being five votes for and no vote against, NOW, THEREFORE BE IT RESOLVED AND ORDERED by the Board of Directors of ECHD to adopt the following ad valorem tax rate: \$0.017682 per \$100 valuation for Interest and Sinking Fund and \$0.092259 per \$100 valuation for Maintenance and Operations with a total tax rate of \$0.109941 per \$100 valuation for tax year 2021.

VIII. CONSIDER THE SALE OF MCH PROPERTY – 221 NORTH LINCOLN

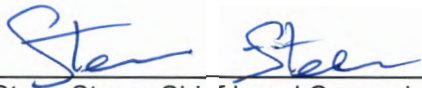
Steve Steen, Chief Legal Counsel, informed the Board that one bid was received for the purchase of the MCH property located at 221 North Lincoln. The bid was submitted by Dr. Nwojo in the sum of \$370,000.00, which is in line with the Fair Market Appraisal done on the property. It is recommended that the Board accept Dr. Nwojo's bid in the sum of \$370,000.00.

Don Hallmark moved, and Mary Lou Anderson seconded the motion to accept Dr. Nwojo's bid to purchase the property located at 221 North Lincoln in the sum of \$370,000.00. Richard Herrera voted against accepting the bid. The motion carried.

IX. ADJOURNMENT

There being no further business to come before the Board, Bryn Dodd adjourned the meeting at 4:26 p.m.

Respectfully submitted,

A handwritten signature in blue ink that reads "Steve Steen". The signature is written in a cursive style and is positioned above a horizontal line.

Steve Steen, Chief Legal Counsel
Ector County Hospital District



October 4, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
 BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Karl Boehm, MD	Emergency Medicine	Emergency Medicine	BEPO	10/04/2022-10/03/2023
*Genevieve Okafor, MD	Family Medicine	Family Medicine	ProCare	10/04/2022-10/03/2023
*Tejas Patel, MD	Cardiology	Cardiology	ProCare	10/04/2022-10/03/2024
Ramu Vuppala, DDS	Surgery	Pediatric Dentistry		10/04/2022-10/03/2023

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
*Craig Branum, NP	Emergency Medicine	AHP	Nurse Practitioner	BEPO	Dr. Shipkey	10/04/2022-10/03/2024

*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM



October 4, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Yi-Zam Wang, MD	Surgery	Yes	Associate	General Surgery	TTUHSC	None	10/4/2022-10/03/2023
Scott Adams, MD	Radiology	Yes	Telemedicine	Telemedicine	American Radiology	None	11/1/2022-10/31/2024
Jorge Alamo, MD	Family Medicine	Yes	Active	Family Medicine	ProCare	None	11/1/2022-10/31/2024
Staton Awtrey, MD	Surgery	Yes	Active	Cardiothoracic Surgery		None	11/1/2022-10/31/2024
Hillary Brunner, DPM	Surgery	No	Active to Courtesy	Podiatric		None	11/1/2022-10/31/2024
David Davison, MD	Family Medicine	No	Active to Affiliate	Family Medicine	TTUHSC	None	11/1/2022-10/31/2024
Joel Edwards, DDS	Surgery	Yes	Active	Pediatric Dentistry		None	11/1/2022-10/31/2024
Jessica Page, MD	Radiology	Yes	Telemedicine	Telemedicine	American Radiology	None	11/1/2022-10/31/2024
Sarah Shaw, DO	Surgery	Yes	Active	Trauma Surgery		None	11/1/2022-10/31/2024
Harika Thummala, MD	Hospitalist	Yes	Active	Hospitalist	ProCare	None	11/1/2022-10/31/2024
Gary Ventolini, MD	OB/GYN	Yes	Professor	OB/GYN	TTUHSC	None	11/1/2022-10/31/2024



Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Suzanne Cearley, NP	Pediatrics	AHP	Nurse Practitioner	ProCare	Dr. Atul Poudel	Yes	11/01/2022-10/31/2024
Lindsay Friesenhahn, PA	Surgery	AHP	Nurse Practitioner	West Texas Urology	Dr. Christopher Slayden, Dr. Aaron Stike, Dr. Jonathan Nelson, Dr. Michael Dragun	Yes	10/01/2022-10/5/2024

***Requesting Temporary Privileges**

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff Executive
 Committee Chair
 /MM



October 4, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Suzanne Cearley, NP	Pediatrics	REMOVING: ACLS
Lindsay Friesenhahn, PA	Surgery	ADDING: Assist in Surgery
Suzanna Hewtty, NP	Family Medicine	REMOVING: ACLS
*Sanchita Yadalla, MD	OB/GYN	ADDING: Da Vinci for proctoring w/ Intuitive proctor

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



October 4, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status – Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Jeanne Bayless, DDS	Associate	Surgery	06/30/2022	Lapse in Privileges
Kristin Casey, MD	Telemedicine	Radiology	9/10/2019	Resignation
Michael Frank, CRNA	AHP	Anesthesia	11/02/2022	Lapse in Privileges
Charles Kutler, MD	Associate	Medicine	8/16/2021	Resignation
Dai Le, MD	Active	Pediatrics	05/31/2022	Resignation
Michael Munson, CRNA	AHP	Anesthesia	08/31/2022	Lapse in Privileges
Denis Primakov, MD	Telemedicine	Radiology	08/28/2022	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



October 4, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Hillary Brunner, DPM	Surgery	Active to Courtesy
David Davison, MD	Family Medicine	Active to Affiliate

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
Putta Shankar Bangalore Annaiah, MD	Associate	Anesthesia	08/01/2022 – 07/31/2023*

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
Abby Schuster	Active	Surgery		Reinstate 10/1/2022
Terry Unruh, MD	Active	Surgery	9/27/2022	3 months Leave of Absence



October 4, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
 BOARD OF DIRECTORS**

Removal of I-FPPE

Staff Member	Department	Removal/Extension
Abdul Alarhayem, MD	Surgery	Removal of I-FPPE
Cynthia Baca, MD	Pediatrics	Removal of I-FPPE
Lindsay Friesenhahn, PA	Surgery	Extension for 6 months
Celeste Menzer, PA	Surgery	Removal of I-FPPE
James Moody, MD	Family Medicine	Removal of I-FPPE
Scotty Ortega, MD	Family Medicine	Removal of I-FPPE
Yi-Zarn Wang, MD	Surgery	Extension for 4 months
Nathaniel Wolkenfeld, MD	Surgery	Removal of I-FPPE

Change in Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
*Erin Garner, MD	OB/GYN	Da Vinci

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM



October 4, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Telemedicine Pediatric Neurology Privilege Form
Telemedicine Hematology and Oncology Privilege Form

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following:

Telemedicine Pediatric Neurology Privilege Form
Telemedicine Hematology and Oncology Privilege Form

Advice, Opinions, Recommendations and Motion:

If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the delineation privilege forms: Telemedicine Pediatric Neurology and Telemedicine Pediatric Hematology and Oncology

Donald Davenport, DO, Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
October 2022
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
AUGUST 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 695,088	\$ 659,187	5.4%	\$ 523,529	32.8%	\$ 6,261,758	\$ 7,577,915	-17.4%	\$ 5,678,366	10.3%
TOTAL PATIENT REVENUE	\$ 695,088	\$ 659,187	5.4%	\$ 523,529	32.8%	\$ 6,261,758	\$ 7,577,915	-17.4%	\$ 5,678,366	10.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 324,532	\$ 329,744	-1.6%	\$ 327,060	-0.8%	\$ 3,473,192	\$ 3,872,757	-10.3%	\$ 3,120,232	11.3%
Self Pay Adjustments	65,879	91,902	-28.3%	60,558	8.8%	515,933	1,052,559	-51.0%	743,196	-30.6%
Bad Debts	35,991	16,594	116.9%	(12,247)	-393.9%	194,521	167,212	16.3%	236,539	-17.8%
TOTAL REVENUE DEDUCTIONS	\$ 426,403	\$ 438,240	-2.7%	\$ 375,371	13.6%	\$ 4,183,647	\$ 5,092,528	-17.8%	\$ 4,099,967	2.0%
	61.35%	66.48%		71.70%		66.81%	67.20%		72.20%	
NET PATIENT REVENUE	\$ 268,685	\$ 220,947	21.6%	\$ 148,159	81.3%	\$ 2,078,112	\$ 2,485,387	-16.4%	\$ 1,578,399	31.7%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 33,596	\$ 25,436	32.1%	\$ 35,888	-6.4%	\$ 311,854	\$ 279,796	11.5%	\$ 443,661	-29.7%
TOTAL OTHER REVENUE	\$ 33,596	\$ 25,436	32.1%	\$ 35,888	-6.4%	\$ 311,854	\$ 279,796	11.5%	\$ 443,661	-29.7%
NET OPERATING REVENUE	\$ 302,281	\$ 246,383	22.7%	\$ 184,047	64.2%	\$ 2,389,965	\$ 2,765,183	-13.6%	\$ 2,022,060	18.2%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 102,589	\$ 108,928	-5.8%	\$ 93,363	9.9%	\$ 1,056,519	\$ 1,228,737	-14.0%	\$ 1,025,854	3.0%
Benefits	5,015	30,102	-83.3%	25,615	-80.4%	84,776	350,241	-75.8%	280,665	-69.8%
Physician Services	200,458	156,823	27.8%	156,759	27.9%	1,869,947	1,725,053	8.4%	1,520,636	23.0%
Cost of Drugs Sold	50,003	8,293	503.0%	30,329	64.9%	244,551	142,814	71.2%	115,115	112.4%
Supplies	16,917	22,352	-24.3%	5,065	234.0%	88,984	248,154	-64.1%	143,579	-38.0%
Utilities	5,889	10,139	-41.9%	8,049	-26.8%	61,499	96,488	-36.3%	64,228	-4.2%
Repairs and Maintenance	9,242	2,216	317.1%	605	1427.6%	41,921	24,376	72.0%	28,896	45.1%
Leases and Rentals	480	977	-50.8%	456	5.4%	5,344	10,747	-50.3%	5,400	-1.0%
Other Expense	1,000	1,542	-35.1%	3,510	-71.5%	15,012	16,962	-11.5%	44,674	-66.4%
TOTAL OPERATING EXPENSES	\$ 391,594	\$ 341,372	14.7%	\$ 323,752	21.0%	\$ 3,468,552	\$ 3,843,572	-9.8%	\$ 3,229,047	7.4%
Depreciation/Amortization	\$ 28,683	\$ 33,792	-15.1%	\$ 32,079	-10.6%	\$ 315,963	\$ 365,178	-13.5%	\$ 361,841	-12.7%
TOTAL OPERATING COSTS	\$ 420,278	\$ 375,164	12.0%	\$ 355,831	18.1%	\$ 3,784,515	\$ 4,208,750	-10.1%	\$ 3,590,888	5.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (117,997)	\$ (128,781)	-8.4%	\$ (171,784)	-31.3%	\$ (1,394,550)	\$ (1,443,567)	-3.4%	\$ (1,568,829)	-11.1%
Operating Margin	-39.04%	-52.27%	-25.3%	-93.34%	-58.2%	-58.35%	-52.21%	11.8%	-77.59%	-24.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	2,260	2,025	11.6%	1,636	38.1%	20,715	23,377	-11.4%	17,040	21.6%
Average Revenue per Office Visit	307.56	325.52	-5.5%	320.01	-3.9%	302.28	324.16	-6.7%	333.24	-9.3%
Hospital FTE's (Salaries and Wages)	25.1	26.0	-3.2%	22.0	14.3%	23.0	27.9	-17.6%	20.6	11.4%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
AUGUST 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 230,761	\$ 360,194	-35.9%	\$ 321,983	-28.3%	\$ 1,861,162	\$ 3,722,686	-50.0%	\$ 4,865,739	-61.7%
TOTAL PATIENT REVENUE	\$ 230,761	\$ 360,194	-35.9%	\$ 321,983	-28.3%	\$ 1,861,162	\$ 3,722,686	-50.0%	\$ 4,865,739	-61.7%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 105,413	\$ 195,903	-46.2%	\$ 201,186	-47.6%	\$ 1,092,313	\$ 2,024,705	-46.1%	\$ 2,664,815	-59.0%
Self Pay Adjustments	36,030	56,199	-35.9%	57,456	-37.3%	293,988	580,831	-49.4%	670,317	-56.1%
Bad Debts	4,690	11,511	-59.3%	(16,693)	-128.1%	(64,040)	118,969	-153.8%	262,113	-124.4%
TOTAL REVENUE DEDUCTIONS	\$ 146,133	\$ 263,613	-44.6%	\$ 241,950	-39.6%	\$ 1,322,262	\$ 2,724,505	-51.5%	\$ 3,597,245	-63.2%
	63.3%	73.2%		75.1%		71.0%	73.2%		73.9%	
NET PATIENT REVENUE	\$ 84,628	\$ 96,581	-12.4%	\$ 80,032	5.7%	\$ 538,900	\$ 998,181	-46.0%	\$ 1,268,494	-57.5%
OTHER REVENUE										
FHC Other Revenue	\$ 33,596	\$ 25,436	0.0%	\$ 35,888	-6.4%	\$ 311,854	\$ 279,796	0.0%	\$ 443,661	-29.7%
TOTAL OTHER REVENUE	\$ 33,596	\$ 25,436	32.1%	\$ 35,888	-6.4%	\$ 311,854	\$ 279,796	11.5%	\$ 443,661	-29.7%
NET OPERATING REVENUE	\$ 118,225	\$ 122,017	-3.1%	\$ 115,921	2.0%	\$ 850,753	\$ 1,277,977	-33.4%	\$ 1,712,155	-50.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 60,199	\$ 64,614	-6.8%	\$ 63,337	-5.0%	\$ 804,414	\$ 657,072	22.4%	\$ 921,040	-12.7%
Benefits	2,943	17,856	-83.5%	17,377	-83.1%	64,547	187,293	-65.5%	251,988	-74.4%
Physician Services	67,670	68,581	-1.3%	115,562	-41.4%	907,487	754,391	20.3%	1,246,714	-27.2%
Cost of Drugs Sold	6,305	3,267	93.0%	13,178	-52.2%	39,389	33,766	16.7%	78,506	-49.8%
Supplies	5,427	4,747	14.3%	2,822	92.3%	34,667	49,787	-30.4%	131,090	-73.6%
Utilities	3,057	3,653	-16.3%	3,887	-21.4%	32,357	33,339	-2.9%	32,257	0.3%
Repairs and Maintenance	9,242	1,799	413.8%	605	1427.6%	41,921	19,789	111.8%	28,896	45.1%
Leases and Rentals	480	477	0.7%	456	5.4%	5,344	5,247	1.9%	5,400	-1.0%
Other Expense	1,000	1,125	-11.1%	3,510	-71.5%	15,012	12,375	21.3%	44,674	-66.4%
TOTAL OPERATING EXPENSES	\$ 156,323	\$ 166,119	-5.9%	\$ 220,734	-29.2%	\$ 1,945,138	\$ 1,753,059	11.0%	\$ 2,740,565	-29.0%
Depreciation/Amortization	\$ 2,617	\$ 4,002	-34.6%	\$ 3,807	-31.3%	\$ 28,884	\$ 43,251	-33.2%	\$ 42,504	-32.0%
TOTAL OPERATING COSTS	\$ 158,939	\$ 170,121	-6.6%	\$ 224,541	-29.2%	\$ 1,974,022	\$ 1,796,310	9.9%	\$ 2,783,068	-29.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ (40,715)	\$ (48,104)	15.4%	\$ (108,621)	62.5%	\$ (1,123,269)	\$ (518,333)	-116.7%	\$ (1,070,913)	4.9%
Operating Margin	-34.44%	-39.42%	-12.6%	-93.70%	-63.2%	-132.03%	-40.56%	225.5%	-62.55%	111.1%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	856	1,050	-18.5%	905	-5.4%	7,281	10,852	-32.9%	14,322	-49.2%
Average Revenue per Office Visit	269.58	343.04	-21.4%	355.78	-24.2%	255.62	343.04	-25.5%	339.74	-24.8%
Hospital FTE's (Salaries and Wages)	12.3	13.5	-9.1%	13.0	-5.1%	15.0	13.0	15.7%	17.4	-13.8%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
AUGUST 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 186,986	\$ 83,358	124.3%	\$ 14,142	1222.2%	\$ 1,724,503	\$ 1,808,679	-4.7%	\$ 610,709	182.4%
TOTAL PATIENT REVENUE	\$ 186,986	\$ 83,358	124.3%	\$ 14,142	1222.2%	\$ 1,724,503	\$ 1,808,679	-4.7%	\$ 610,709	182.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 86,521	\$ 47,333	82.8%	\$ 13,000	565.6%	\$ 927,111	\$ 1,027,025	-9.7%	\$ 332,042	179.2%
Self Pay Adjustments	21,015	10,886	93.0%	(5,435)	-486.7%	136,455	236,197	-42.2%	64,342	112.1%
Bad Debts	19,762	-	0.0%	4,446	344.5%	91,109	-	0.0%	(25,574)	-456.3%
TOTAL REVENUE DEDUCTIONS	\$ 127,298	\$ 58,219	118.7%	\$ 12,011	959.8%	\$ 1,154,675	\$ 1,263,222	-8.6%	\$ 370,810	211.4%
	68.08%	69.84%		84.93%		66.96%	69.84%		60.72%	
NET PATIENT REVENUE	\$ 59,688	\$ 25,139	137.4%	\$ 2,131	2700.5%	\$ 569,828	\$ 545,457	4.5%	\$ 239,899	137.5%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 59,688	\$ 25,139	137.4%	\$ 2,131	2700.5%	\$ 569,828	\$ 545,457	4.5%	\$ 239,899	137.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 17,998	\$ 13,200	36.3%	\$ 12,060	49.2%	\$ 87,538	\$ 281,714	-68.9%	\$ 84,124	4.1%
Benefits	880	3,648	-75.9%	3,309	-73.4%	7,024	80,300	-91.3%	23,016	-69.5%
Physician Services	50,690	45,750	10.8%	40,241	26.0%	441,806	503,250	-12.2%	272,966	61.9%
Cost of Drugs Sold	11,859	5,026	136.0%	4,095	189.6%	45,611	109,048	-58.2%	23,554	93.6%
Supplies	6,102	2,680	127.7%	-	100.0%	27,313	56,722	-51.8%	3,219	748.4%
Utilities	2,833	3,697	-23.4%	4,162	-31.9%	29,142	32,470	-10.2%	31,970	-8.8%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 90,361	\$ 74,001	22.1%	\$ 63,868	41.5%	\$ 638,433	\$ 1,063,504	-40.0%	\$ 438,850	45.5%
Depreciation/Amortization	\$ 25,992	\$ 29,790	-12.7%	\$ 28,197	-7.8%	\$ 286,255	\$ 321,927	-11.1%	\$ 319,188	-10.3%
TOTAL OPERATING COSTS	\$ 116,352	\$ 103,791	12.1%	\$ 92,066	26.4%	\$ 924,689	\$ 1,385,431	-33.3%	\$ 758,038	22.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (56,664)	\$ (78,652)	-28.0%	\$ (89,934)	-37.0%	\$ (354,861)	\$ (839,974)	-57.8%	\$ (518,139)	-31.5%
Operating Margin	-94.93%	-312.87%	-69.7%	-4219.67%	-97.8%	-62.28%	-153.99%	-59.6%	-215.98%	-71.2%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	598	268	123.1%	185	223.2%	6,154	5,815	5.8%		0.0%
Average Revenue per Office Visit	312.69	311.04	0.5%	76.45	309.0%	280.22	311.04	-9.9%	287.39	-2.5%
Hospital FTE's (Salaries and Wages)	5.8	3.5	66.4%	3.9	49.5%	2.9	6.9	-57.6%	2.7	9.4%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
AUGUST 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 277,341	\$ 215,635	28.6%	\$ 187,404	48.0%	\$ 2,676,094	\$ 2,046,550	30.8%	\$ 201,917	1225.3%
TOTAL PATIENT REVENUE	\$ 277,341	\$ 215,635	28.6%	\$ 187,404	48.0%	\$ 2,676,094	\$ 2,046,550	30.8%	\$ 201,917	1225.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 132,598	\$ 86,508	53.3%	\$ 112,873	17.5%	\$ 1,453,768	\$ 821,027	77.1%	\$ 123,376	1078.3%
Self Pay Adjustments	8,835	24,817	-64.4%	8,536	3.5%	85,490	235,531	-63.7%	8,536	901.5%
Bad Debts	11,539	5,083	127.0%	-	100.0%	167,452	48,243	247.1%	-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 152,972	\$ 116,408	31.4%	\$ 121,410	26.0%	\$ 1,706,710	\$ 1,104,801	54.5%	\$ 131,912	1193.8%
	55.16%	53.98%		64.78%		63.78%	53.98%		65.33%	
NET PATIENT REVENUE	\$ 124,368	\$ 99,227	25.3%	\$ 65,995	88.5%	\$ 969,384	\$ 941,749	2.9%	\$ 70,005	1284.7%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 124,368	\$ 99,227	25.3%	\$ 65,995	88.5%	\$ 969,384	\$ 941,749	2.9%	\$ 70,005	1284.7%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 24,392	\$ 31,114	-21.6%	\$ 17,965	35.8%	\$ 164,567	\$ 289,951	-43.2%	\$ 20,690	695.4%
Benefits	1,192	8,598	-86.1%	4,929	-75.8%	13,205	82,648	-84.0%	5,661	133.3%
Physician Services	82,098	42,492	93.2%	956	8485.6%	520,654	467,412	11.4%	956	54348.6%
Cost of Drugs Sold	31,840	-	0.0%	13,055	143.9%	159,551	-	100.0%	13,055	1122.1%
Supplies	5,389	14,925	-63.9%	2,244	140.2%	27,004	141,645	-80.9%	9,269	191.3%
Utilities	-	2,789	-100.0%	-	100.0%	-	30,679	-100.0%	-	100.0%
Repairs and Maintenance	-	417	-100.0%	-	100.0%	-	4,587	-100.0%	-	100.0%
Other Expense	-	417	-100.0%	-	0.0%	-	4,587	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 144,911	\$ 101,252	43.1%	\$ 39,149	270.1%	\$ 884,981	\$ 1,027,009	-13.8%	\$ 49,632	1683.1%
Depreciation/Amortization	\$ 75	\$ -	0.0%	\$ 75	0.0%	\$ 823	\$ -	0.0%	\$ 150	450.0%
TOTAL OPERATING COSTS	\$ 144,986	\$ 101,252	43.2%	\$ 39,224	269.6%	\$ 885,804	\$ 1,027,009	-13.7%	\$ 49,782	1679.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (20,618)	\$ (2,025)	918.2%	\$ 26,771	-177.0%	\$ 83,580	\$ (85,260)	-198.0%	\$ 20,224	313.3%
Operating Margin	-16.58%	-2.04%	712.3%	40.56%	-140.9%	8.62%	-9.05%	-195.2%	28.89%	-70.2%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	806	707	14.0%	546	47.6%	7,280	6,710	8.5%	593	1127.7%
Total Visits	806	707	14.0%	546	47.6%	7,280	6,710	8.5%	-	0.0%
Average Revenue per Office Visit	344.10	305.00	12.8%	343.23	0.3%	367.60	305.00	20.5%	340.50	8.0%
Hospital FTE's (Salaries and Wages)	7.1	9.0	-21.0%	5.2	36.7%	5.1	8.0	-36.7%	0.6	794.2%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
AUGUST 2022**

	MONTHLY REVENUE					YTD REVENUE				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 79,133	\$ 55,692	\$ -	\$ 134,825	19.4%	\$ 427,913	\$ 405,360	\$ (806)	\$ 832,467	13.3%
Medicaid	43,673	42,362	165,730	251,765	36.2%	462,415	445,444	1,630,318	2,538,178	40.5%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	38,275	47,800	100,314	186,389	26.8%	300,390	415,440	958,870	1,674,700	26.7%
Self Pay	65,510	35,513	9,126	110,149	15.8%	609,567	371,618	63,945	1,045,130	16.7%
Other	4,170	5,618	2,171	11,960	1.7%	60,876	86,641	23,765	171,282	2.7%
Total	\$ 230,761	\$ 186,986	\$ 277,341	\$ 695,088	100.0%	\$ 1,861,162	\$ 1,724,503	\$ 2,676,094	\$ 6,261,758	100.0%

	MONTHLY PAYMENTS					YEAR TO DATE PAYMENTS				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 16,835	\$ 18,271	-	\$ 35,106	12.8%	\$ 145,828	\$ 131,100	\$ -	\$ 276,928	11.5%
Medicaid	22,370	18,601	89,695	130,666	47.7%	227,668	188,137	724,050	1,139,856	47.5%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	9,025	16,383	48,265	73,673	26.9%	101,680	149,604	435,116	686,401	28.6%
Self Pay	15,439	7,878	7,706	31,023	11.3%	112,601	76,636	65,874	255,111	10.6%
Other	890	2,578	190	3,658	1.3%	13,915	17,688	8,207	39,810	1.7%
Total	\$ 64,560	\$ 63,710	\$ 145,857	\$ 274,127	100.0%	\$ 601,692	\$ 563,166	\$ 1,233,247	\$ 2,398,105	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
AUGUST 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 79,133	34.3%	\$ 52,512	16.3%	\$ 427,913	23.0%	\$ 751,541	15.4%
Medicaid	43,673	18.9%	84,666	26.3%	462,415	24.8%	2,073,845	42.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	38,275	16.6%	63,275	19.7%	300,390	16.1%	741,312	15.2%
Self Pay	65,510	28.4%	106,856	33.1%	609,567	32.8%	1,128,190	23.2%
Other	4,170	1.8%	14,673	4.6%	60,876	3.3%	170,852	3.5%
TOTAL	\$ 230,761	100.0%	\$ 321,983	100.0%	\$ 1,861,162	100.0%	\$ 4,865,739	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	16,835	26.1%	\$ 26,996	23.6%	\$ 145,828	24.2%	\$ 277,511	18.2%
Medicaid	22,370	34.6%	49,969	43.6%	227,668	37.9%	782,415	51.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	9,025	14.0%	21,389	18.7%	101,680	16.9%	244,778	16.0%
Self Pay	15,439	23.9%	13,126	11.5%	112,601	18.7%	189,285	12.4%
Other	890	1.4%	2,962	2.6%	13,915	2.3%	31,922	2.1%
TOTAL	\$ 64,560	100.0%	\$ 114,443	100.0%	\$ 601,692	100.0%	\$ 1,525,911	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
AUGUST 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 55,692	29.7%	\$ 5,615	39.7%	\$ 405,360	23.6%	\$ 184,963	30.3%
Medicaid	42,362	22.7%	\$ 504	3.6%	445,444	25.8%	158,577	26.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	47,800	25.6%	\$ 4,040	28.6%	415,440	24.1%	148,094	24.2%
Self Pay	35,513	19.0%	\$ 3,396	24.0%	371,618	21.5%	111,105	18.2%
Other	5,618	3.0%	\$ 588	4.2%	86,641	5.0%	7,970	1.3%
TOTAL	\$ 186,986	100.0%	\$ 14,142	100.0%	\$ 1,724,503	100.0%	\$ 610,709	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 18,271	28.7%	\$ 10,105	41.6%	\$ 131,100	23.3%	\$ 74,310	27.8%
Medicaid	18,601	29.2%	6,397	26.3%	\$ 188,137	33.4%	66,815	25.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	16,383	25.7%	6,113	25.2%	149,604	26.6%	87,023	32.6%
Self Pay	7,878	12.4%	1,658	6.8%	76,636	13.6%	35,400	13.3%
Other	2,578	4.0%	28	0.1%	17,688	3.1%	3,623	1.4%
TOTAL	\$ 63,710	100.0%	\$ 24,301	100.0%	\$ 563,166	100.0%	\$ 267,172	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
AUGUST 2022**

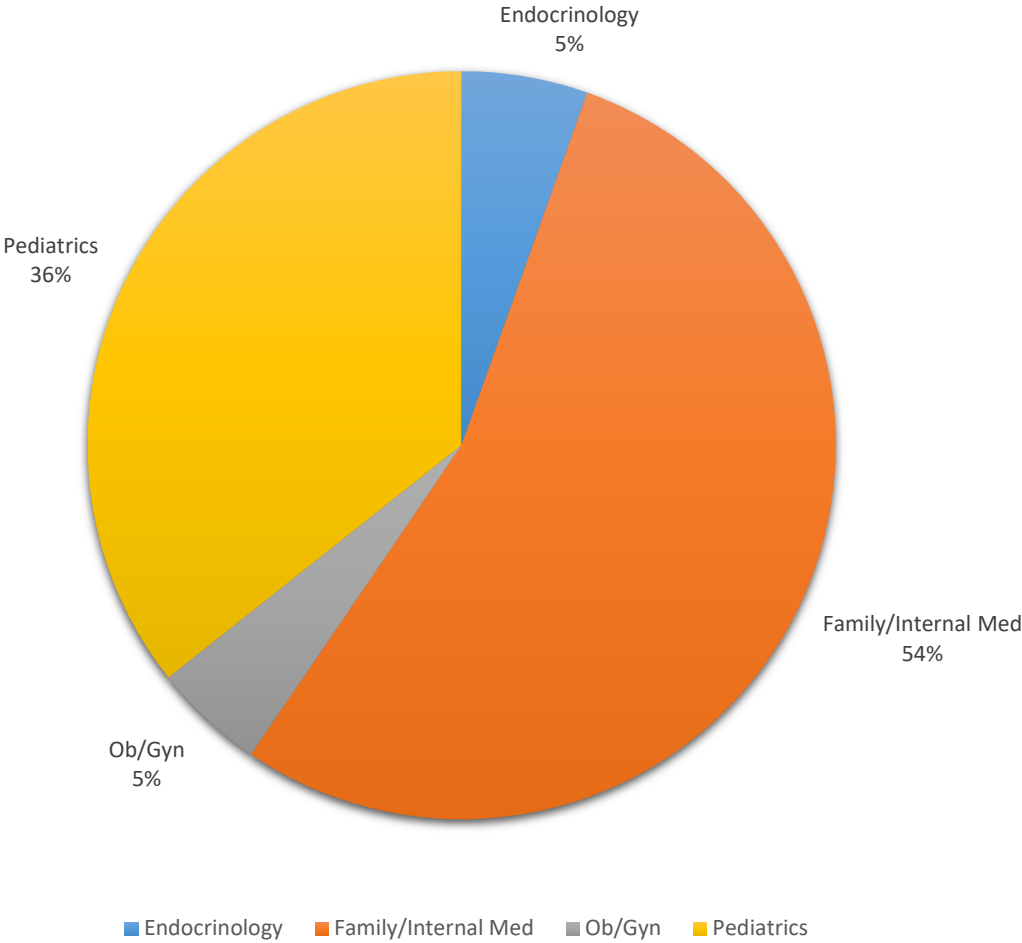
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ (806)	0.0%	\$ -	0.0%
Medicaid	165,730	59.7%	\$ 91,011	48.6%	1,630,318	60.9%	91,085	45.1%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	100,314	36.2%	\$ 86,354	46.1%	958,870	35.8%	100,697	49.9%
Self Pay	9,126	3.3%	\$ 7,972	4.3%	63,945	2.4%	8,083	4.0%
Other	2,171	0.8%	\$ 2,067	1.1%	23,765	0.9%	2,052	1.0%
TOTAL	\$ 277,341	100.0%	\$ 187,404	100.0%	\$ 2,676,094	100.0%	\$ 201,917	100.0%

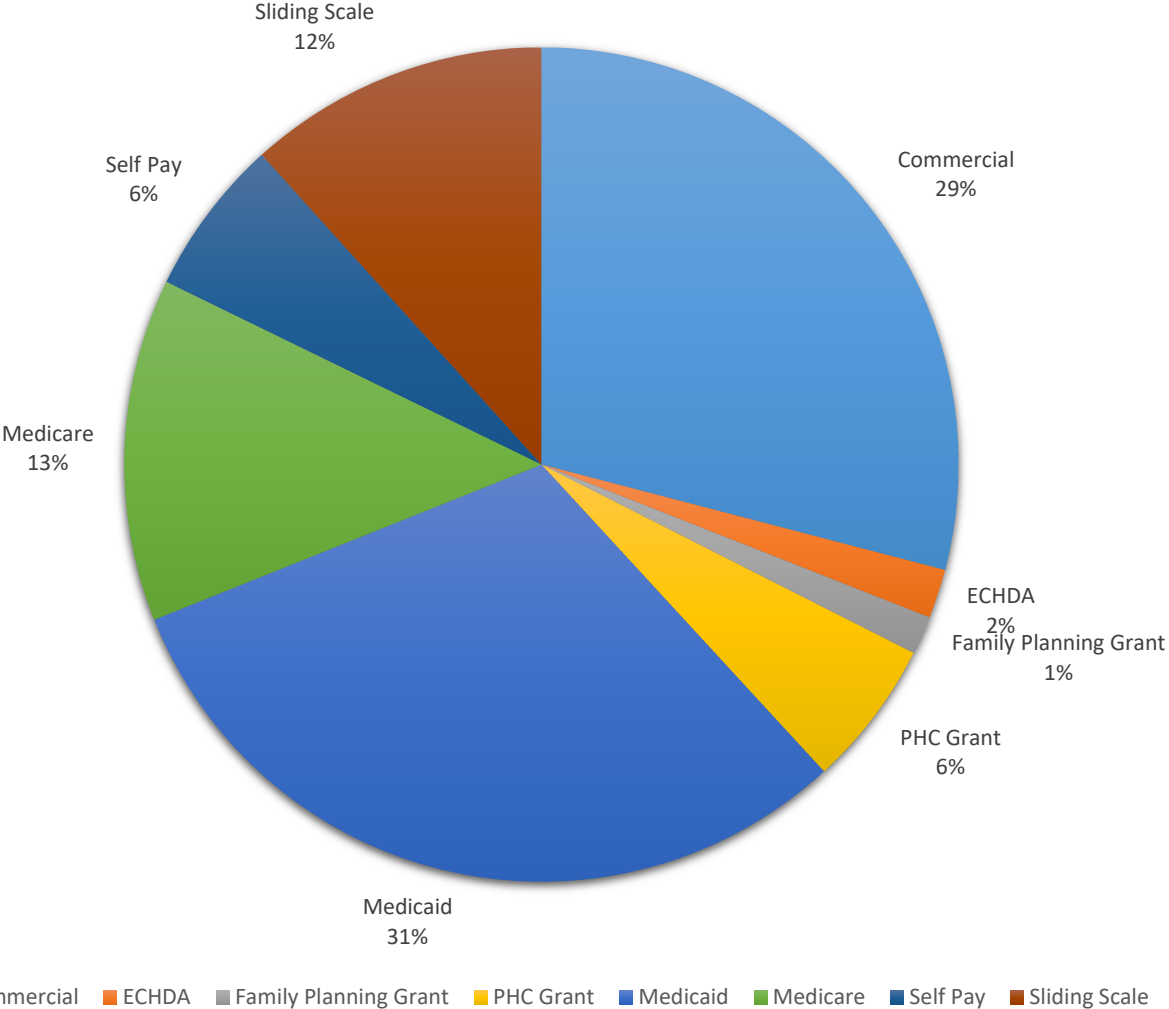
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	89,695	61.5%	-	0.0%	724,050	58.7%	-	0.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	48,265	33.1%	2,435	43.6%	435,116	35.3%	2,435	41.0%
Self Pay	7,706	5.3%	3,148	56.4%	65,874	5.3%	3,498	59.0%
Other	190	0.1%	-	0.0%	8,207	0.7%	-	0.0%
TOTAL	\$ 145,857	100.0%	\$ 5,583	100.0%	\$ 1,233,248	100.0%	\$ 5,933	100.0%

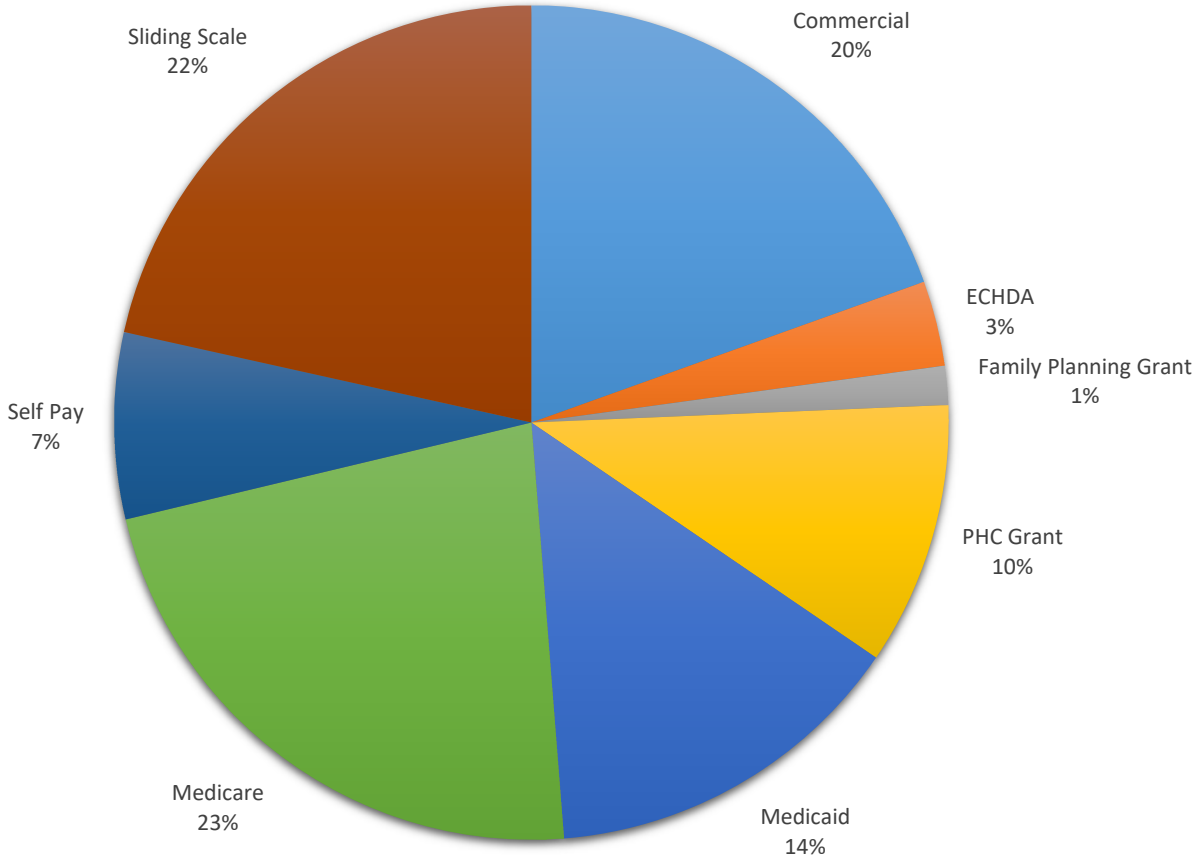
FHC August Visits By Service



Total FHC August Visits by Financial Class

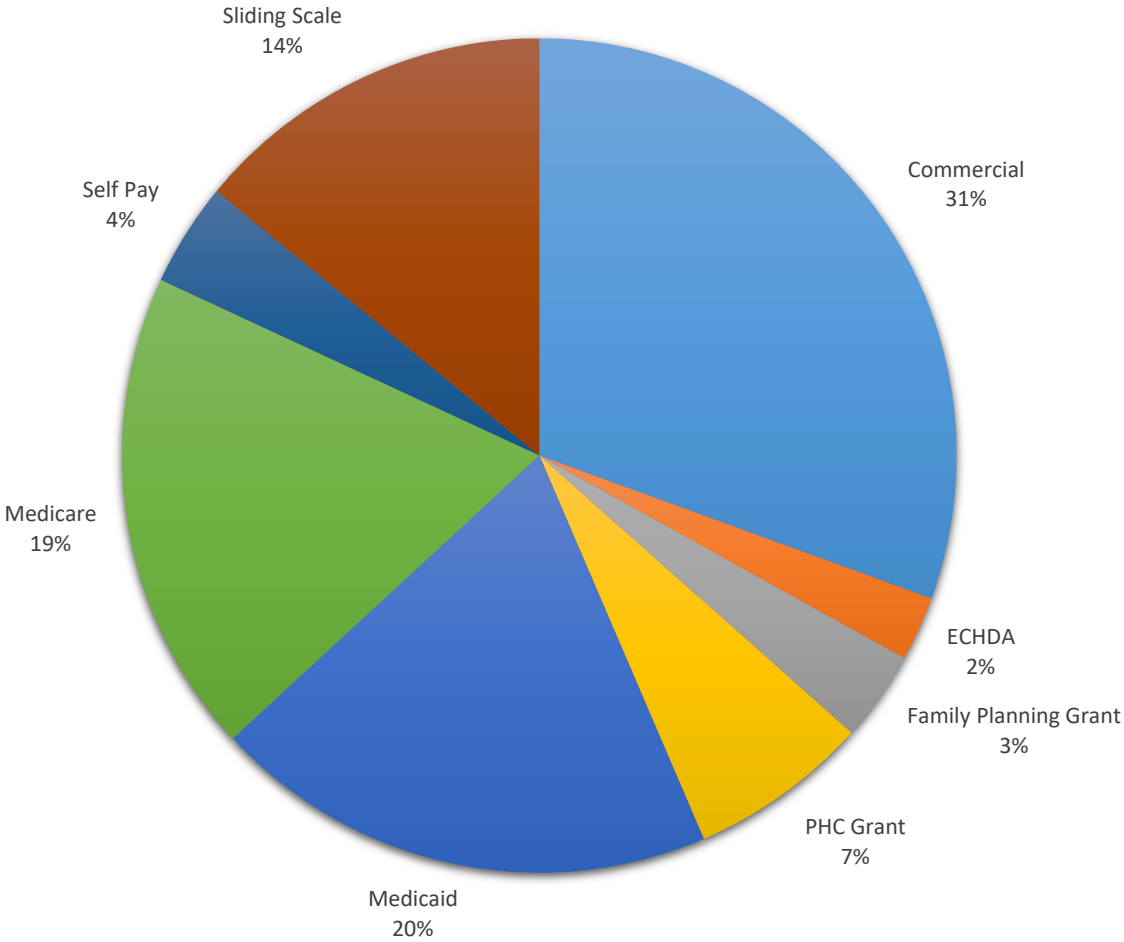


FHC Clements August Visits by Financial Class



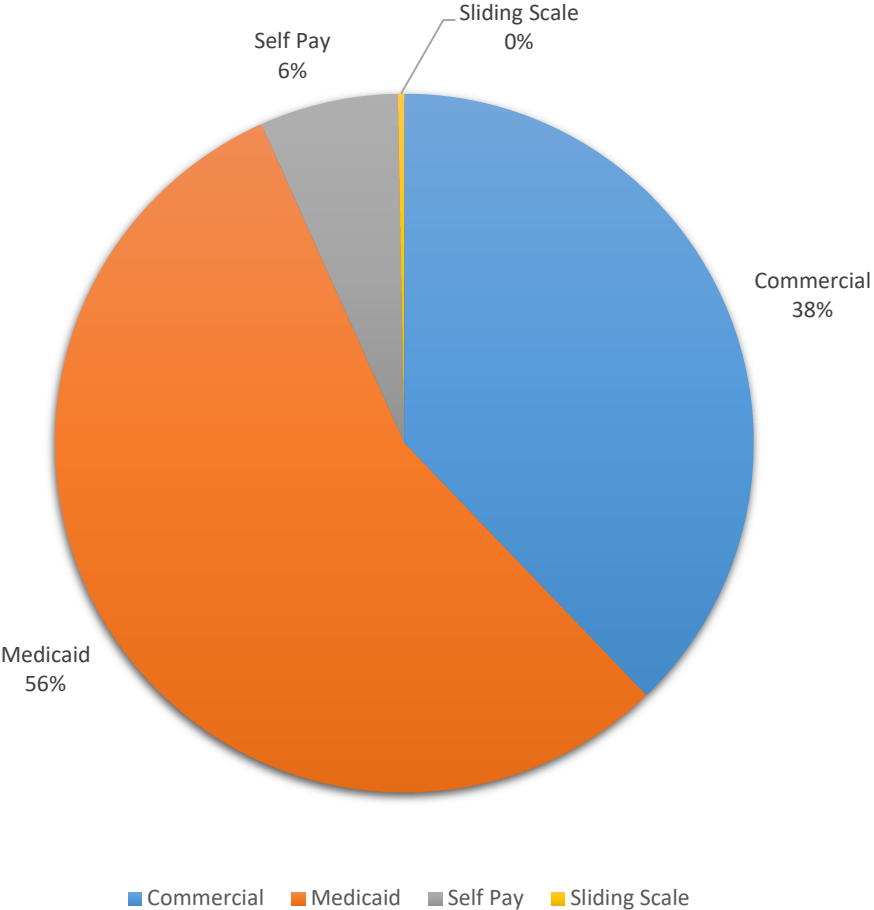
■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

FHC West University August Visits by Financial Class



■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

Healthy Kids Clinic August Visits by Financial Class



FHC Executive Director's Report-October 2022

- **Staffing Update:** The Family Health Clinic currently has no open positions; all positions are currently filled.
- **Telehealth Update:** For the month of August, telehealth visits accounted for less than 2% of the Clinic's total visits. We continue to provide telehealth services as an alternative option for sick and follow up visits.
- **Provider Update:** We have begun the search for Dr Poudel's permanent replacement in pediatrics and are also searching for locums' coverage to assist during the transition.
- **Community Events:** The Family Health Clinic participated in the following community events during the month of September:
 - 9/13: FHC West University:** Party in the Parking Lot: Free blood pressure and glucose screenings, Tuesdays 3pm-5pm.
 - 9/23: Moonlight Market:** Blood pressure checks and promotional items.

January 5, 2023 (*Thursday*)
February 7, 2023
March 7, 2023
April 4, 2023
May 2, 2023

June 6, 2023
June 14-16, 2023 (*Board Retreat*)
July 6, 2023
August 1, 2023
September 7, 2023 (*Thursday*)

October 3, 2023
November 7, 2023
December 5, 2023
January 4, 2024 (*Thursday*)

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
AUGUST 2022**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
Hospital InPatient Admissions										
Acute / Adult	1,030	1,039	-0.9%	1,034	-0.4%	10,518	11,032	-4.7%	11,074	-5.0%
Neonatal ICU (NICU)	24	26	-7.7%	33	-27.3%	270	277	-2.5%	261	3.4%
Total Admissions	1,054	1,065	-1.0%	1,067	-1.2%	10,788	11,309	-4.6%	11,335	-4.8%
Patient Days										
Adult & Pediatric	3,942	3,823	3.1%	4,688	-15.9%	47,025	40,570	15.9%	47,134	-0.2%
ICU	429	415	3.4%	497	-13.7%	5,020	4,405	14.0%	4,887	2.7%
CCU	319	299	6.7%	530	-39.8%	4,160	3,169	31.3%	4,421	-5.9%
NICU	467	401	16.5%	441	5.9%	3,804	4,248	-10.5%	3,532	7.7%
Total Patient Days	5,157	4,938	4.4%	6,156	-16.2%	60,009	52,392	14.5%	59,974	0.1%
Observation (Obs) Days	349	488	-28.5%	406	-14.0%	4,500	5,046	-10.8%	5,668	-20.6%
Nursery Days	250	197	26.9%	279	-10.4%	3,039	2,167	40.2%	2,943	3.3%
Total Occupied Beds / Bassinets	5,756	5,623	2.4%	6,841	-15.9%	67,548	59,605	13.3%	68,585	-1.5%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.55	4.37	4.3%	5.53	-17.6%	5.34	4.36	22.4%	5.10	4.8%
NICU	19.46	15.42	26.2%	13.36	45.6%	14.09	15.34	-8.1%	13.53	4.1%
Total ALOS	4.89	4.64	5.5%	5.77	-15.2%	5.56	4.63	20.1%	5.29	5.1%
Acute / Adult & Pediatric w/o OB	5.60			6.60	-15.2%	6.30			5.96	5.6%
Average Daily Census	166.4	159.3	4.4%	198.6	-16.2%	179.1	156.4	14.5%	178.5	0.4%
Hospital Case Mix Index (CMI)	1.6870	1.5386	9.6%	1.7262	-2.3%	1.7009	1.5386	10.5%	1.7237	-1.3%
Medicare										
Admissions	387	383	1.0%	333	16.2%	3,776	4,066	-7.1%	4,032	-6.3%
Patient Days	2,106	1,954	7.8%	2,196	-4.1%	24,782	20,735	19.5%	23,885	3.8%
Average Length of Stay	5.44	5.10	6.7%	6.59	-17.5%	6.56	5.10	28.7%	5.92	10.8%
Case Mix Index	1.9549	1.9446	0.5%	2.1615	-9.6%	1.9751	1.9446	1.6%	2.0160	-2.0%
Medicaid										
Admissions	132	133	-0.8%	149	-11.4%	1,396	1,414	-1.3%	1,461	-4.4%
Patient Days	670	554	20.9%	704	-4.8%	7,005	5,878	19.2%	6,848	2.3%
Average Length of Stay	5.08	4.17	21.9%	4.72	7.4%	5.02	4.16	20.7%	4.69	7.1%
Case Mix Index	1.0796	0.9632	12.1%	1.1318	-4.6%	1.2207	0.9632	26.7%	1.2088	1.0%
Commercial										
Admissions	269	285	-5.6%	337	-20.2%	3,009	3,020	-0.4%	3,080	-2.3%
Patient Days	1,256	1,190	5.5%	1,747	-28.1%	14,472	12,632	14.6%	14,689	-1.5%
Average Length of Stay	4.67	4.18	11.8%	5.18	-9.9%	4.81	4.18	15.0%	4.77	0.8%
Case Mix Index	1.6994	1.5059	12.8%	1.6433	3.4%	1.6338	1.5059	8.5%	1.6738	-2.4%
Self Pay										
Admissions	231	237	-2.5%	222	4.1%	2,345	2,519	-6.9%	2,465	-4.9%
Patient Days	898	1,107	-18.9%	1,341	-33.0%	12,204	11,742	3.9%	12,876	-5.2%
Average Length of Stay	3.89	4.67	-16.8%	6.04	-35.6%	5.20	4.66	11.6%	5.22	-0.4%
Case Mix Index	1.4695	1.5823	-7.1%	1.4824	-0.9%	1.5522	1.5823	-1.9%	1.5427	0.6%
All Other										
Admissions	35	27	29.6%	26	34.6%	262	289	-9.3%	297	-11.8%
Patient Days	227	132	72.0%	168	35.1%	1,546	1,403	10.2%	1,676	-7.8%
Average Length of Stay	6.49	4.89	32.7%	6.46	0.4%	5.90	4.85	21.5%	5.64	4.6%
Case Mix Index	2.3089	1.8985	21.6%	1.8928	22.0%	2.1023	1.8985	10.7%	1.9684	6.8%
Radiology										
InPatient	3,763	3,732	0.8%	5,037	-25.3%	45,342	39,604	14.5%	45,863	-1.1%
OutPatient	8,146	7,556	7.8%	7,178	13.5%	81,318	78,098	4.1%	77,560	4.8%
Cath Lab										
InPatient	639	494	29.4%	545	17.2%	5,830	5,239	11.3%	6,078	-4.1%
OutPatient	523	701	-25.4%	268	95.1%	5,448	7,245	-24.8%	6,289	-13.4%
Laboratory										
InPatient	68,320	63,619	7.4%	89,350	-23.5%	822,650	675,058	21.9%	832,583	-1.2%
OutPatient	64,237	56,919	12.9%	58,776	9.3%	660,528	588,275	12.3%	599,125	10.2%
Other										
Deliveries	175	156	12.2%	195	-10.3%	1,977	1,654	19.5%	1,796	10.1%
Surgical Cases										
InPatient	200	260	-23.1%	228	-12.3%	2,302	2,758	-16.5%	2,463	-6.5%
OutPatient	598	586	2.0%	347	72.3%	5,798	6,054	-4.2%	5,124	13.2%
Total Surgical Cases	798	846	-5.7%	575	38.8%	8,100	8,812	-8.1%	7,587	6.8%
GI Procedures (Endo)										
InPatient	129	147	-12.2%	98	31.6%	1,431	1,563	-8.4%	1,283	11.5%
OutPatient	150	231	-35.1%	77	94.8%	1,722	2,385	-27.8%	1,276	35.0%
Total GI Procedures	279	378	-26.2%	175	59.4%	3,153	3,948	-20.1%	2,559	23.2%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
AUGUST 2022**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
OutPatient (O/P)										
Emergency Room Visits	4,706	4,241	11.0%	5,497	-14.4%	48,200	44,045	9.4%	39,301	22.6%
Observation Days	349	488	-28.5%	406	-14.0%	4,500	5,046	-10.8%	5,668	-20.6%
Other O/P Occasions of Service	21,127	18,636	13.4%	23,538	-10.2%	210,965	192,611	9.5%	199,564	5.7%
Total O/P Occasions of Svc.	26,182	23,365	12.1%	29,441	-11.1%	263,665	241,702	9.1%	244,533	7.8%
Hospital Operations										
Manhours Paid	275,246	273,179	0.8%	281,216	-2.1%	2,890,749	2,972,361	-2.7%	2,844,876	1.6%
FTE's	1,553.8	1,542.1	0.8%	1,587.5	-2.1%	1,510.1	1,552.7	-2.7%	1,485.8	1.6%
Adjusted Patient Days	10,134	9,230	9.8%	10,073	0.6%	110,336	97,090	13.6%	106,803	3.3%
Hours / Adjusted Patient Day	27.16	29.60	-8.2%	27.92	-2.7%	26.20	30.61	-14.4%	27.08	-3.3%
Occupancy - Actual Beds	47.7%	45.6%	4.4%	55.8%	-14.5%	51.3%	44.8%	14.5%	51.1%	0.4%
FTE's / Adjusted Occupied Bed	4.8	5.2	-8.2%	4.9	-2.7%	4.6	5.4	-14.4%	4.7	-3.3%
InPatient Rehab Unit										
Admissions	-	-	0.0%	-	0.0%	-	-	0.0%	56	-100.0%
Patient Days	-	-	0.0%	-	0.0%	-	-	0.0%	880	-100.0%
Average Length of Stay	-	-	0.0%	-	0.0%	-	-	0.0%	15.7	-100.0%
Manhours Paid	-	-	0.0%	-	0.0%	-	-	0.0%	18,075	-100.0%
FTE's	-	-	0.0%	-	0.0%	-	-	0.0%	5.3	-100.0%
Center for Primary Care - Clements										
Total Medical Visits	856	1,050	-18.5%	905	-5.4%	7,281	10,852	-32.9%	14,322	-49.2%
Manhours Paid	2,180	2,399	-9.1%	2,297	-5.1%	28,682	24,795	15.7%	33,267	-13.8%
FTE's	12.3	13.5	-9.1%	13.0	-5.1%	15.0	13.0	15.7%	17.3	-13.5%
Center for Primary Care - West University										
Total Medical Visits	598	268	123.1%	185	223.2%	6,154	5,815	5.8%	2,125	189.6%
Manhours Paid	1,020	613	66.4%	682	49.5%	5,636	13,292	-57.6%	5,153	9.4%
FTE's	5.8	3.5	66.4%	3.9	49.5%	2.9	6.9	-57.6%	2.7	9.7%
Center for Primary Care - JBS										
Total Medical Visits	806	707	14.0%	546	47.6%	7,280	6,710	8.5%	593	1127.7%
Manhours Paid	1,255	1,588	-21.0%	918	36.7%	9,681	15,284	-36.7%	1,083	794.2%
FTE's	7.1	9.0	-21.0%	5.2	36.7%	5.1	8.0	-36.7%	0.6	796.9%
Total ECHD Operations										
Total Admissions	1,054	1,065	-1.0%	1,067	-1.2%	10,788	11,309	-4.6%	11,391	-5.3%
Total Patient Days	5,157	4,938	4.4%	6,156	-16.2%	60,009	52,392	14.5%	60,854	-1.4%
Total Patient and Obs Days	5,506	5,426	1.5%	6,562	-16.1%	64,509	57,438	12.3%	66,522	-3.0%
Total FTE's	1,579.0	1,568.1	0.7%	1,609.5	-1.9%	1,533.1	1,580.6	-3.0%	1,511.7	1.4%
FTE's / Adjusted Occupied Bed	4.8	5.3	-8.3%	5.0	-2.5%	4.7	5.5	-14.7%	4.8	-2.1%
Total Adjusted Patient Days	10,134	9,230	9.8%	10,073	0.6%	110,336	97,090	13.6%	106,803	3.3%
Hours / Adjusted Patient Day	27.60	30.09	-8.3%	28.30	-2.5%	26.60	31.16	-14.7%	27.18	-2.1%
Outpatient Factor	1.9651	1.8692	5.1%	1.6363	20.1%	1.8387	1.8531	-0.8%	1.7551	4.8%
Blended O/P Factor	2.1991	2.0700	6.2%	1.8126	21.3%	2.0440	2.0700	-1.3%	1.9714	3.7%
Total Adjusted Admissions	2,071	1,991	4.0%	1,746	18.6%	19,835	20,957	-5.4%	19,992	-0.8%
Hours / Adjusted Admisssion	135.04	139.54	-3.2%	163.30	-17.3%	147.96	144.38	2.5%	145.18	1.9%
FTE's - Hospital Contract	65.9	45.1	46.1%	46.6	41.3%	96.5	46.3	108.2%	37.0	160.7%
FTE's - Mgmt Services	39.5	53.4	-26.1%	61.5	-35.8%	42.8	53.4	-19.8%	53.8	-20.4%
Total FTE's (including Contract)	1,684.3	1,666.6	1.1%	1,717.6	-1.9%	1,672.4	1,680.3	-0.5%	1,602.5	4.4%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.2	5.6	-8.0%	5.3	-2.5%	5.1	5.8	-12.4%	5.0	0.7%
ProCare FTEs	216.9	240.5	-9.8%	218.7	-0.8%	213.6	238.8	-10.5%	209.8	1.8%
TraumaCare FTEs	9.4	0.0	0.0%	0.0	0.0%	2.6	0.0	0.0%	0.0	0.0%
Total System FTEs	1,910.6	1,907.1	0.2%	1,936.3	-1.3%	1,888.6	1,919.1	-1.6%	1,812.3	4.2%
Urgent Care Visits										
JBS Clinic	1,689	1,881	-10.2%	2,823	-40.2%	19,859	19,428	2.2%	10,543	88.4%
West University	1,103	2,058	-46.4%	2,567	-57.0%	13,988	21,261	-34.2%	11,195	24.9%
42nd Street	-	2,718	-100.0%	1,959	-100.0%	12	28,083	-100.0%	12,022	-99.9%
Total Urgent Care Visits	2,792	6,657	-58.1%	7,349	-62.0%	33,859	68,772	-50.8%	33,760	0.3%
Wal-Mart Clinic Visits										
East Clinic	360	234	53.8%	694	-48.1%	2,692	2,013	33.7%	2,557	5.3%
West Clinic	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Wal-Mart Visits	360	234	53.8%	694	-48.1%	2,692	2,013	33.7%	2,557	5.3%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
AUGUST 2022**

	HOSPITAL	PRO CARE	TRAUMA CARE	ECTOR COUNTY HOSPITAL DISTRICT
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 43,821,892	\$ 5,075	\$ -	\$ 43,826,967
Investments	68,898,456	-	-	68,898,456
Patient Accounts Receivable - Gross	229,210,440	24,353,800	412,818	253,564,239
Less: 3rd Party Allowances	(151,122,394)	(8,772,602)	(315,360)	(159,894,996)
Bad Debt Allowance	(50,585,266)	(9,721,488)	(35,040)	(60,306,754)
Net Patient Accounts Receivable	27,502,780	5,859,709	62,418	33,362,490
Taxes Receivable	9,820,966	-	-	9,820,966
Accounts Receivable - Other	309,446	34,498	-	343,945
Inventories	8,533,531	445,097	-	8,978,628
Prepaid Expenses	3,602,492	147,628	28,042	3,750,120
Total Current Assets	162,489,563	6,492,007	90,460	168,981,571
CAPITAL ASSETS:				
Property and Equipment	500,339,722	393,970	-	500,733,692
Construction in Progress	5,149,064	-	-	5,149,064
	505,488,786	393,970	-	505,882,756
Less: Accumulated Depreciation and Amortization	(340,471,222)	(303,857)	-	(340,775,078)
Total Capital Assets	165,017,564	90,113	-	165,107,678
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,896	-	-	4,896
Restricted Assets Held in Endowment	6,146,690	-	-	6,146,690
Restricted TPC, LLC	1,443,525	-	-	1,443,525
Restricted MCH West Texas Services	2,325,165	-	-	2,325,165
Pension, Deferred Outflows of Resources	17,821,149	-	-	17,821,149
Assets whose use is Limited	-	132,056	-	132,056
TOTAL ASSETS	\$ 355,248,552	\$ 6,714,177	\$ 90,460	\$ 361,962,729
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 2,190,544	\$ -	\$ -	\$ 2,190,544
Self-Insurance Liability - Current Portion	2,551,188	-	-	2,551,188
Accounts Payable	28,206,092	114,578	(167,127)	28,320,670
A/R Credit Balances	2,555,991	-	-	2,555,991
Accrued Interest	647,742	-	-	647,742
Accrued Salaries and Wages	8,612,286	6,325,438	309,511	14,937,724
Accrued Compensated Absences	4,442,724	-	-	4,442,724
Due to Third Party Payors	1,985,330	-	-	1,985,330
Deferred Revenue	2,688,983	306,991	-	2,995,974
Total Current Liabilities	53,880,880	6,747,007	142,384	60,627,887
ACCRUED POST RETIREMENT BENEFITS	60,651,860	-	-	60,651,860
SELF-INSURANCE LIABILITIES - Less Current Portion	1,476,505	-	-	1,476,505
LONG-TERM DEBT - Less Current Maturities	52,818,296	-	-	52,818,296
Total Liabilities	168,827,541	6,747,007	142,384	175,574,548
FUND BALANCE	186,421,011	(32,831)	(51,923)	186,388,180
TOTAL LIABILITIES AND FUND BALANCE	\$ 355,248,552	\$ 6,714,177	\$ 90,460	\$ 361,962,729

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
AUGUST 2022**

	CURRENT YEAR	PRIOR FISCAL YEAR END			CURRENT YEAR CHANGE
		HOSPITAL Audited	PRO CARE Audited	TRAUMA CARE Audited	
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 43,826,967	\$ 51,186,029	\$ 4,500	\$ -	\$ (7,363,563)
Investments	68,898,456	63,929,700	-	-	4,968,756
Patient Accounts Receivable - Gross	253,564,239	238,367,515	23,207,991	-	(8,011,266)
Less: 3rd Party Allowances	(159,894,996)	(153,865,506)	(10,248,128)	-	4,218,638
Bad Debt Allowance	(60,306,754)	(53,122,125)	(8,592,762)	-	1,408,133
Net Patient Accounts Receivable	33,362,490	31,379,884	4,367,101	-	(2,384,495)
Taxes Receivable	9,820,966	8,121,560	-	-	1,699,405
Accounts Receivable - Other	343,945	15,670,402	36,244	-	(15,362,701)
Inventories	8,978,628	7,642,276	420,138	-	916,214
Prepaid Expenses	3,750,120	3,223,336	159,539	-	367,246
Total Current Assets	168,981,571	181,153,187	4,987,522	-	(17,159,138)
CAPITAL ASSETS:					
Property and Equipment	500,733,692	494,009,653	393,970	-	6,330,069
Construction in Progress	5,149,064	886,158	-	-	4,262,907
	505,882,756	494,895,810	393,970	-	10,592,976
Less: Accumulated Depreciation and Amortization	(340,775,078)	(324,671,790)	(288,301)	-	(15,814,987)
Total Capital Assets	165,107,678	170,224,021	105,668	-	(5,222,012)
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-	-	-
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,146,690	6,303,870	-	-	(157,180)
Restricted MCH West Texas Services	2,325,165	2,322,472	-	-	2,693
Pension, Deferred Outflows of Resources	17,821,149	29,138,210	-	-	(11,317,061)
Assets whose use is Limited	132,056	-	97,008	-	35,048
TOTAL ASSETS	\$ 361,962,729	\$ 391,022,321	\$ 5,190,198	\$ -	\$ (34,249,790)
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 2,190,544	\$ 2,556,272	\$ -	\$ -	\$ (365,728)
Self-Insurance Liability - Current Portion	2,551,188	2,551,189	-	-	(1)
Accounts Payable	28,320,670	16,754,399	720,459	-	10,845,812
A/R Credit Balances	2,555,991	2,342,858	-	-	213,133
Accrued Interest	647,742	19,294	-	-	628,449
Accrued Salaries and Wages	14,937,724	4,066,267	4,173,631	-	6,697,826
Accrued Compensated Absences	4,442,724	4,151,036	-	-	291,688
Due to Third Party Payors	1,985,330	15,144,253	-	-	(13,158,923)
Deferred Revenue	2,995,974	1,110,947	328,939	-	1,556,088
Total Current Liabilities	60,627,887	48,696,516	5,223,028	-	6,708,343
ACCRUED POST RETIREMENT BENEFITS	60,651,860	84,851,830	-	-	(24,199,970)
SELF-INSURANCE LIABILITIES - Less Current Portion	1,476,505	1,476,505	-	-	-
LONG-TERM DEBT - Less Current Maturities	52,818,296	54,100,003	-	-	(1,281,707)
Total Liabilities	175,574,548	189,124,854	5,223,028	-	(18,773,333)
FUND BALANCE	186,388,180	201,897,467	(32,831)	-	(15,476,456)
TOTAL LIABILITIES AND FUND BALANCE	\$ 361,962,729	\$ 391,022,321	\$ 5,190,198	\$ -	\$ (34,249,790)

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
AUGUST 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 49,629,028	\$ 53,661,781	-7.5%	\$ 65,771,143	-24.5%	\$ 589,540,004	\$ 563,581,028	4.6%	\$ 602,071,344	-2.1%
Outpatient Revenue	59,507,767	57,417,410	3.6%	53,448,828	11.3%	615,455,054	603,007,448	2.1%	584,825,170	5.2%
TOTAL PATIENT REVENUE	\$ 109,136,795	\$ 111,079,191	-1.7%	\$ 119,219,971	-8.5%	\$ 1,204,995,058	\$ 1,166,588,476	3.3%	\$ 1,186,896,514	1.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 69,047,336	\$ 68,080,442	1.4%	\$ 72,358,634	-4.6%	\$ 761,537,628	\$ 713,484,364	6.7%	\$ 729,243,726	4.4%
Policy Adjustments	1,796,400	1,957,661	-8.2%	126,362	1321.6%	19,246,182	21,178,397	-9.1%	18,647,375	3.2%
Uninsured Discount	8,478,069	10,412,995	-18.6%	15,072,179	-43.8%	99,502,626	108,603,910	-8.4%	115,403,987	-13.8%
Indigent	1,558,561	1,786,741	-12.8%	990,356	57.4%	13,110,079	18,700,566	-29.9%	18,416,666	-28.8%
Provision for Bad Debts	5,001,295	5,967,786	-16.2%	5,763,702	-13.2%	71,487,998	62,512,634	14.4%	63,562,596	12.5%
TOTAL REVENUE DEDUCTIONS	\$ 85,881,660	\$ 88,205,625	-2.6%	\$ 94,311,233	-8.9%	\$ 964,884,513	\$ 924,479,871	4.4%	\$ 945,274,350	2.1%
	78.69%	79.41%		79.11%		80.07%	79.25%		79.64%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,806,026	\$ 1,892,772	-4.6%	\$ 2,241,647	-19.4%	\$ 17,479,572	\$ 20,820,492	-16.0%	\$ 20,183,886	-13.4%
DSRIP	88,467	1,282,780	-93.1%	4,943,583	-98.2%	9,330,322	14,110,580	-33.9%	13,202,284	-29.3%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	(5,812)	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,894,493	\$ 3,175,552	-40.3%	\$ 7,185,230	-73.6%	\$ 26,804,081	\$ 34,931,072	-23.3%	\$ 33,386,170	-19.7%
NET PATIENT REVENUE	\$ 25,149,628	\$ 26,049,118	-3.5%	\$ 32,093,968	-21.6%	\$ 266,914,627	\$ 277,039,677	-3.7%	\$ 275,008,334	-2.9%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,547,851	\$ 5,357,010	22.2%	\$ 5,463,088	19.9%	\$ 69,479,785	\$ 59,051,436	17.7%	\$ 58,802,626	18.2%
Other Revenue	867,874	866,121	0.2%	781,639	11.0%	10,137,734	9,565,952	6.0%	9,922,241	2.2%
TOTAL OTHER REVENUE	\$ 7,415,725	\$ 6,223,131	19.2%	\$ 6,244,727	18.8%	\$ 79,617,519	\$ 68,617,388	16.0%	\$ 68,724,867	15.8%
NET OPERATING REVENUE	\$ 32,565,353	\$ 32,272,249	0.9%	\$ 38,338,695	-15.1%	\$ 346,532,145	\$ 345,657,065	0.3%	\$ 343,733,201	0.8%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 14,854,347	\$ 13,586,173	9.3%	\$ 14,350,788	3.5%	\$ 149,990,024	\$ 145,152,192	3.3%	\$ 142,676,746	5.1%
Benefits	891,386	2,940,184	-69.7%	3,150,318	-71.7%	13,025,072	32,726,610	-60.2%	31,555,392	-58.7%
Temporary Labor	1,947,143	990,006	96.7%	1,020,635	90.8%	32,539,983	10,971,083	196.6%	9,801,299	232.0%
Physician Fees	1,126,544	1,260,589	-10.6%	1,519,913	-25.9%	14,884,500	13,862,819	7.4%	15,557,962	-4.3%
Texas Tech Support	852,031	885,637	-3.8%	843,279	1.0%	9,478,606	9,742,007	-2.7%	9,396,088	0.9%
Purchased Services	4,463,350	4,324,525	3.2%	4,331,784	3.0%	48,276,045	47,571,672	1.5%	44,137,366	9.4%
Supplies	5,366,787	5,265,351	1.9%	5,904,378	-9.1%	58,351,866	55,017,412	6.1%	55,467,079	5.2%
Utilities	367,099	337,183	8.9%	372,377	-1.4%	3,734,947	3,544,035	5.4%	3,507,424	6.5%
Repairs and Maintenance	1,099,290	801,372	37.2%	735,047	49.6%	9,611,495	8,827,392	8.9%	8,371,667	14.8%
Leases and Rent	153,243	154,006	-0.5%	180,353	-15.0%	2,562,622	1,684,606	52.1%	1,786,187	43.5%
Insurance	180,466	156,479	15.3%	151,536	19.1%	1,718,693	1,719,471	0.0%	1,665,467	3.2%
Interest Expense	69,841	132,059	-47.1%	107,637	-35.1%	890,201	1,462,923	-39.1%	1,183,047	-24.8%
ECHDA	261,346	200,924	30.1%	304,489	-14.2%	2,132,769	2,210,164	-3.5%	2,561,243	-16.7%
Other Expense	189,062	159,085	18.8%	154,675	22.2%	2,096,014	1,909,031	9.8%	1,555,412	34.8%
TOTAL OPERATING EXPENSES	\$ 31,821,937	\$ 31,193,573	2.0%	\$ 33,127,207	-3.9%	\$ 349,292,837	\$ 336,401,417	3.8%	\$ 329,222,378	6.1%
Depreciation/Amortization	\$ 1,673,963	\$ 1,611,589	3.9%	\$ 1,649,146	1.5%	\$ 18,274,879	\$ 17,417,166	4.9%	\$ 17,556,847	4.1%
(Gain) Loss on Sale of Assets	(50)	681	-107.3%	-	0.0%	465	7,491	-93.8%	8,173	-94.3%
TOTAL OPERATING COSTS	\$ 33,495,850	\$ 32,805,843	2.1%	\$ 34,776,354	-3.7%	\$ 367,568,181	\$ 353,826,074	3.9%	\$ 346,787,399	6.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (930,497)	\$ (533,594)	-74.4%	\$ 3,562,342	126.1%	\$ (21,036,035)	\$ (8,169,009)	157.5%	\$ (3,054,198)	588.8%
Operating Margin	-2.86%	-1.65%	72.8%	9.29%	-130.8%	-6.07%	-2.36%	156.9%	-0.89%	583.2%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 22,145	\$ 17,785	24.5%	\$ 515	4203.9%	\$ 503,365	\$ 195,635	157.3%	\$ 48,221	943.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,158,055	1,284,940	-9.9%	1,171,633	-1.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	11,772	-100.0%	(3,000)	-100.0%	-	129,492	-100.0%	138,275	-100.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	6,113,607	-	0.0%	-	0.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (908,351)	\$ (504,037)	-80.2%	\$ 3,559,856	125.5%	\$ (13,261,008)	\$ (6,558,942)	-102.2%	\$ (1,696,069)	-681.9%
Unrealized Gain/(Loss) on Investments	\$ (739,072)	\$ (9,360)	0.0%	\$ (3,545)	20748.3%	\$ (3,034,781)	\$ (102,960)	0.0%	\$ (42,760)	6997.2%
Investment in Subsidiaries	59,191	124,344	-52.4%	2,534	2236.2%	767,409	1,367,784	-43.9%	1,433,966	-46.5%
CHANGE IN NET POSITION	\$ (1,588,232)	\$ (389,053)	-308.2%	\$ 3,558,845	144.6%	\$ (15,528,380)	\$ (5,294,118)	-193.3%	\$ (304,863)	-4993.6%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
AUGUST 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Ancillary Revenue	-	-		\$ -	0.0%	-	-		-	0.0%
Inpatient Revenue	\$ 49,629,028	\$ 53,661,781	-7.5%	\$ 65,771,143	-24.5%	\$ 589,540,004	\$ 563,581,028	4.6%	\$ 602,071,344	-2.1%
Outpatient Revenue	47,896,129	46,642,740	2.7%	41,852,891	14.4%	494,419,440	480,812,248	2.8%	454,609,773	8.8%
TOTAL PATIENT REVENUE	\$ 97,525,157	\$ 100,304,521	-2.8%	\$ 107,624,034	-9.4%	\$ 1,083,959,444	\$ 1,044,393,276	3.8%	\$ 1,056,681,117	2.6%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 63,507,236	\$ 63,243,881	0.4%	\$ 65,838,794	-3.5%	\$ 702,204,862	\$ 658,204,476	6.7%	\$ 665,512,020	5.5%
Policy Adjustments	981,781	990,538	-0.9%	(335,017)	-393.1%	10,955,050	10,379,577	5.5%	7,384,546	48.4%
Uninsured Discount	8,099,822	9,759,192	-17.0%	14,865,287	-45.5%	94,196,433	101,388,854	-7.1%	108,522,147	-13.2%
Indigent Care	1,560,569	1,772,806	-12.0%	997,948	56.4%	13,039,230	18,549,754	-29.7%	18,257,557	-28.6%
Provision for Bad Debts	3,861,635	5,084,320	-24.0%	5,151,724	-25.0%	61,903,850	52,897,185	17.0%	53,142,608	16.5%
TOTAL REVENUE DEDUCTIONS	\$ 78,011,043	\$ 80,850,737	-3.5%	\$ 86,518,736	-9.8%	\$ 882,299,425	\$ 841,419,846	4.9%	\$ 852,818,877	3.5%
	79.99%	80.61%		80.39%		81.40%	80.57%		80.71%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,806,026	\$ 1,892,772	-4.6%	\$ 2,241,647	-19.4%	\$ 17,479,572	\$ 20,820,492	-16.0%	\$ 20,183,886	-13.4%
DSRIP	88,467	1,282,780	-93.1%	4,943,583	-98.2%	9,330,322	14,110,580	-33.9%	13,202,284	-29.3%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	(5,812)	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,894,493	\$ 3,175,552	-40.3%	\$ 7,185,230	-73.6%	\$ 26,804,081	\$ 34,931,072	-23.3%	\$ 33,386,170	-19.7%
NET PATIENT REVENUE	\$ 21,408,606	\$ 22,629,336	-5.4%	\$ 28,290,528	-24.3%	\$ 228,464,101	\$ 237,904,502	-4.0%	\$ 237,248,411	-3.7%
OTHER REVENUE										
Tax Revenue	\$ 6,547,851	\$ 5,357,010	22.2%	\$ 5,463,088	19.9%	\$ 69,479,785	\$ 59,051,436	17.7%	\$ 58,802,626	18.2%
Other Revenue	686,973	671,709	2.3%	614,771	11.7%	7,800,740	7,367,470	5.9%	7,706,081	1.2%
TOTAL OTHER REVENUE	\$ 7,234,824	\$ 6,028,719	20.0%	\$ 6,077,858	19.0%	\$ 77,280,524	\$ 66,418,906	16.4%	\$ 66,508,707	16.2%
NET OPERATING REVENUE	\$ 28,643,430	\$ 28,658,055	-0.1%	\$ 34,368,387	-16.7%	\$ 305,744,625	\$ 304,323,408	0.5%	\$ 303,757,118	0.7%
OPERATING EXPENSE										
Salaries and Wages	\$ 10,179,027	\$ 9,316,337	9.3%	\$ 10,128,144	0.5%	\$ 104,215,079	\$ 98,629,265	5.7%	\$ 99,106,103	5.2%
Benefits	497,621	2,574,572	-80.7%	2,778,739	-82.1%	8,362,361	28,113,393	-70.3%	27,114,479	-69.2%
Temporary Labor	1,679,182	788,889	112.9%	845,185	98.7%	29,458,329	8,758,796	236.3%	7,359,351	300.3%
Physician Fees	1,210,388	1,144,616	5.7%	1,326,458	-8.8%	13,511,947	12,590,776	7.3%	14,050,347	-3.8%
Texas Tech Support	852,031	885,637	-3.8%	843,279	1.0%	9,478,606	9,742,007	-2.7%	9,396,088	0.9%
Purchased Services	4,531,730	4,321,454	4.9%	4,305,783	5.2%	48,994,952	47,534,937	3.1%	44,358,374	10.5%
Supplies	5,192,756	5,147,231	0.9%	5,783,889	-10.2%	57,029,933	53,676,441	6.2%	54,163,003	5.3%
Utilities	366,098	336,678	8.7%	372,262	-1.7%	3,728,745	3,538,480	5.4%	3,500,244	6.5%
Repairs and Maintenance	1,099,290	801,267	37.2%	735,047	49.6%	9,599,959	8,820,237	8.8%	8,370,791	14.7%
Leases and Rentals	(12,362)	(7,470)	65.5%	27,915	-144.3%	808,381	(82,170)	-1083.8%	(25,709)	-3244.4%
Insurance	118,204	103,977	13.7%	104,217	13.4%	1,158,232	1,143,747	1.3%	1,134,738	2.1%
Interest Expense	69,841	132,059	-47.1%	107,637	-35.1%	890,201	1,462,923	-39.1%	1,183,047	-24.8%
ECHDA	261,346	200,924	30.1%	304,489	-14.2%	2,132,769	2,210,164	-3.5%	2,561,243	-16.7%
Other Expense	126,072	94,789	33.0%	74,663	68.9%	1,555,502	1,139,010	36.6%	867,242	79.4%
TOTAL OPERATING EXPENSES	\$ 26,171,224	\$ 25,840,960	1.3%	\$ 27,737,706	-5.6%	\$ 290,924,995	\$ 277,278,006	4.9%	\$ 273,139,339	6.5%
Depreciation/Amortization	\$ 1,667,469	\$ 1,603,443	4.0%	\$ 1,642,828	1.5%	\$ 18,218,103	\$ 17,327,560	5.1%	\$ 17,482,788	4.2%
(Gain)/Loss on Disposal of Assets	(50)	681	-107.3%	-	0.0%	(7,050)	7,491	100.0%	8,173	-186.3%
TOTAL OPERATING COSTS	\$ 27,838,643	\$ 27,445,084	1.4%	\$ 29,380,534	-5.2%	\$ 309,136,047	\$ 294,613,057	4.9%	\$ 290,630,300	6.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ 804,787	\$ 1,212,971	-33.7%	\$ 4,987,852	83.9%	\$ (3,391,422)	\$ 9,710,351	-134.9%	\$ 13,126,818	-125.8%
Operating Margin	2.81%	4.23%	-33.6%	14.51%	-80.6%	-1.11%	3.19%	-134.8%	4.32%	-125.7%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 22,145	\$ 17,785	24.5%	\$ 515	4203.9%	\$ 503,365	\$ 195,635	157.3%	\$ 48,221	943.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,158,055	1,284,940	-9.9%	1,171,633	-1.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	11,772	-100.0%	(3,000)	-100.0%	-	129,492	-100.0%	138,275	-100.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	6,113,607	-	-	-	0.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 826,933	\$ 1,242,528	-33.4%	\$ 4,985,367	-83.4%	\$ 4,383,605	\$ 11,320,418	-61.3%	\$ 14,484,946	-69.7%
Procure & Trauma Care Capital Contribution	(1,702,358)	(1,746,565)	-2.5%	(1,425,511)	19.4%	(17,592,690)	(17,879,360)	-1.6%	(16,181,016)	8.7%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (875,425)	\$ (504,037)	-73.7%	\$ 3,559,856	124.6%	\$ (13,209,084)	\$ (6,558,942)	-101.4%	\$ (1,696,069)	-678.8%
Unrealized Gain/(Loss) on Investments	\$ (739,072)	\$ (9,360)	7796.1%	\$ (3,545)	20748.3%	\$ (3,034,781)	\$ (102,960)	2847.5%	\$ (42,760)	6997.2%
Investment in Subsidiaries	59,191	124,344	-52.4%	2,534	2236.2%	767,409	1,367,784	-43.9%	1,433,966	-46.5%
CHANGE IN NET POSITION	\$ (1,555,306)	\$ (389,053)	-299.8%	\$ 3,558,845	143.7%	\$ (15,476,456)	\$ (5,294,118)	-192.3%	\$ (304,863)	-4976.5%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
AUGUST 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 11,476,904	\$ 10,774,670	6.5%	\$ 11,595,937	-1.0%	\$ 120,622,796	\$ 122,195,200	-1.3%	\$ 130,215,397	-7.4%
TOTAL PATIENT REVENUE	\$ 11,476,904	\$ 10,774,670	6.5%	\$ 11,595,937	-1.0%	\$ 120,622,796	\$ 122,195,200	-1.3%	\$ 130,215,397	-7.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,459,932	\$ 4,836,561	12.9%	\$ 6,519,841	-16.3%	\$ 59,087,486	\$ 55,279,888	6.9%	\$ 63,731,706	-7.3%
Policy Adjustments	791,714	967,123	-18.1%	461,379	71.6%	8,221,052	10,798,820	-23.9%	11,262,830	-27.0%
Uninsured Discount	378,246	653,803	-42.1%	206,892	82.8%	5,306,193	7,215,056	-26.5%	6,881,840	-22.9%
Indigent	(2,007)	13,935	-114.4%	(7,592)	-73.6%	70,849	150,812	-53.0%	159,110	-55.5%
Provision for Bad Debts	1,128,207	883,466	27.7%	611,978	84.4%	9,549,109	9,615,449	-0.7%	10,419,988	-8.4%
TOTAL REVENUE DEDUCTIONS	\$ 7,756,092	\$ 7,354,888	5.5%	\$ 7,792,497	-0.5%	\$ 82,234,688	\$ 83,060,025	-1.0%	\$ 92,455,473	-11.1%
	67.58%	68.26%		67.20%		68.18%	67.97%		71.00%	
NET PATIENT REVENUE	\$ 3,720,812	\$ 3,419,782	8.8%	\$ 3,803,440	-2.2%	\$ 38,388,108	\$ 39,135,175	-1.9%	\$ 37,759,924	1.7%
						31.8%				
OTHER REVENUE										
Other Income	\$ 180,901	\$ 194,412	-6.9%	\$ 166,868	8.4%	\$ 2,336,995	\$ 2,198,482	6.3%	\$ 2,216,160	5.5%
TOTAL OTHER REVENUE	\$ 180,901	\$ 194,412	-6.9%	\$ 166,868	8.4%	\$ 2,336,995	\$ 2,198,482	6.3%	\$ 2,216,160	5.5%
NET OPERATING REVENUE	\$ 3,901,713	\$ 3,614,194	8.0%	\$ 3,970,308	-1.7%	\$ 40,725,102	\$ 41,333,657	-1.5%	\$ 39,976,083	1.9%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,418,139	\$ 4,269,836	3.5%	\$ 4,222,644	4.6%	\$ 45,010,833	\$ 46,522,927	-3.3%	\$ 43,570,643	3.3%
Benefits	355,056	365,612	-2.9%	371,579	-4.4%	4,565,473	4,613,217	-1.0%	4,440,913	2.8%
Temporary Labor	267,961	201,117	33.2%	175,450	52.7%	3,081,654	2,212,287	39.3%	2,441,948	26.2%
Physician Fees	175,404	115,973	51.2%	193,455	-9.3%	2,150,297	1,272,043	69.0%	1,507,615	42.6%
Purchased Services	(68,662)	3,071	-2335.8%	26,001	-364.1%	(719,397)	36,735	-2058.3%	(221,008)	225.5%
Supplies	172,082	118,120	45.7%	120,488	42.8%	1,318,558	1,340,971	-1.7%	1,304,076	1.1%
Utilities	1,001	505	98.3%	115	772.2%	6,202	5,555	11.6%	7,181	-13.6%
Repairs and Maintenance	-	105	-100.0%	0.01	100.0%	11,536	7,155	61.2%	876	1216.8%
Leases and Rentals	165,605	161,476	2.6%	152,439	8.6%	1,754,240	1,766,776	-0.7%	1,811,896	-3.2%
Insurance	49,133	52,502	-6.4%	47,319	3.8%	534,968	575,724	-7.1%	530,729	0.8%
Other Expense	61,856	64,296	-3.8%	80,012	-22.7%	539,135	770,021	-30.0%	688,170	-21.7%
TOTAL OPERATING EXPENSES	\$ 5,597,576	\$ 5,352,613	4.6%	\$ 5,389,501	3.9%	\$ 58,253,501	\$ 59,123,411	-1.5%	\$ 56,083,039	3.9%
Depreciation/Amortization	\$ 6,494	\$ 8,146	-20.3%	\$ 6,318	2.8%	\$ 56,777	\$ 89,606	-36.6%	\$ 74,060	-23.3%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	7,515	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 5,604,070	\$ 5,360,759	4.5%	\$ 5,395,819	3.9%	\$ 58,317,792	\$ 59,213,017	-1.5%	\$ 56,157,099	3.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,702,358)	\$ (1,746,565)	2.5%	\$ (1,425,511)	19.4%	\$ (17,592,690)	\$ (17,879,360)	1.6%	\$ (16,181,016)	-8.7%
Operating Margin	-43.63%	-48.33%	-9.7%	-35.90%	21.5%	-43.20%	-43.26%	-0.1%	-40.48%	6.7%
COVID-19 Stimulus	\$ -	\$ -		\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 1,702,358	\$ 1,746,565	-2.5%	\$ 1,425,511	19.4%	\$ 17,592,690	\$ 17,879,360	-1.6%	\$ 16,181,016	8.7%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	10,230	9,069	12.80%	10,183	0.46%	97,350	97,004	0.36%	94,757	2.74%
Total Hospital Visits	5,554	5,420	2.47%	5,898	-5.83%	62,952	61,305	2.69%	60,284	4.43%
Total Procedures	12,984	11,064	17.35%	11,803	10.01%	130,595	130,693	-0.07%	131,030	-0.33%
Total Surgeries	726	779	-6.80%	664	9.34%	8,260	8,432	-2.04%	7,720	6.99%
Total Provider FTE's	88.7	100.4	-11.65%	94.8	-6.41%	89.9	99.1	-9.35%	92.2	-2.54%
Total Staff FTE's	115.2	127.1	-9.40%	110.1	4.55%	110.7	126.7	-12.57%	105.0	5.46%
Total Administrative FTE's	13.0	13.0	0.12%	13.8	-5.42%	13.1	13.0	0.42%	12.6	3.89%
Total FTE's	216.9	240.5	-9.82%	218.7	-0.83%	213.6	238.8	-10.53%	209.8	1.85%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
AUGUST 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 134,735	\$ -		\$ -	100.0%	\$ 412,818	\$ -		\$ -	100.0%
TOTAL PATIENT REVENUE	\$ 134,735	\$ -		\$ -	100.0%	\$ 412,818	\$ -		\$ -	100.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 80,168	\$ -		\$ -	100.0%	\$ 245,280	\$ -		\$ -	100.0%
Policy Adjustments	22,905	-		-	100.0%	70,080	-		-	100.0%
Uninsured Discount	-	-		-	100.0%	-	-		-	100.0%
Indigent	-	-		-	100.0%	-	-		-	100.0%
Provision for Bad Debts	11,453	-		-	100.0%	35,040	-		-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 114,525	\$ -		\$ -	100.0%	\$ 350,400	\$ -		\$ -	100.0%
	85.00%	#DIV/0!		#DIV/0!		84.88%	#DIV/0!		#DIV/0!	
NET PATIENT REVENUE	\$ 20,210	\$ -		\$ -	100.0%	\$ 62,418	\$ -		\$ -	100.0%
						15.1%				
OTHER REVENUE										
Other Income	\$ -	\$ -		\$ -	100.0%	\$ -	\$ -		\$ -	100.0%
TOTAL OTHER REVENUE					100.0%					100.0%
NET OPERATING REVENUE	\$ 20,210	\$ -		\$ -	100.0%	\$ 62,418	\$ -		\$ -	100.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 257,182	\$ -		\$ -	100.0%	\$ 764,112	\$ -		\$ -	100.0%
Benefits	38,709	-		-	100.0%	97,237	-		-	100.0%
Temporary Labor	-	-		-	100.0%	-	-		-	100.0%
Physician Fees	(259,248)	-		-	100.0%	(777,744)	-		-	100.0%
Purchased Services	283	-		-	100.0%	491	-		-	100.0%
Supplies	1,948	-		-	100.0%	3,376	-		-	100.0%
Utilities	-	-		-	100.0%	-	-		-	100.0%
Repairs and Maintenance	-	-		-	100.0%	-	-		-	100.0%
Leases and Rentals	-	-		-	100.0%	-	-		-	100.0%
Insurance	13,128	-		-	100.0%	25,493	-		-	100.0%
Other Expense	1,134	-		-	100.0%	1,376	-		-	100.0%
TOTAL OPERATING EXPENSES	\$ 53,136	\$ -		\$ -	100.0%	\$ 114,341	\$ -		\$ -	100.0%
Depreciation/Amortization	\$ -	\$ -		\$ -	100.0%	\$ -	\$ -	0.0%	\$ -	100.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
TOTAL OPERATING COSTS	\$ 53,136	\$ -		\$ -	100.0%	\$ 114,341	\$ -		\$ -	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (32,926)	\$ -		\$ -	100.0%	\$ (51,923)	\$ -		\$ -	100.0%
Operating Margin	-162.92%	#DIV/0!		#DIV/0!	-100.0%	-83.19%	#DIV/0!		#DIV/0!	-100.0%
COVID-19 Stimulus	\$ -	\$ -		\$ -	100.0%	\$ -	\$ -	0.0%	\$ -	100.0%
MCH Contribution	\$ -	\$ -		\$ -	100.0%	\$ -	\$ -		\$ -	100.0%
CAPITAL CONTRIBUTION	\$ (32,926)	\$ -	0.0%	\$ -	0.0%	\$ (51,923)	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH				YEAR TO DATE					
Total Procedures	336	0		0	100.0%	1,245	0		0	100.0%
Total Provider FTE's	8.4	0.0		0.0	100.0%	2.3	0.0		0.0	100.0%
Total Staff FTE's	1.0	0.0		0.0	100.0%	0.3	0.0		0.0	100.0%
Total FTE's	9.4	0.0		0.0	100.0%	2.6	0.0		0.0	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
AUGUST 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 230,761	\$ 360,194	-35.9%	\$ 321,983	-28.3%	\$ 1,861,162	\$ 3,722,686	-50.0%	\$ 4,865,739	-61.7%
TOTAL PATIENT REVENUE	\$ 230,761	\$ 360,194	-35.9%	\$ 321,983	-28.3%	\$ 1,861,162	\$ 3,722,686	-50.0%	\$ 4,865,739	-61.7%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 105,413	\$ 195,903	-46.2%	\$ 201,186	-47.6%	\$ 1,092,313	\$ 2,024,705	-46.1%	\$ 2,664,815	-59.0%
Self Pay Adjustments	36,030	56,199	-35.9%	57,456	-37.3%	293,988	580,831	-49.4%	670,317	-56.1%
Bad Debts	4,690	11,511	-59.3%	(16,693)	-128.1%	(64,040)	118,969	-153.8%	262,113	-124.4%
TOTAL REVENUE DEDUCTIONS	\$ 146,133	\$ 263,613	-44.6%	\$ 241,950	-39.6%	\$ 1,322,262	\$ 2,724,505	-51.5%	\$ 3,597,245	-63.2%
	63.3%	73.2%		75.1%		71.0%	73.2%		73.9%	
NET PATIENT REVENUE	\$ 84,628	\$ 96,581	-12.4%	\$ 80,032	5.7%	\$ 538,900	\$ 998,181	-46.0%	\$ 1,268,494	-57.5%
OTHER REVENUE										
FHC Other Revenue	\$ 33,596	\$ 25,436	0.0%	\$ 35,888	-6.4%	\$ 311,854	\$ 279,796	0.0%	\$ 443,661	-29.7%
TOTAL OTHER REVENUE	\$ 33,596	\$ 25,436	32.1%	\$ 35,888	-6.4%	\$ 311,854	\$ 279,796	11.5%	\$ 443,661	-29.7%
NET OPERATING REVENUE	\$ 118,225	\$ 122,017	-3.1%	\$ 115,921	2.0%	\$ 850,753	\$ 1,277,977	-33.4%	\$ 1,712,155	-50.3%
OPERATING EXPENSE										
Salaries and Wages	\$ 60,199	\$ 64,614	-6.8%	\$ 63,337	-5.0%	\$ 804,414	\$ 657,072	22.4%	\$ 921,040	-12.7%
Benefits	2,943	17,856	-83.5%	17,377	-83.1%	64,547	187,293	-65.5%	251,988	-74.4%
Physician Services	67,670	68,581	-1.3%	115,562	-41.4%	907,487	754,391	20.3%	1,246,714	-27.2%
Cost of Drugs Sold	6,305	3,267	93.0%	13,178	-52.2%	39,389	33,766	16.7%	78,506	-49.8%
Supplies	5,427	4,747	14.3%	2,822	92.3%	34,667	49,787	-30.4%	131,090	-73.6%
Utilities	3,057	3,653	-16.3%	3,887	-21.4%	32,357	33,339	-2.9%	32,257	0.3%
Repairs and Maintenance	9,242	1,799	413.8%	605	1427.6%	41,921	19,789	111.8%	28,896	45.1%
Leases and Rentals	480	477	0.7%	456	5.4%	5,344	5,247	1.9%	5,400	-1.0%
Other Expense	1,000	1,125	-11.1%	3,510	-71.5%	15,012	12,375	21.3%	44,674	-66.4%
TOTAL OPERATING EXPENSES	\$ 156,323	\$ 166,119	-5.9%	\$ 220,734	-29.2%	\$ 1,945,138	\$ 1,753,059	11.0%	\$ 2,740,565	-29.0%
Depreciation/Amortization	\$ 2,617	\$ 4,002	-34.6%	\$ 3,807	-31.3%	\$ 28,884	\$ 43,251	-33.2%	\$ 42,504	-32.0%
TOTAL OPERATING COSTS	\$ 158,939	\$ 170,121	-6.6%	\$ 224,541	-29.2%	\$ 1,974,022	\$ 1,796,310	9.9%	\$ 2,783,068	-29.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ (40,715)	\$ (48,104)	15.4%	\$ (108,621)	62.5%	\$ (1,123,269)	\$ (518,333)	-116.7%	\$ (1,070,913)	4.9%
Operating Margin	-34.44%	-39.42%	-12.6%	-93.70%	-63.2%	-132.03%	-40.56%	225.5%	-62.55%	111.1%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	856	1,050	-18.5%	905	-5.4%	7,281	10,852	-32.9%	14,322	-49.2%
Average Revenue per Office Visit	269.58	343.04	-21.4%	355.78	-24.2%	255.62	343.04	-25.5%	339.74	-24.8%
Hospital FTE's (Salaries and Wages)	12.3	13.5	-9.1%	13.0	-5.1%	15.0	13.0	15.7%	17.4	-13.8%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
AUGUST 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 186,986	\$ 83,358	124.3%	\$ 14,142	1222.2%	\$ 1,724,503	\$ 1,808,679	-4.7%	\$ 610,709	182.4%
TOTAL PATIENT REVENUE	\$ 186,986	\$ 83,358	124.3%	\$ 14,142	1222.2%	\$ 1,724,503	\$ 1,808,679	-4.7%	\$ 610,709	182.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 86,521	\$ 47,333	82.8%	\$ 13,000	565.6%	\$ 927,111	\$ 1,027,025	-9.7%	\$ 332,042	179.2%
Self Pay Adjustments	21,015	10,886	93.0%	(5,435)	-486.7%	136,455	236,197	-42.2%	64,342	112.1%
Bad Debts	19,762	-	0.0%	4,446	344.5%	91,109	-	0.0%	(25,574)	-456.3%
TOTAL REVENUE DEDUCTIONS	\$ 127,298	\$ 58,219	118.7%	\$ 12,011	959.8%	\$ 1,154,675	\$ 1,263,222	-8.6%	\$ 370,810	211.4%
	68.08%	69.84%		84.93%		66.96%	69.84%		60.72%	
NET PATIENT REVENUE	\$ 59,688	\$ 25,139	137.4%	\$ 2,131	2700.5%	\$ 569,828	\$ 545,457	4.5%	\$ 239,899	137.5%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 59,688	\$ 25,139	137.4%	\$ 2,131	2700.5%	\$ 569,828	\$ 545,457	4.5%	\$ 239,899	137.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 17,998	\$ 13,200	36.3%	\$ 12,060	49.2%	\$ 87,538	\$ 281,714	-68.9%	\$ 84,124	4.1%
Benefits	880	3,648	-75.9%	3,309	-73.4%	7,024	80,300	-91.3%	23,016	-69.5%
Physician Services	50,690	45,750	10.8%	40,241	26.0%	441,806	503,250	-12.2%	272,966	61.9%
Cost of Drugs Sold	11,859	5,026	136.0%	4,095	189.6%	45,611	109,048	-58.2%	23,554	93.6%
Supplies	6,102	2,680	127.7%	-	100.0%	27,313	56,722	-51.8%	3,219	748.4%
Utilities	2,833	3,697	-23.4%	4,162	-31.9%	29,142	32,470	-10.2%	31,970	-8.8%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 90,361	\$ 74,001	22.1%	\$ 63,868	41.5%	\$ 638,433	\$ 1,063,504	-40.0%	\$ 438,850	45.5%
Depreciation/Amortization	\$ 25,992	\$ 29,790	-12.7%	\$ 28,197	-7.8%	\$ 286,255	\$ 321,927	-11.1%	\$ 319,188	-10.3%
TOTAL OPERATING COSTS	\$ 116,352	\$ 103,791	12.1%	\$ 92,066	26.4%	\$ 924,689	\$ 1,385,431	-33.3%	\$ 758,038	22.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (56,664)	\$ (78,652)	-28.0%	\$ (89,934)	-37.0%	\$ (354,861)	\$ (839,974)	-57.8%	\$ (518,139)	-31.5%
Operating Margin	-94.93%	-312.87%	-69.7%	-4219.67%	-97.8%	-62.28%	-153.99%	-59.6%	-215.98%	-71.2%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	598	268	123.1%	185	223.2%	6,154	5,815	5.8%		0.0%
Average Revenue per Office Visit	312.69	311.04	0.5%	76.45	309.0%	280.22	311.04	-9.9%	287.39	-2.5%
Hospital FTE's (Salaries and Wages)	5.8	3.5	66.4%	3.9	49.5%	2.9	6.9	-57.6%	2.7	9.4%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
AUGUST 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 277,341	\$ 215,635	28.6%	\$ 187,404	48.0%	\$ 2,676,094	\$ 2,046,550	30.8%	\$ 201,917	1225.3%
TOTAL PATIENT REVENUE	\$ 277,341	\$ 215,635	28.6%	\$ 187,404	48.0%	\$ 2,676,094	\$ 2,046,550	30.8%	\$ 201,917	1225.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 132,598	\$ 86,508	53.3%	\$ 112,873	17.5%	\$ 1,453,768	\$ 821,027	77.1%	\$ 123,376	1078.3%
Self Pay Adjustments	8,835	24,817	-64.4%	8,536	3.5%	85,490	235,531	-63.7%	8,536	901.5%
Bad Debts	11,539	5,083	127.0%	-	100.0%	167,452	48,243	247.1%	-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 152,972	\$ 116,408	31.4%	\$ 121,410	26.0%	\$ 1,706,710	\$ 1,104,801	54.5%	\$ 131,912	1193.8%
	55.16%	53.98%		64.78%		63.78%	53.98%		65.33%	
NET PATIENT REVENUE	\$ 124,368	\$ 99,227	25.3%	\$ 65,995	88.5%	\$ 969,384	\$ 941,749	2.9%	\$ 70,005	1284.7%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 124,368	\$ 99,227	25.3%	\$ 65,995	88.5%	\$ 969,384	\$ 941,749	2.9%	\$ 70,005	1284.7%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 24,392	\$ 31,114	-21.6%	\$ 17,965	35.8%	\$ 164,567	\$ 289,951	-43.2%	\$ 20,690	695.4%
Benefits	1,192	8,598	-86.1%	4,929	-75.8%	13,205	82,648	-84.0%	5,661	133.3%
Physician Services	82,098	42,492	93.2%	956	8485.6%	520,654	467,412	11.4%	956	54348.6%
Cost of Drugs Sold	31,840	-	0.0%	13,055	143.9%	159,551	-	-100.0%	13,055	1122.1%
Supplies	5,389	14,925	-63.9%	2,244	140.2%	27,004	141,645	-80.9%	9,269	191.3%
Utilities	-	2,789	-100.0%	-	100.0%	-	30,679	-100.0%	-	100.0%
Repairs and Maintenance	-	417	-100.0%	-	100.0%	-	4,587	-100.0%	-	100.0%
Other Expense	-	417	-100.0%	-	0.0%	-	4,587	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 144,911	\$ 101,252	43.1%	\$ 39,149	270.1%	\$ 884,981	\$ 1,027,009	-13.8%	\$ 49,632	1683.1%
Depreciation/Amortization	\$ 75	\$ -	0.0%	\$ 75	0.0%	\$ 823	\$ -	0.0%	\$ 150	450.0%
TOTAL OPERATING COSTS	\$ 144,986	\$ 101,252	43.2%	\$ 39,224	269.6%	\$ 885,804	\$ 1,027,009	-13.7%	\$ 49,782	1679.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (20,618)	\$ (2,025)	918.2%	\$ 26,771	-177.0%	\$ 83,580	\$ (85,260)	-198.0%	\$ 20,224	313.3%
Operating Margin	-16.58%	-2.04%	712.3%	40.56%	-140.9%	8.62%	-9.05%	-195.2%	28.89%	-70.2%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	806	707	14.0%	546	47.6%	7,280	6,710	8.5%	593	1127.7%
Total Visits	806	707	14.0%	546	47.6%	7,280	6,710	8.5%	-	0.0%
Average Revenue per Office Visit	344.10	305.00	12.8%	343.23	0.3%	367.60	305.00	20.5%	340.50	8.0%
Hospital FTE's (Salaries and Wages)	7.1	9.0	-21.0%	5.2	36.7%	5.1	8.0	-36.7%	0.6	794.2%

**ECTOR COUNTY HOSPITAL DISTRICT
AUGUST 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 38,504,385	39.5%	\$ 37,061,594	34.4%	\$ 420,645,420	38.7%	\$ 413,260,376	39.0%
Medicaid	13,854,389	14.2%	12,452,710	11.6%	143,868,641	13.3%	127,766,565	12.1%
Commercial	29,358,676	30.1%	35,220,574	32.7%	319,230,992	29.5%	308,168,100	29.2%
Self Pay	11,345,583	11.6%	19,489,879	18.1%	130,095,475	12.0%	137,073,077	13.0%
Other	4,462,123	4.6%	3,399,277	3.2%	70,118,916	6.5%	70,412,999	6.7%
TOTAL	\$ 97,525,157	100.0%	\$ 107,624,034	100.0%	\$ 1,083,959,444	100.0%	\$ 1,056,681,117	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,248,266	31.5%	\$ 6,747,221	35.7%	\$ 76,184,961	37.3%	\$ 77,211,262	39.1%
Medicaid	3,923,149	19.8%	2,200,277	11.6%	24,661,900	12.1%	22,624,840	11.5%
Commercial	7,615,375	38.5%	7,051,751	37.3%	76,665,429	37.6%	72,671,750	36.8%
Self Pay	1,117,771	5.6%	1,312,894	6.9%	12,616,982	6.2%	11,731,713	5.9%
Other	915,794	4.6%	1,612,687	8.5%	13,865,857	6.8%	13,248,654	6.7%
TOTAL	\$ 19,820,355	100.0%	\$ 18,924,831	100.0%	\$ 203,995,128	100.0%	\$ 197,488,219	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
AUGUST 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 79,133	34.3%	\$ 52,512	16.3%	\$ 427,913	23.0%	\$ 751,541	15.4%
Medicaid	43,673	18.9%	84,666	26.3%	462,415	24.8%	2,073,845	42.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	38,275	16.6%	63,275	19.7%	300,390	16.1%	741,312	15.2%
Self Pay	65,510	28.4%	106,856	33.1%	609,567	32.8%	1,128,190	23.2%
Other	4,170	1.8%	14,673	4.6%	60,876	3.3%	170,852	3.5%
TOTAL	\$ 230,761	100.0%	\$ 321,983	100.0%	\$ 1,861,162	100.0%	\$ 4,865,739	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	16,835	26.1%	\$ 26,996	23.6%	\$ 145,828	24.2%	\$ 277,511	18.2%
Medicaid	22,370	34.6%	49,969	43.6%	227,668	37.9%	782,415	51.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	9,025	14.0%	21,389	18.7%	101,680	16.9%	244,778	16.0%
Self Pay	15,439	23.9%	13,126	11.5%	112,601	18.7%	189,285	12.4%
Other	890	1.4%	2,962	2.6%	13,915	2.3%	31,922	2.1%
TOTAL	\$ 64,560	100.0%	\$ 114,443	100.0%	\$ 601,692	100.0%	\$ 1,525,911	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
AUGUST 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 55,692	29.7%	\$ 5,615	39.7%	\$ 405,360	23.6%	\$ 184,963	30.3%
Medicaid	42,362	22.7%	\$ 504	3.6%	445,444	25.8%	158,577	26.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	47,800	25.6%	\$ 4,040	28.6%	415,440	24.1%	148,094	24.2%
Self Pay	35,513	19.0%	\$ 3,396	24.0%	371,618	21.5%	111,105	18.2%
Other	5,618	3.0%	\$ 588	4.2%	86,641	5.0%	7,970	1.3%
TOTAL	\$ 186,986	100.0%	\$ 14,142	100.0%	\$ 1,724,503	100.0%	\$ 610,709	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 18,271	28.7%	\$ 10,105	41.6%	\$ 131,100	23.3%	\$ 74,310	27.8%
Medicaid	18,601	29.2%	6,397	26.3%	\$ 188,137	33.4%	66,815	25.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	16,383	25.7%	6,113	25.2%	149,604	26.6%	87,023	32.6%
Self Pay	7,878	12.4%	1,658	6.8%	76,636	13.6%	35,400	13.3%
Other	2,578	4.0%	28	0.1%	17,688	3.1%	3,623	1.4%
TOTAL	\$ 63,710	100.0%	\$ 24,301	100.0%	\$ 563,166	100.0%	\$ 267,172	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
AUGUST 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ (806)	0.0%	\$ -	0.0%
Medicaid	165,730	59.7%	\$ 91,011	48.6%	1,630,318	60.9%	91,085	45.1%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	100,314	36.2%	\$ 86,354	46.1%	958,870	35.8%	100,697	49.9%
Self Pay	9,126	3.3%	\$ 7,972	4.3%	63,945	2.4%	8,083	4.0%
Other	2,171	0.8%	\$ 2,067	1.1%	23,765	0.9%	2,052	1.0%
TOTAL	\$ 277,341	100.0%	\$ 187,404	100.0%	\$ 2,676,094	100.0%	\$ 201,917	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	89,695	61.5%	-	0.0%	724,050	58.7%	-	0.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	48,265	33.1%	2,435	43.6%	435,116	35.3%	2,435	41.0%
Self Pay	7,706	5.3%	3,148	56.4%	65,874	5.3%	3,498	59.0%
Other	190	0.1%	-	0.0%	8,207	0.7%	-	0.0%
TOTAL	\$ 145,857	100.0%	\$ 5,583	100.0%	\$ 1,233,248	100.0%	\$ 5,933	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
AUGUST 2022**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (15,476,456)	-	(51,923)	\$ (15,528,379)
Noncash Expenses:				
Depreciation and Amortization	15,799,432	15,555	-	15,814,987
Unrealized Gain/Loss on Investments	(3,034,781)	-	-	(3,034,781)
Accretion (Bonds) & COVID Funding	(625,476)	-	-	(625,476)
Changes in Assets and Liabilities				
Patient Receivables, Net	3,877,104	(1,492,609)	(62,418)	2,322,077
Taxes Receivable/Deferred	(121,370)	(21,948)	-	(143,317)
Inventories, Prepays and Other	14,090,543	(11,302)	(28,042)	14,051,199
Accounts Payable	11,664,825	(605,881)	(167,127)	10,891,817
Accrued Expenses	5,466,155	2,116,759	309,511	7,892,425
Due to Third Party Payors	(13,158,923)	-	-	(13,158,923)
Accrued Post Retirement Benefit Costs	(12,882,909)	-	-	(12,882,909)
Net Cash Provided by Operating Activities	<u>\$ 5,598,144</u>	<u>575</u>	<u>-</u>	<u>\$ 5,598,719</u>
Cash Flows from Investing Activities:				
Investments	\$ (1,933,975)	-	-	\$ (1,933,975)
Acquisition of Property and Equipment	<u>(10,592,976)</u>	<u>-</u>	<u>-</u>	<u>(10,592,976)</u>
Net Cash used by Investing Activities	<u>\$ (12,526,951)</u>	<u>-</u>	<u>-</u>	<u>\$ (12,526,951)</u>
Cash Flows from Financing Activities:				
Current Portion Debt	\$ (365,728)	-	-	\$ (365,728)
Net Repayment of Long-term Debt/Bond Issuance	<u>(656,231)</u>	<u>-</u>	<u>-</u>	<u>(656,231)</u>
Net Cash used by Financing Activities	<u>(1,021,959)</u>	<u>-</u>	<u>-</u>	<u>(1,021,959)</u>
Net Increase (Decrease) in Cash	(7,950,765)	575	-	(7,950,190)
Beginning Cash & Cash Equivalents @ 9/30/2021	<u>61,692,933</u>	<u>4,500</u>	<u>-</u>	<u>61,697,433</u>
Ending Cash & Cash Equivalents @ 8/31/2022	<u>\$ 53,742,167</u>	<u>\$ 5,075</u>	<u>\$ -</u>	<u>\$ 53,747,242</u>
<hr/>				
Balance Sheet				
Cash and Cash Equivalents	\$ 25,029,624	5,075	-	\$ 25,034,699
Restricted Assets	<u>28,712,543</u>	<u>-</u>	<u>-</u>	<u>28,712,543</u>
Ending Cash & Cash Equivalents @ 8/31/2022	<u>\$ 53,742,167</u>	<u>5,075</u>	<u>-</u>	<u>\$ 53,747,242</u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2022

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 215,347	\$ 1,918,187	\$ (1,702,840)	\$ 251,630	\$ (36,283)
NOVEMBER	1,231,030	1,918,187	(687,157)	1,075,295	155,735
DECEMBER	6,614,568	1,918,187	4,696,381	6,840,747	(226,179)
JANUARY	5,169,442	1,918,187	3,251,255	7,131,638	(1,962,196)
FEBRUARY	6,692,218	1,918,187	4,774,031	4,756,484	1,935,735
MARCH	2,057,908	1,918,187	139,721	2,415,426	(357,517)
APRIL	426,742	1,918,187	(1,491,445)	464,788	(38,046)
MAY	406,640	1,918,187	(1,511,547)	239,559	167,082
JUNE	239,780	1,918,187	(1,678,407)	322,185	(82,405)
JULY	156,013	1,918,187	(1,762,174)	107,495	48,518
AUGUST	119,992	1,918,187	(1,798,195)	109,680	10,313
TOTAL	<u>\$ 23,329,681</u>	<u>\$ 21,100,057</u>	<u>\$ 2,229,624</u>	<u>\$ 23,714,925</u>	<u>\$ (385,245)</u>
<u>SALES</u>					
OCTOBER	\$ 3,421,981	\$ 3,511,415	\$ (89,434)	\$ 2,929,377	\$ 492,604
NOVEMBER	3,326,676	3,556,241	(229,565)	3,099,131	227,545
DECEMBER	4,147,133	3,557,673	589,460	2,855,097	1,292,036
JANUARY	3,621,391	3,414,673	206,718	2,796,371	825,019
FEBRUARY	4,399,256	3,907,638	491,618	4,354,021	45,235
MARCH	4,537,253	3,299,902	1,237,351	2,721,819	1,815,434
APRIL	4,669,784	3,195,073	1,474,711	2,650,606	2,019,178
MAY	4,733,959	3,761,529	972,430	3,668,808	1,065,151
JUNE	4,218,782	3,155,797	1,062,985	3,276,521	942,261
JULY	4,414,843	3,152,615	1,262,228	3,406,244	1,008,599
AUGUST	4,941,541	3,438,823	1,502,718	3,951,134	990,407
SUB TOTAL	46,432,598	37,951,379	8,481,219	35,709,128	10,723,470
ACCRUAL	1,947,130	-	1,947,130	-	1,947,130
TOTAL	<u>\$ 48,379,728</u>	<u>\$ 37,951,379</u>	<u>\$ 10,428,349</u>	<u>\$ 35,709,128</u>	<u>\$ 12,670,600</u>
TAX REVENUE	<u>\$ 71,709,408</u>	<u>\$ 59,051,436</u>	<u>\$ 12,657,972</u>	<u>\$ 59,424,054</u>	<u>\$ 12,285,355</u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2022**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (1,848,293)	\$ 5,600,889		\$ 3,752,596
2nd Qtr	(1,571,837)	4,763,143		3,191,306
3rd Qtr	-	-		-
4th Qtr	(2,838,615)	8,602,639		5,764,025
DSH TOTAL	\$ (6,258,745)	\$ 18,966,672		\$ 12,707,927
UC				
1st Qtr	\$ (4,129,344)	\$ 12,908,233		8,778,889
2nd Qtr	(6,171,014)	18,699,982		12,528,968
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (10,300,358)	\$ 31,608,215		\$ 21,307,857
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(64,999)	129,998		64,999
3rd Qtr	-	-		-
4th Qtr	(4,585,964)	13,851,287		9,265,323
DSRIP UPL TOTAL	\$ (4,650,963)	\$ 13,981,285		\$ 9,330,322
UHRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ -	\$ -		\$ -
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(222,893)	675,433		452,540
3rd	-	-		-
4th Qtr	(222,893)	675,433		452,540
GME TOTAL	\$ (445,786)	\$ 1,350,866		\$ 905,080
CHIRP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	(3,231,090)	-		(3,231,090)
4th Qtr	(464,535)	-		(464,535)
CHIRP TOTAL	\$ (3,695,625)	\$ -		\$ (3,695,625)
MCH Cash Activity	\$ (25,351,476)	\$ 65,907,037		\$ 40,555,561
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (25,351,476)	\$ 65,907,037	\$ -	\$ 40,555,561

INCOME STATEMENT ACTIVITY:

FY 2022 Accrued / (Deferred) Adjustments:

	BLENDED
DSH Accrual	\$ 9,532,643
Uncompensated Care Accrual	11,930,318
URIP	-
GME	848,175
CHIRP	(4,831,563)
Regional UPL Benefit	-
Medicaid Supplemental Payments	17,479,572
DSRIP Accrual	9,330,322
Total Adjustments	\$ 26,809,894

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
AUGUST 2022**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 24,325,031	\$ -	\$ 24,325,031
Mission Fitness	272,489	-	272,489
Petty Cash	8,835	-	8,835
Dispro	-	70,815	70,815
General Liability	-	27,217	27,217
Professional Liability	-	27,909	27,909
Funded Worker's Compensation	-	100,851	100,851
Funded Depreciation	-	94,550	94,550
Designated Funds	-	101,927	101,927
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 24,606,356	\$ 423,269	\$ 25,029,624

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,350,000	\$ 5,350,000
Funded Depreciation	-	35,086,000	35,086,000
Funded Worker's Compensation	-	2,200,000	2,200,000
General Liability	-	3,000,000	3,000,000
Professional Liability	-	3,100,000	3,100,000
Designated Funds	133,165	23,200,000	23,333,165
Allowance for Change in Market Values	-	(3,170,709)	(3,170,709)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 133,165	\$ 68,765,291	\$ 68,898,456
Total Unrestricted Cash and Investments			\$ 93,928,080

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,146,690	6,146,690
Advanced Medicare Payment	18,792,267	-	18,792,267
Restricted TPC, LLC-Equity Stake	1,443,525	-	1,443,525
Restricted MCH West Texas Services-Equity Stake	2,325,165	-	2,325,165
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 22,565,853	\$ 6,146,690	\$ 28,712,543

Total Cash & Investments			\$ 122,640,623
--------------------------	--	--	-----------------------

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF AUGUST 31, 2022**

ITEM	CIP BALANCE AS OF 7/31/2022	AUGUST "+" ADDITIONS	AUGUST "- " ADDITIONS	AUGUST TRANSFERS	CIP BALANCE AS OF 8/31/2022	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<u>RENOVATIONS</u>									
I FIRST FLOOR COMMON AREAS	350,899	3,200	-	-	354,099	-	354,099	720,000	365,901
I RELOCATE SPD	127,596	2,643	-	-	130,239	-	130,239	4,000,000	3,869,761
I SPECIAL PROCEDURES ROOM 8	16,387	4,368	-	-	20,755	-	20,755	250,000	229,245
SUB-TOTAL	\$ 494,882	\$ 10,211	\$ -	\$ -	\$ 505,093	\$ -	\$ 505,093	\$ 4,970,000	\$ 4,464,907
<u>MINOR BUILDING IMPROVEMENT</u>									
I RETAIL PHARMACY PROJECT	200,588	58,458	-	-	259,046	-	259,046	250,000	(9,046)
I STERILE PROCESS REMODEL	92,312	116,002	-	-	208,314	-	208,314	49,000	(159,314)
SUB-TOTAL	\$ 292,900	\$ 174,460	\$ -	\$ -	\$ 467,360	\$ -	\$ 467,360	\$ 299,000	\$ (168,360)
<u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 4,194,528	\$ 615,168	\$ (633,084)	\$ -	\$ 4,176,612	\$ -	\$ 4,176,612	\$ 9,000,000	\$ 4,823,388
SUB-TOTAL	\$ 4,194,528	\$ 615,168	\$ (633,084)	\$ -	\$ 4,176,612	\$ -	\$ 4,176,612	\$ 9,000,000	\$ 4,823,388
TOTAL CONSTRUCTION IN PROGRESS	\$ 4,982,310	\$ 799,839	\$ (633,084)	\$ -	\$ 5,149,064	\$ -	\$ 5,149,064	\$ 14,269,000	\$ 9,119,936

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
AUGUST 2022

ITEM	CLASS	BOOKED AMOUNT
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
None		
	TOTAL PROJECT TRANSFERS	\$ -
EQUIPMENT PURCHASES		
None		
	TOTAL EQUIPMENT PURCHASES	\$ -
	TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES	\$ -

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2022 CAPITAL EQUIPMENT
CONTINGENCY FUND
AUGUST 2022**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-21	ThinPrep 2000 Processor	7040	-	-	46,000	(46,000)
Oct-21	Convection Steamer	8020	-	-	8,570	(8,570)
Oct-21	Roll Around Monitor	8420	-	-	5,094	(5,094)
Oct-21	Replacement Wall Monitor	7300	-	-	4,916	(4,916)
Oct-21	Reach In Freezer	8020	-	-	3,815	(3,815)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	9,720	(9,720)
Oct-21	Olympic Brain Monitor	6550	-	-	23,186	(23,186)
Nov-21	Four Stack Gym 5 Stations	7430	-	-	12,622	(12,622)
Nov-21	Dishwasher Flight Type	8020	-	-	94,698	(94,698)
Nov-21	Jaco Carts	9100	-	-	24,955	(24,955)
Nov-21	Bar Code Scanners	6790	-	-	16,137	(16,137)
Nov-21	Kangaroo ePump	6760	-	-	6,875	(6,875)
Dec-21	CHW Flooring	7480	60,000	-	62,519	(2,519)
Dec-21	Stretchers	6850	-	-	309,396	(309,396)
Dec-21	Iris Camera Kit	6550	-	-	44,025	(44,025)
Dec-21	Refrigerator	7050	-	-	4,725	(4,725)
Dec-21	Clinical System	7060	-	-	228,649	(228,649)
Dec-21	Latitude 5320	7070	-	-	4,377	(4,377)
Dec-21	Pharmacy Refrigerator	7050	-	-	15,140	(15,140)
Dec-21	Clickline Surgical Instruments	6620	-	-	16,940	(16,940)
Jan-22	Badge Access Upgrade	8410	45,000	-	23,505	21,495
Jan-22	Pyxis Anesthesia System	7330	-	-	38,440	(38,440)
Jan-22	Prime Transport Chair	6090	-	-	2,784	(2,784)
Jan-22	Convection Oven	8020	-	-	20,413	(20,413)
Jan-22	Kinevo 90	6620	-	-	567,820	(567,820)
Jan-22	CareAware MDI	7060	-	-	6,000	(6,000)
Jan-22	Digital Front Door Solution	9100	-	-	110,325	(110,325)
Jan-22	Film Array Torch Module Box	7060	-	-	49,500	(49,500)
Jan-22	Neo Blue Units	6170	-	-	22,799	(22,799)
Jan-22	Fiber Optic Cables	9100	-	-	13,715	(13,715)
Jan-22	Tims 2000	7260	21,495	-	21,495	-
Feb-22	XN-9100 Hematology Analyzer	7050	-	-	431,537	(431,537)
Feb-22	UPS Battery Replacement	9100	-	-	15,895	(15,895)
Feb-22	Axon Body 3	8380	-	-	45,279	(45,279)
Feb-22	Outreach Devices/Software	9100	7,727	-	7,727	-
Feb-22	Blood Pressure Monitor	7430	-	-	4,767	(4,767)
Feb-22	Convection Oven	8020	47,106	-	47,106	-
Mar-22	Mac Lab	7220	-	-	271,204	(271,204)
Mar-22	Fire Alarm Upgrade	8200	-	-	149,750	(149,750)
Mar-22	CareAware	7060	-	-	4,500	(4,500)
Mar-22	Rolling Monitors	7310	10,333	-	10,218	115
Mar-22	Carto 3 System	7220	-	-	358,000	(358,000)
Mar-22	CVSM 6800 Blood Pressure Machine	6300	8,182	-	8,182	-
Mar-22	IV Poles	7440	-	-	3,319	(3,319)
Apr-22	Roche Cobas Liat PCR System	7140	-	-	25,124	(25,124)
Apr-22	Mobile Dart Evolution	7260	113,500	-	113,500	-
Apr-22	Galaxy 5 Table	7480	-	-	5,873	(5,873)
Apr-22	Medrad Stellant Flex Injection System	7230	47,950	-	47,950	-
Apr-22	Medrad Stellant Flex Injection System	7270	14,510	-	14,510	-
Apr-22	Medrad Stellant Flex Injection System	8420	14,510	-	14,510	-
Apr-22	Hydrocollator Heating Units	7430	-	-	2,238	(2,238)
Apr-22	Pigg-O-Stat Positioner	7260	5,450	-	5,450	-
Apr-22	Task Stool	7440	2,984	-	2,984	-
Apr-22	Ortho/Cast Cart	7270	-	-	6,019	(6,019)
Apr-22	Optim Entity XL Nasopharyngoscope	7390	8,575	-	5,955	2,620
Apr-22	Vein Visualization System	7440	3,958	-	5,645	(1,687)
Apr-22	Microscope	7060	14,072	-	14,072	-
Apr-22	Visipitch Speech Lab Software	7390	6,250	-	6,250	-
Apr-22	Microscope	7060	17,938	-	17,938	-
Apr-22	Innowave Pro Sonic	6790	-	-	140,589	(140,589)
Apr-22	50 Dell Monitors	9100	11,500	-	11,500	-
Apr-22	Vital Signs Machines	6190	35,105	-	35,105	-
Apr-22	EZ Front Protection Aprons	7260	3,051	-	3,051	-
Apr-22	Portable Rhinologyngoscope	9300	15,650	-	15,652	(2)
Apr-22	Temporary Pacemaker	6310	19,609	-	19,609	-
Apr-22	Stealth Station Surgical Navigation System	6620	452,794	-	452,794	-
Apr-22	Sleep Study Modules	7420	-	-	8,400	(8,400)
Apr-22	Standard Chair w/Oxygen Tank Holder	6850	-	-	12,646	(12,646)
May-22	IC200 Tonometer	6850	4,740	-	4,740	-
May-22	Carto 3 System	7220	-	-	139,941	(139,941)
May-22	Treadmills	9310	41,090	-	41,090	-

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2022 CAPITAL EQUIPMENT
CONTINGENCY FUND
AUGUST 2022**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
May-22	Guest Chairs	6850	30,661	-	30,661	-
May-22	Thin Pro	9100	28,650	-	28,650	-
May-22	Vein Visualization System	6150	15,696	-	15,696	-
May-22	Renasys Touch Pump	7460	151,800	-	151,800	-
May-22	Ferromagnetic Portal Detector	7270	25,913	-	25,913	-
May-22	OBM Kit	6550	37,446	-	23,186	14,261
May-22	Venue R3 Ultrasound Unit	6850	55,843	-	55,843	-
May-22	Clarity RM Console	6310	82,000	-	91,184	(9,184)
May-22	Neoprobe Console	6620	81,720	-	81,720	-
May-22	Scout Console & Guide	6620	62,495	-	-	62,495
May-22	ACIST CVI	7220	105,000	-	105,000	-
May-22	SPI 3 Upgrade	6620	-	-	28,026	(28,026)
May-22	Bariatric Pool Lift	7480	18,772	-	18,772	-
Jun-22	Water Chiller Epoxy Coating	8200	29,055	-	29,055	-
Jun-22	Heated Cabinet and Refrigerator	8020	-	-	31,414	(31,414)
Jun-22	Chairs	7230	4,381	-	4,381	-
Jun-22	Doctor's View Station	6850	-	-	15,470	(15,470)
Jun-22	Range	8020	12,768	-	11,920	848
Jun-22	RS85 Prestige Ultrasound	7240	130,567	-	130,567	-
Jun-22	Clarity RM Console	6330	82,000	-	91,184	(9,184)
Jun-22	Scrubbers/Burnisher	8270	65,645	-	65,645	-
Jun-22	Clinical Imaging Access	9100	91,000	-	91,000	-
Jun-22	Sharp NEC Display	9100	-	-	8,728	(8,728)
Jun-22	Dell Monitors	9100	11,500	-	11,500	-
Jun-22	Ryzen Thin Pro	9100	28,650	-	28,650	-
Jun-22	Blood Pressure Monitor	6950	4,487	-	4,487	-
Jun-22	Blood Pressure Monitor	6950	4,487	-	4,487	-
Jun-22	Blood Pressure Monitor	6960	4,487	-	4,487	-
Jun-22	Piccolo Lab Chemistry Analyzer	7030	-	-	15,634	(15,634)
Jun-22	Electric Food Cutter	8020	7,543	-	7,543	-
Jun-22	Hana Table	6620	-	-	16,080	(16,080)
Jun-22	Cables	9100	635	-	635	-
Jun-22	Data Cabling	9100	12,386	-	12,386	-
Jun-22	Mayfield Ultra Base Unit	6620	-	-	11,610	(11,610)
Jun-22	Aruba Network Switches	9100	-	-	6,151	(6,151)
Jun-22	CHW Pool Re-plaster	8200	150,000	-	85,488	64,512
Jul-22	Suite 330 ID Renovation	9300	35,000	-	51,213	(16,213)
Jul-22	A/C Units	8510	-	-	35,770	(35,770)
Jul-22	Network Upgrade	9100	-	-	162,611	(162,611)
Jul-22	Artis Axiom	6620	-	-	970,000	(970,000)
Jul-22	Hematek 3000 System	7050	-	-	7,400	(7,400)
Jul-22	ED Outdoor Seating	6850	-	-	9,668	(9,668)
Jul-22	ENT Chair	6850	7,548	-	7,548	-
Jul-22	Nellcor Transport Incubator	6550	33,951	-	33,951	-
Jul-22	Nurse Charting Stools	6140	4,973	-	4,973	-
Jul-22	MRI Chair	7210	3,475	-	3,475	-
Jul-22	Overbed Tables	6090	220,129	-	220,129	-
Jul-22	OptiPlex 7090	9100	32,200	-	32,200	-
Jul-22	Overbed Tables	7220	5,417	-	5,417	-
Jul-22	Tono Pen	6850	-	-	5,390	(5,390)
Jul-22	Dell 5530 Monitors	9100	11,500	-	22,476	(10,976)
Jul-22	OptiPlex 7000	9100	32,200	-	31,772	428
Jul-22	Cath Lab Software	7220	-	-	9,247	(9,247)
Jul-22	S3 Stryker Beds	6700	185,179	-	659,010	(473,831)
Jul-22	Versatrak Wireless Hub	8200	16,117	-	16,117	-
Jul-22	Artic Sun Temperature Management	6330	23,500	-	120,190	(96,690)
Jul-22	Artic Sun Temperature Management	6310	120,190	-	120,190	-
Aug-22	Air Curtain Refrigerator	8020	13,802	-	13,196	606
Aug-22	Chairs	6090	5,729	-	5,729	-
Aug-22	2022 Ford F-150	8200	40,229	-	37,814	2,416
Aug-22	Veritas Phaco System	6620	55,500	-	55,500	-
Aug-22	Sysmex Hematology Interface	9100	-	-	13,500	(13,500)
Aug-22	Sonial Vision R&F Equipment	7260	359,000	-	359,000	-
Aug-22	Centrifugal Chiller	8200	29,055	-	29,055	-
Aug-22	Venue R3 Ultrasound Unit	6700	48,348	-	46,591	1,757
Aug-22	Keyboards & Mice	9100	5,886	-	5,886	-
			\$ 4,257,594	\$ -	\$ 8,857,505	\$ (4,599,912)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
AUGUST 2022**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL Audited	PRO CARE Audited	
AR DISPRO/UPL	\$ (3,175,284)	\$ -	\$ -	\$ (3,175,284)
AR UNCOMPENSATED CARE	(655,469)	8,778,889	-	(9,434,358)
AR DSRIP	-	-	-	-
AR CHIRP	1,541,321	2,677,259	-	(1,135,938)
AR UHRIP	-	-	-	-
AR GME	(56,905)	-	-	(56,905)
AR PHYSICIAN GUARANTEES	665,423	518,647	-	146,776
AR ACCRUED INTEREST	103,269	5,863	-	97,406
AR OTHER:	945,980	(1,663,343)	36,244	2,573,079
Procure On-Call Fees	-	-	6,846	(6,846)
Procure A/R - FHC	-	-	-	-
Other Misc A/R	945,980	(1,663,343)	29,398	2,579,925
AR DUE FROM THIRD PARTY PAYOR	2,893,766	5,353,086	-	(2,459,320)
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ 343,945	\$ 15,670,402	\$ 36,244	\$ (15,362,701)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
AUGUST 2022**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR
Cardiopulmonary	13.8	12.0	15.6%	9.5	44.9%	14.5	11.7	23.3%	7.0	105.2%
Intensive Care Unit (CCU) 4	1.6	7.1	-77.4%	11.6	-86.2%	11.5	6.9	65.5%	7.6	51.6%
Intensive Care Unit (ICU) 2	1.7	5.5	-69.1%	0.7	145.8%	9.7	5.4	80.8%	3.0	228.0%
Operating Room	8.3	2.7	208.2%	4.5	84.7%	6.7	2.6	154.7%	2.3	188.6%
3 West Observation	4.0	2.3	74.0%	3.8	6.9%	6.6	2.2	196.4%	0.7	802.7%
4 Central	2.8	0.8	245.7%	4.9	-44.4%	5.5	0.8	602.7%	1.6	236.5%
Emergency Department	1.2	-	0.0%	-	0.0%	4.6	-	0.0%	0.0	34846.6%
6 Central	0.5	1.6	-68.8%	0.2	225.6%	4.5	1.5	188.0%	0.9	401.0%
8 Central	1.6	0.9	85.6%	0.1	1027.7%	4.0	0.8	368.8%	1.3	208.6%
7 Central	0.7	1.9	-65.7%	0.8	-10.9%	3.9	1.9	106.3%	1.3	202.5%
5 Central	1.3	2.6	-51.3%	2.4	-47.1%	3.7	2.5	45.1%	2.5	49.4%
9 Central	0.8	-	0.0%	2.7	-71.5%	3.0	2.3	32.5%	1.5	99.7%
Care Management	7.5	-	0.0%	-	0.0%	2.2	-	0.0%	-	0.0%
Imaging - Diagnostics	2.7	2.0	39.2%	1.0	177.0%	2.0	1.9	7.5%	1.0	107.1%
Labor & Delivery	1.9	0.4	372.0%	-	0.0%	1.9	0.4	392.9%	1.0	90.1%
Imaging - Ultrasound	2.2	0.5	317.8%	-	0.0%	1.6	0.5	217.4%	-	0.0%
Laboratory - Chemistry	6.0	3.6	65.1%	-	0.0%	1.2	3.5	-66.0%	-	0.0%
Recovery Room	-	-	0.0%	-	0.0%	1.1	-	0.0%	-	0.0%
6 West	0.2	0.3	-21.0%	0.2	-1.4%	0.9	0.3	261.1%	0.2	416.5%
4 EAST	0.8	-	0.0%	-	0.0%	0.9	-	0.0%	-	0.0%
2 Central	-	-	0.0%	-	0.0%	0.8	-	0.0%	0.6	39.6%
NURSING ORIENTATION	0.2	-	0.0%	0.3	-38.0%	0.7	-	0.0%	0.4	95.6%
Imaging - MRI	-	0.5	-100.0%	-	0.0%	0.6	0.5	17.3%	-	0.0%
CHW - Sports Medicine	0.5	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
Imaging - Special Procedures	0.8	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
PM&R - Physical	0.1	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
Imaging - Cat Scan	1.0	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
Engineering	1.9	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
Sterile Processing	-	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
Human Resources	-	-	0.0%	0.3	-100.0%	0.1	-	0.0%	0.1	-14.8%
Laundry	0.9	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
Imaging - CVI	-	0.5	-100.0%	-	0.0%	0.0	0.5	-91.5%	-	0.0%
5 West	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.0	294.2%
Neonatal Intensive Care	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
Cath Lab	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
Disaster & Emergency Operations	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
SUBTOTAL	64.8	45.1	43.8%	43.0	50.8%	94.0	46.3	103.0%	33.3	182.3%
TRANSITION LABOR										
Laboratory - Chemistry	1.0	-	0.0%	3.6	-71.2%	2.4	-	0.0%	3.7	-34.5%
SUBTOTAL	1.0	-	0.0%	3.6	-71.2%	2.4	-	0.0%	3.7	-34.5%
GRAND TOTAL	65.9	45.1	46.1%	46.6	41.3%	96.5	46.3	108.2%	37.0	160.7%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
AUGUST 2022**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
ICU2 TEMPORARY LABOR	\$ 73,662	\$ 107,855	\$ (34,193)	-31.7%	\$ 12,128	507.4%	\$ 3,870,302	\$ 1,144,827	\$ 2,725,475	238.1%	\$ 743,718	420.4%
ICU4 TEMPORARY LABOR	66,433	139,976	(73,543)	-52.5%	249,364	-73.4%	3,779,875	1,483,557	2,296,318	154.8%	1,842,042	105.2%
ED TEMPORARY LABOR	72,415.67	-	72,416	100.0%	-	100.0%	1,843,088.79	-	1,843,089	100.0%	3,246	56678.6%
TEMPORARY LABOR	104,094.95	35,531	68,564	193.0%	74,806	39.2%	2,132,600.53	367,009	1,765,592	481.1%	149,426	1327.2%
IMCU4 TEMPORARY LABOR	89,460	15,478	73,982	478.9%	81,620	9.8%	1,798,308	164,074	1,634,234	986.0%	309,158	481.7%
RT TEMPORARY LABOR	334,050.55	249,006	85,045	34.2%	194,947	71.4%	4,009,164.80	2,638,313	1,370,852	52.0%	1,487,738	169.5%
OR TEMPORARY LABOR	188,159	34,691	153,468	442.4%	64,594	191.3%	1,653,349	363,548	1,289,801	354.8%	388,461	325.6%
8C TEMPORARY LABOR	48,193	13,140	35,053	266.8%	3,960	1117.0%	1,245,837	139,429	1,106,408	793.5%	244,832	408.9%
6C TEMPORARY LABOR	17,720.68	24,049	(6,328)	-26.3%	3,092	473.0%	1,360,498.61	255,243	1,105,256	433.0%	160,968	745.2%
7C TEMPORARY LABOR	33,302	35,786	(2,484)	-6.9%	12,928	157.6%	1,310,835	379,668	931,167	245.3%	249,900	424.5%
L & D TEMPORARY LABOR	41,075	6,109	34,966	572.4%	-	100.0%	639,496	64,767	574,729	887.4%	182,042	251.3%
TEMPORARY LABOR	-	-	-	100.0%	-	100.0%	503,793.03	-	503,793	100.0%	140,408	258.8%
COMM HEALTH TEMPORARY LABOR	149,810.00	-	149,810	100.0%	-	100.0%	479,707.23	-	479,707	100.0%	-	100.0%
IMCU9 TEMPORARY LABOR	27,111	-	27,111	100.0%	47,966	-43.5%	830,229	421,838	408,391	96.8%	287,805	188.5%
RR TEMPORARY LABOR	37,632.24	-	37,632	100.0%	-	100.0%	353,261.37	-	353,261	100.0%	-	100.0%
US TEMPORARY LABOR	51,933.70	9,764	42,170	431.9%	-	100.0%	404,765.17	101,836	302,929	297.5%	-	100.0%
Temp Labor - Productive Salaries	5,755.00	-	5,755	100.0%	7,306	-21.2%	280,118.99	-	280,119	100.0%	75,284	272.1%
4E TEMPORARY LABOR	18,222.50	-	18,223	100.0%	-	100.0%	278,010.19	-	278,010	100.0%	-	100.0%
ORTHO/NEURO TEMPORARY LABOR	7,427.12	4,046	3,381	63.8%	4,176	77.9%	255,780.97	42,910	212,871	486.1%	37,000	591.3%
TEMPORARY LABOR	26,112	-	26,112	100.0%	-	100.0%	161,139	-	161,139	100.0%	-	100.0%
ALL OTHER	18,453	-	18,453	100.0%	7,703	139.6%	135,771	-	135,771	100.0%	113,899	19.2%
OP PM&R-CHW TEMPORARY LABOR	9,307.55	-	9,308	100.0%	-	100.0%	61,551.10	-	61,551	100.0%	-	100.0%
DIAG TEMPORARY LABOR	52,726.35	30,040	22,686	75.5%	13,112	302.1%	372,639.36	314,205	58,434	18.6%	149,240	149.7%
MRI TEMPORARY LABOR	-	8,658	(8,658)	-100.0%	-	100.0%	142,735.35	90,298	52,437	58.1%	-	100.0%
CHEM TEMPORARY LABOR	146,801.80	26,423	120,379	455.6%	-	100.0%	328,945.90	276,804	52,142	18.8%	(8,844)	-3819.4%
CT TEMPORARY LABOR	21,078.20	-	21,078	100.0%	-	100.0%	50,122.80	50,123	50,123	100.0%	-	100.0%
TOTAL TEMPORARY LABOR	\$ 1,869,990	\$ 788,889	\$ 881,101	111.7%	\$ 814,726	105.0%	\$ 29,220,808	\$ 8,758,796	\$ 20,462,012	233.6%	\$ 7,002,417	317.3%
CHEM TRANSITION LABOR	\$ 9,192	-	\$ 9,192	100.0%	\$ 30,458	-69.8%	\$ 237,521	-	\$ 237,521	100.0%	\$ 356,933	-33.5%
ALL OTHER	-	-	-	100.0%	-	100.0%	-	-	-	100.0%	-	100.0%
TOTAL TRANSITION LABOR	\$ 9,192	-	\$ 9,192	0%	\$ 30,458	-69.8%	\$ 237,521	-	\$ 237,521	0.0%	\$ 356,933	-33.5%
GRAND TOTAL TEMPORARY LABOR	\$ 1,879,182	\$ 788,889	\$ 890,293	112.9%	\$ 845,185	98.7%	\$ 29,458,329	\$ 8,758,796	\$ 20,699,533	236.3%	\$ 7,359,351	300.3%
OTHER PURCH SVCS	\$ 69,526	\$ 53,134	\$ 16,392	30.9%	\$ 75,076	-7.4%	\$ 1,378,628	\$ 584,474	\$ 794,154	135.9%	\$ 541,958	154.4%
ADM CONTRACT STRYKER	60,907	11,407	49,500	433.9%	92,130	-33.9%	798,711.97	125,477	673,235	536.5%	280,659	184.6%
CONSULTANT FEES	50,958	8,053	42,905	532.8%	17,890	184.8%	680,758.05	88,583	592,175	668.5%	206,783	229.2%
FIN ACCT COST REPORT/CONSULTANT FEES	64,356	3,674	60,682	1651.7%	1,236	5105.9%	572,776.80	40,414	532,363	1317.3%	33,439	1612.9%
CREDIT CARD FEES	86,760	33,898	52,862	155.9%	35,763	142.6%	716,726	372,878	343,848	92.2%	346,300	107.0%
UC-WEST CLINIC - PURCH SVCS-OTHER	42,825	25,063	17,762	70.9%	54,617	-21.6%	602,015	275,693	326,322	118.4%	332,844	80.9%
HK SVC CONTRACT PURCH SVC	163,227	81,855	81,372	99.4%	87,636	86.3%	1,154,064	900,405	253,659	28.2%	852,436	35.4%
UC-CPC JBS PARKWAY PURCH SVCS-OTHER	78,207	45,006	33,201	73.8%	73,606	6.3%	772,781	495,066	277,715	56.1%	580,442	33.1%
DIET OTHER PURCH SVCS	19,649	16,021	3,628	22.6%	27,573	-28.7%	352,706.62	176,231	176,476	100.1%	223,708	57.7%
HISTOLOGY SERVICES	45,667	25,732	19,935	77.5%	26,857	70.0%	435,702	283,052	152,650	53.9%	306,191	42.3%
ADMIN OTHER FEES	35,004	12,019	22,985	191.2%	25,917	35.1%	280,412.01	132,209	148,203	112.1%	162,931	72.1%
ADM PHYS RECRUITMENT	12,682	15,883	(3,201)	-20.2%	24,655	-48.6%	321,562.12	174,713	146,849	84.1%	306,508	4.9%
FHC PHC OTHER PURCH SVCS	640	-	640	100.0%	8,691	-92.6%	99,021.24	-	99,021	100.0%	76,818	28.9%
SERV EXC SURVEY SERVICES	29,780	12,618	17,162	136.0%	22,927	29.9%	224,001.28	138,798	85,203	61.4%	211,624	5.8%
ADM LEGAL SETTLEMENT FEES	-	-	-	100.0%	-	100.0%	75,650.00	-	75,650	100.0%	-	100.0%
4E OTHER PURCH SVCS	18,909	10,079	8,830	87.6%	16,244	16.4%	186,436.01	110,869	75,567	68.2%	107,645	73.2%
OTHER PURCH SVCS	57,009	-	57,009	100.0%	-	100.0%	57,009	-	57,009	100.0%	8,005	612.2%
ENGINEERING OTHER PURCH SVCS	6,622	9,353	(2,731)	-29.2%	4,665	42.0%	159,334.40	102,883	56,451	54.9%	104,722	52.1%
COMM HEALTH OTHER PURCH SVCS	56,040	13,273	42,767	322.2%	10,380	439.9%	199,348.27	146,003	53,345	36.5%	179,413	11.1%
FA EXTERNAL AUDIT FEES	-	16,246	(16,246)	-100.0%	1,004	-100.0%	231,770.00	178,706	53,064	29.7%	176,247	31.5%
NSG OTHER PURCH SVCS	10,701	5,304	5,397	101.8%	(2,430)	-540.4%	109,191.70	58,344	50,848	87.2%	48,889	123.3%
ADM APPRAISAL DIST FEE	24,964	26,061	(1,097)	-4.2%	26,648	-6.3%	336,771	286,671	50,100	17.5%	352,113	-4.4%
AMBULANCE FEES	7,104	9,804	(2,700)	-27.5%	(900)	-889.3%	155,672.02	107,844	47,828	44.3%	56,343	176.3%
OBLD OTHER PURCH SVCS	17,914	15,825	2,089	13.2%	18,047	-0.7%	215,699	174,075	41,624	23.9%	195,345	10.4%
HIM CODING SERVICES	9,595	9,759	(164)	-1.7%	16,498	-41.8%	129,398.91	107,349	22,050	20.5%	319,995	-59.6%
PH CONTRACT PURCH SVC	13,168	6,542	6,626	101.3%	6,542	101.3%	93,133.78	71,962	21,172	29.4%	87,874	6.0%
LAB ADMIN OTHER PURCH SVCS	1,258	5,186	(3,928)	-75.7%	7,564	-83.4%	76,348.41	57,046	19,302	33.8%	65,225	17.1%
MED STAFF REVIEW FEES	11,895	8,333	3,562	42.7%	7,794	52.6%	107,917.09	91,663	16,254	17.7%	85,221	26.6%
NSG ED OTHER PURCH SVCS	7,800	11,839	(4,039)	-34.1%	8,796	-11.3%	107,382.27	130,229	(22,847)	-17.5%	106,556	0.8%
COMP PURCH SVCS CONTRACT	6,638	10,192	(3,554)	-34.9%	2,404	176.1%	86,943.28	112,112	(25,169)	-22.4%	63,420	37.1%
FA AUDIT FEES - INTERNAL	45,928	13,742	32,186	234.2%	5,240	776.5%	123,974.49	151,162	(27,188)	-18.0%	158,990	-22.0%
COMM REL ADVERTISEMENT PURCH SVCS	24,969	28,066	(3,097)	-11.0%	19,117	30.6%	227,935	308,726	(80,791)	-26.2%	405,518	-43.8%
PRIMARY CARE WEST OTHER PURCH SVCS	50,690	45,750	4,940	10.8%	40,241	26.0%	441,805.92	503,250	(61,444)	-12.2%	272,966	61.9%
UC-CPC 42ND STREET PURCH SVCS-OTHER	-	44,207	(44,207)	-100.0%	75,602	-100.0%	358,908	486,277	(127,369)	-26.2%	552,940	-35.1%
HR RECRUITING FEES	34,639	31,152	3,487	11.2%	52,843	-34.4%	211,661	342,672	(131,011)	-38.2%	289,226	-26.8%
MISSION FITNESS CONTRACT PURCH SVC	62,241	68,311	(6,070)	-8.9%	64,442	-3.4%	605,844.26	751,479	(145,635)	-19.4%	675,803	-10.4%
ADMIN LEGAL FEES	17,723	45,954	(28,231)	-61.4%	45,744	-61.3%	352,323	505,494	(153,171)	-30.3%	531,391	-33.7%
IT INFORMATION SOLUTIONS SVCS	34,140	44,692	(10,552)	-23.6%	29,913	14.1%	313,698	491,612	(177,914)	-36.2%	357,627	-12.3%
FHC OTHER PURCH SVCS	65,630	67,686	(2,056)	-3.0%	106,026	-38.1%	588,722	744,546	(155,824)	-20.9%	1,155,641	-49.1%
PT ACCTS COLLECTION FEES	55,699	70,569	(14,870)	-21.1%	60,837	-8.4%	544,759	776,259	(231,500)	-29.8%	741,350	-26.5%
DIALYSIS SERVICES	80,506	145,960	(65,454)	-44.8%	136,530	-41.0%	1,272,775.26	1,605,560	(332,785)	-20.7%	1,382,878	-8.0%
OR FEES (PERFUSSION SERVICES)	47,593	68,819	(21,226)	-30.8%	36,696	29.7%	378,813	757,009	(378,196)	-50.0%	539,956	-29.8%
ALL OTHERS	3,052,857	3,190,137	(137,280)	-4.3%	2,974,965	2.6%	33,120,135	35,090,392	(1,970,257)	-5.6%	31,147,399	6.3%
TOTAL PURCHASED SERVICES	\$ 4,531,730	\$ 4,321,454	\$ 210,276	4.9%	\$ 4,305,783	5.2%	\$ 48,994,952	\$ 47,534,937	\$ 1,460,015	3.1%	\$ 44,358,374	10.5%



Financial Presentation

For the Month Ended

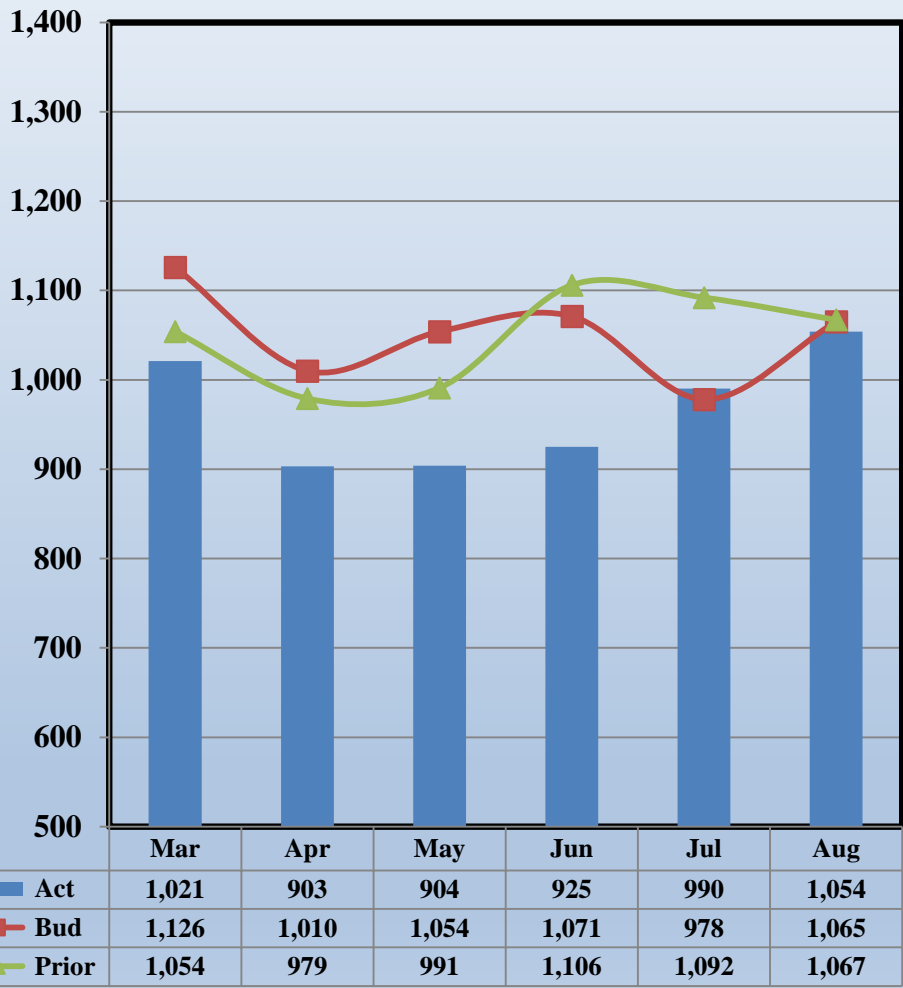
August 31, 2022

Volume



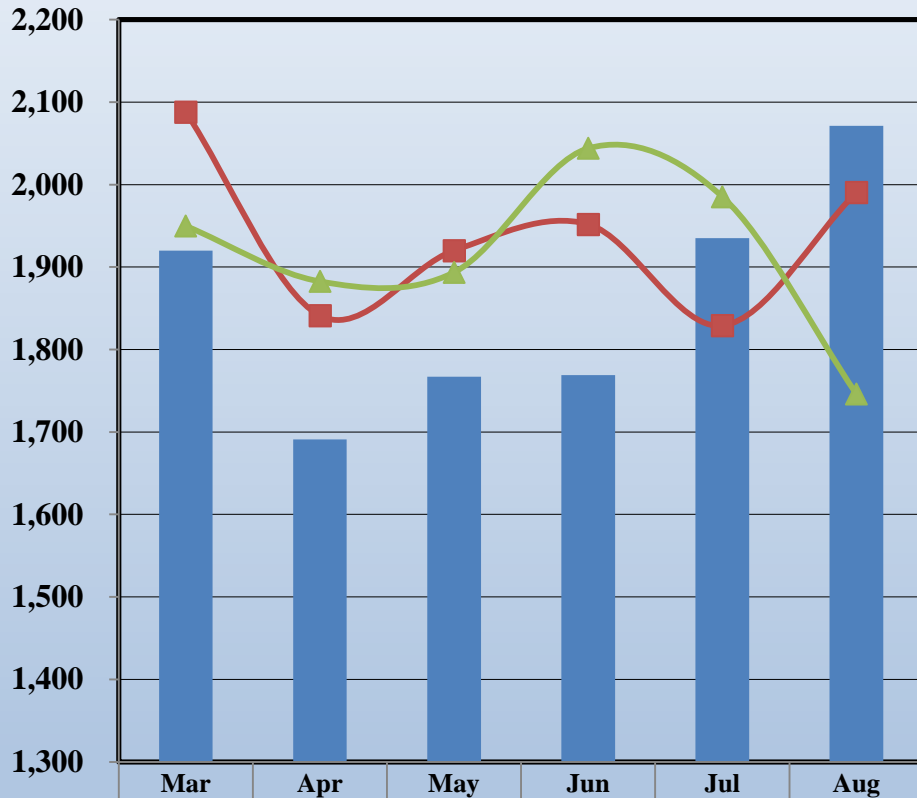
Admissions

Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,054	1,065	1,067
Var %		-1.0%	-1.2%
Year-To-Date	10,788	11,309	11,335
Var %		-4.6%	-4.8%
Annualized	11,772	12,363	12,367
Var %		-4.8%	-4.8%

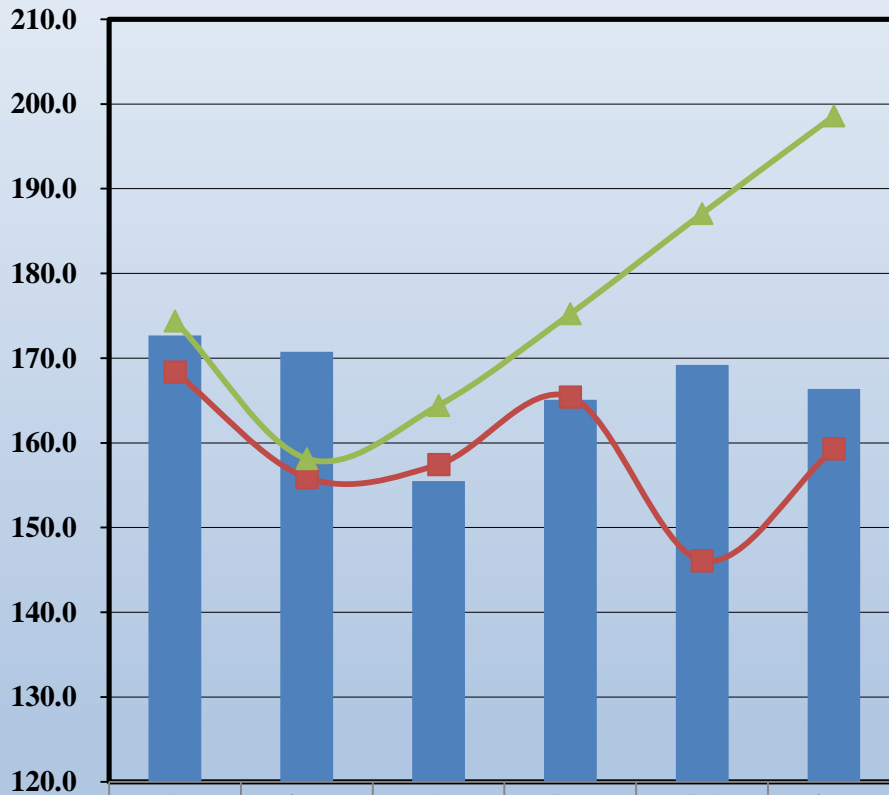
Adjusted Admissions



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,071	1,991	1,746
Var %		4.0%	18.6%
Year-To-Date	19,835	20,957	19,992
Var %		-5.4%	-0.8%
Annualized	21,520	22,967	21,984
Var %		-6.3%	-2.1%

	Mar	Apr	May	Jun	Jul	Aug
Act	1,920	1,691	1,767	1,769	1,935	2,071
Bud	2,088	1,841	1,920	1,952	1,829	1,991
Prior	1,950	1,883	1,894	2,044	1,985	1,746

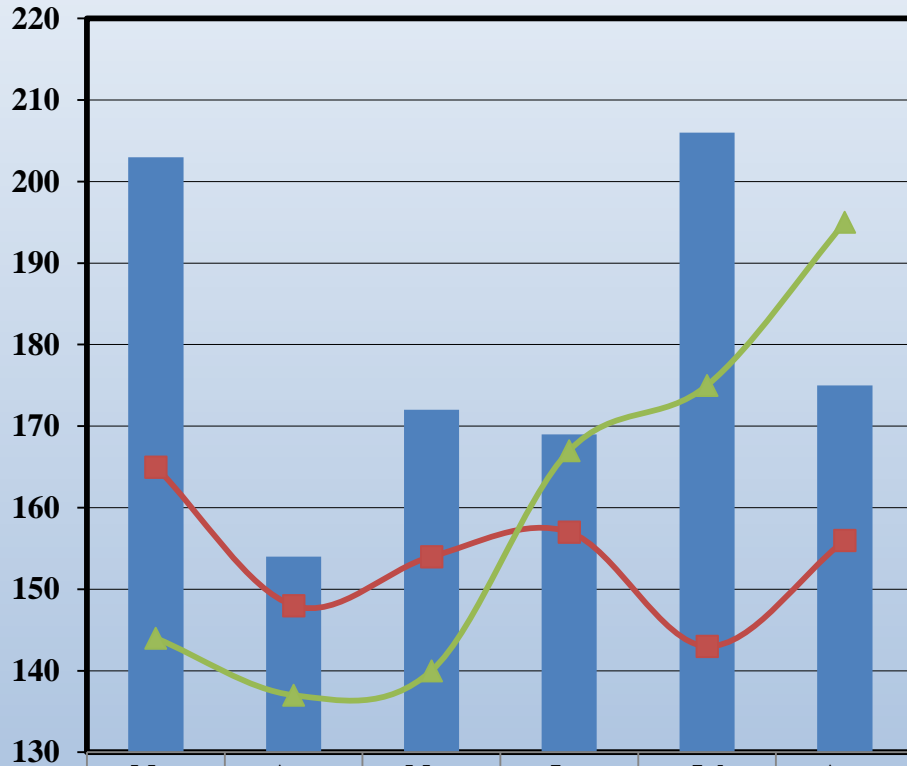
Average Daily Census



	Mar	Apr	May	Jun	Jul	Aug
Act	172.7	170.8	155.5	165.1	169.2	166.4
Bud	168.4	155.9	157.5	165.4	146.1	159.3
Prior	174.4	158.1	164.4	175.2	187.1	198.6

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	166.4	159.3	198.6
Var %		4.4%	-16.2%
Year-To-Date	179.1	156.4	178.5
Var %		14.5%	0.4%
Annualized	181.8	157.0	177.2
Var %		15.8%	2.6%

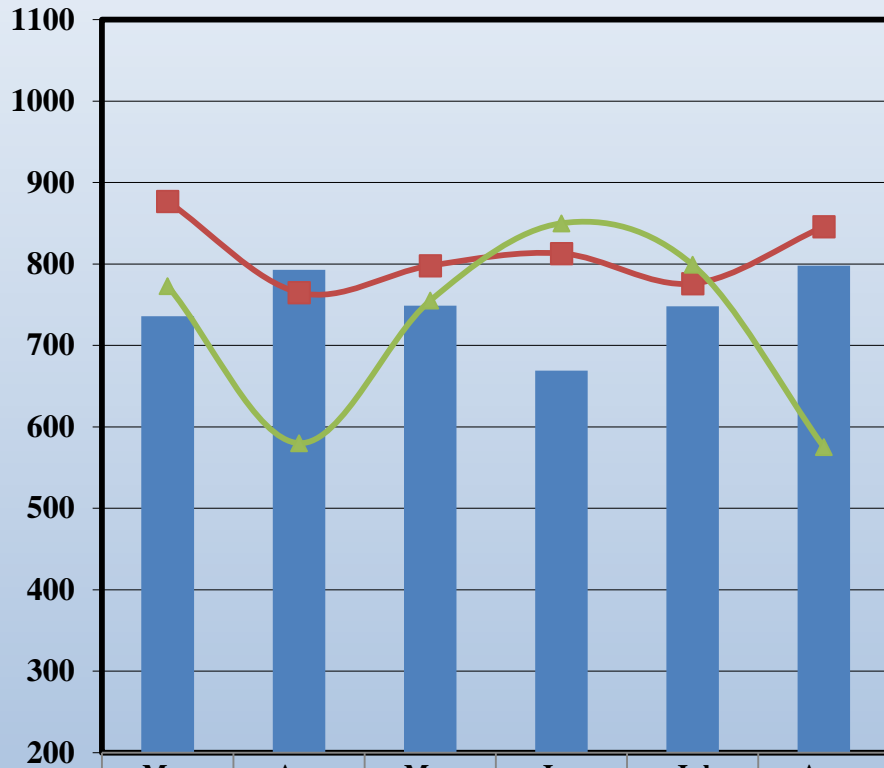
Deliveries



Act	203	154	172	169	206	175
Bud	165	148	154	157	143	156
Prior	144	137	140	167	175	195

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	175	156	195
Var %		12.2%	-10.3%
Year-To-Date	1,977	1,654	1,796
Var %		19.5%	10.1%
Annualized	2,158	1,824	1,974
Var %		18.3%	9.3%

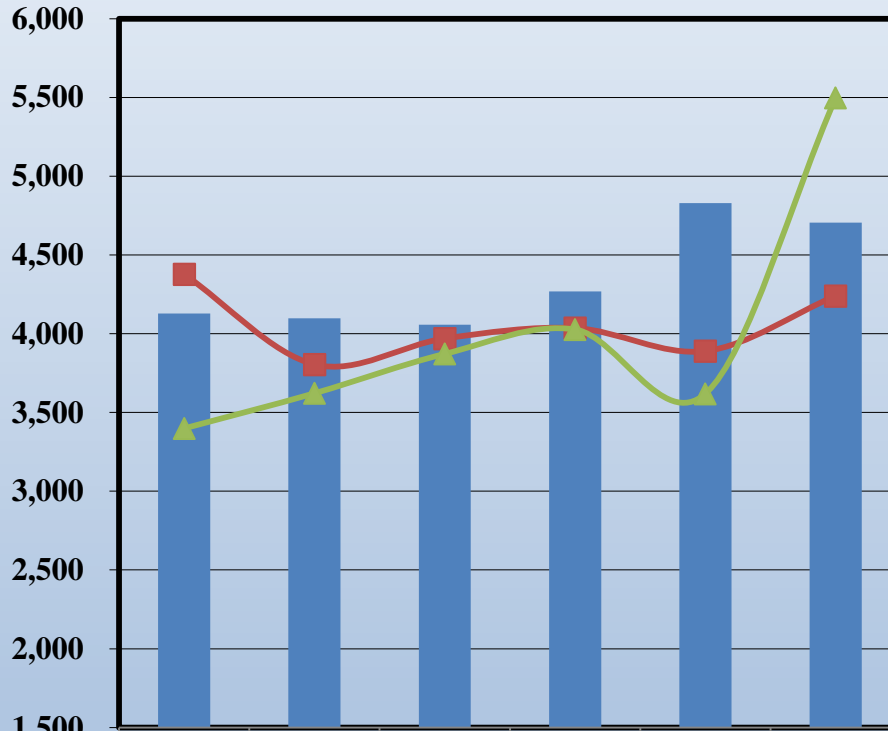
Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	798	846	575
Var %		-5.7%	38.8%
Year-To-Date	8,100	8,812	7,587
Var %		-8.1%	6.8%
Annualized	8,538	9,540	8,336
Var %		-10.5%	2.4%

	Mar	Apr	May	Jun	Jul	Aug
Act	736	793	749	669	748	798
Bud	877	765	798	813	776	846
Prior	773	580	755	850	799	575

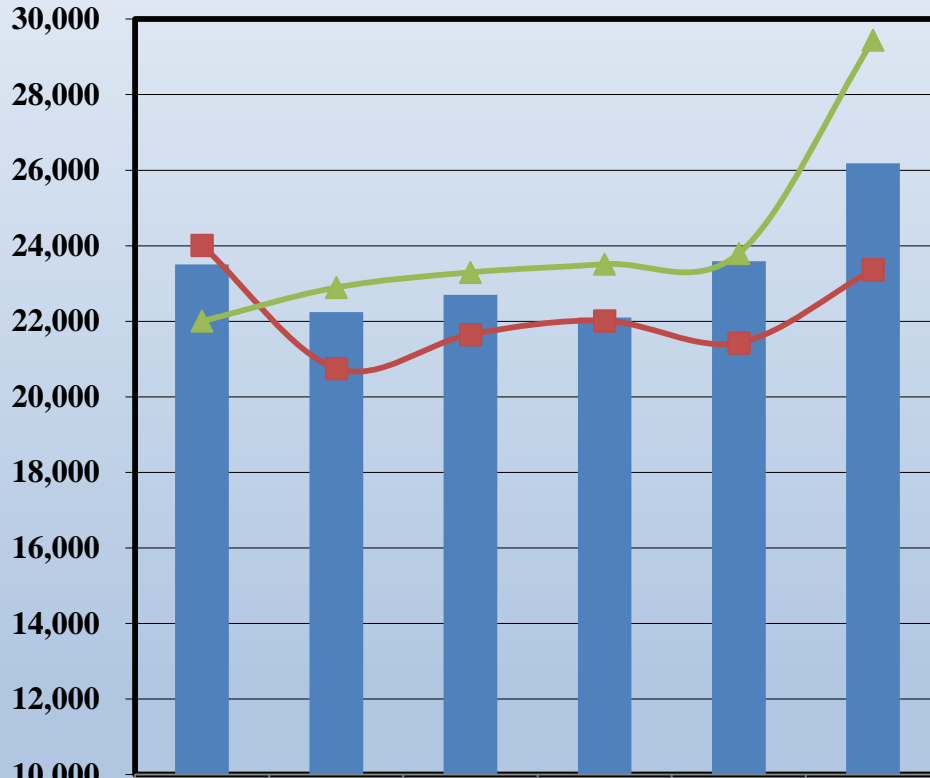
Emergency Room Visits



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	4,706	4,241	5,497
Var %		11.0%	-14.4%
Year-To-Date	48,200	44,045	39,301
Var %		9.4%	22.6%
Annualized	52,667	47,645	42,572
Var %		10.5%	23.7%

	Mar	Apr	May	Jun	Jul	Aug
Act	4,129	4,097	4,057	4,269	4,830	4,706
Bud	4,378	3,805	3,970	4,036	3,890	4,241
Prior	3,399	3,622	3,872	4,027	3,619	5,497

Total Outpatient Occasions of Service

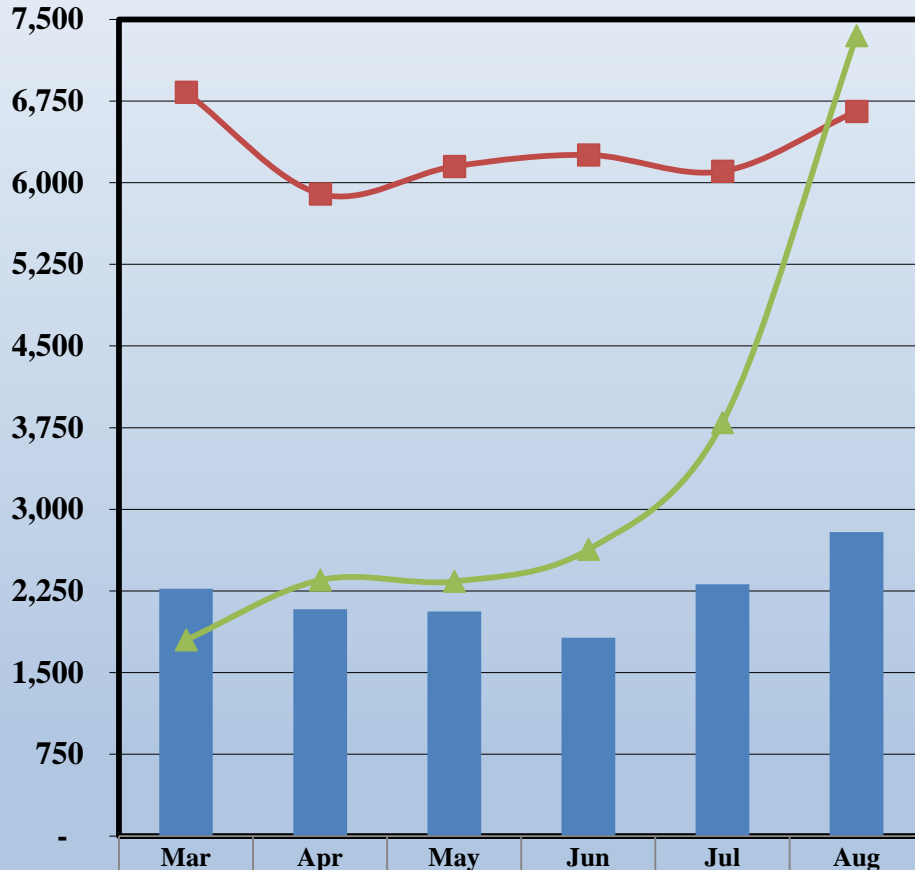


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	26,182	23,365	29,441
Var %		12.1%	-11.1%
Year-To-Date	263,665	241,702	244,533
Var %		9.1%	7.8%
Annualized	289,371	262,954	264,744
Var %		10.0%	9.3%

	Mar	Apr	May	Jun	Jul	Aug
Act	23,506	22,243	22,701	22,101	23,590	26,182
Bud	24,013	20,752	21,653	22,014	21,433	23,365
Prior	22,001	22,894	23,295	23,513	23,797	29,441

Urgent Care Visits

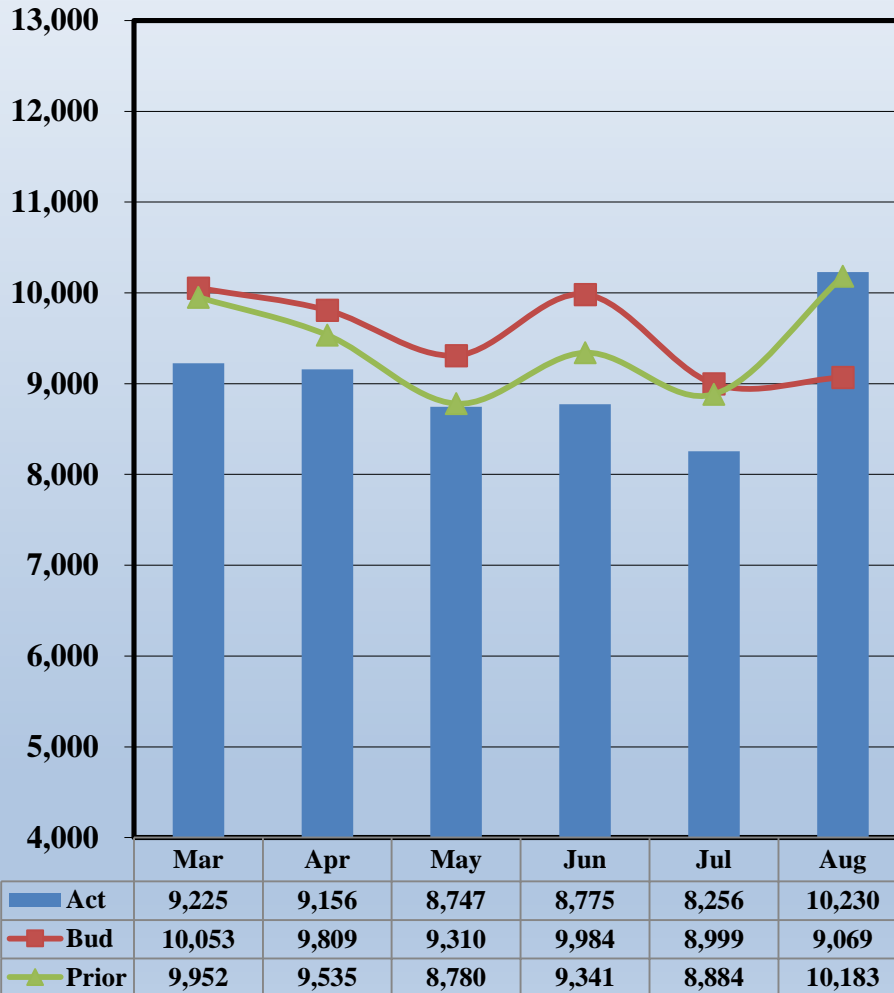
(JBS Clinic, West University & 42nd Street)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,792	6,657	7,349
Var %		-58.1%	-62.0%
Year-To-Date	33,859	68,772	33,760
Var %		-50.8%	0.3%
Annualized	38,980	70,384	35,360
Var %		-44.6%	10.2%

	Mar	Apr	May	Jun	Jul	Aug
Act	2,270	2,082	2,061	1,820	2,311	2,792
Bud	6,831	5,898	6,150	6,255	6,105	6,657
Prior	1,801	2,350	2,338	2,631	3,796	7,349

Total ProCare Office Visits



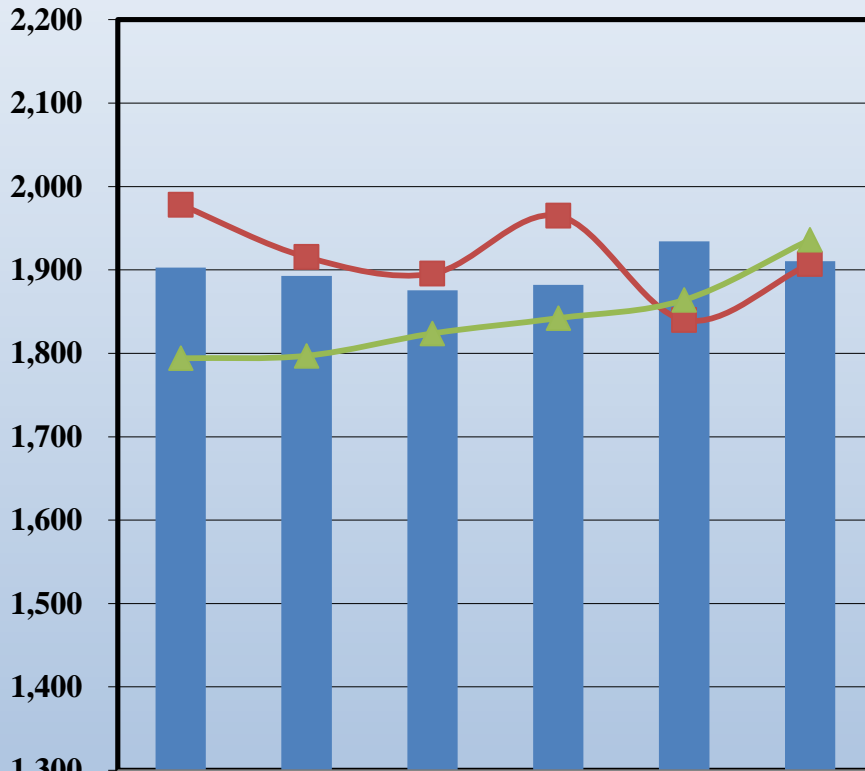
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	10,230	9,069	10,183
Var %		12.8%	0.5%
Year-To-Date	97,350	97,004	94,757
Var %		0.4%	2.7%
Annualized	106,481	106,622	103,144
Var %		-0.1%	3.2%

Staffing



Blended FTE's

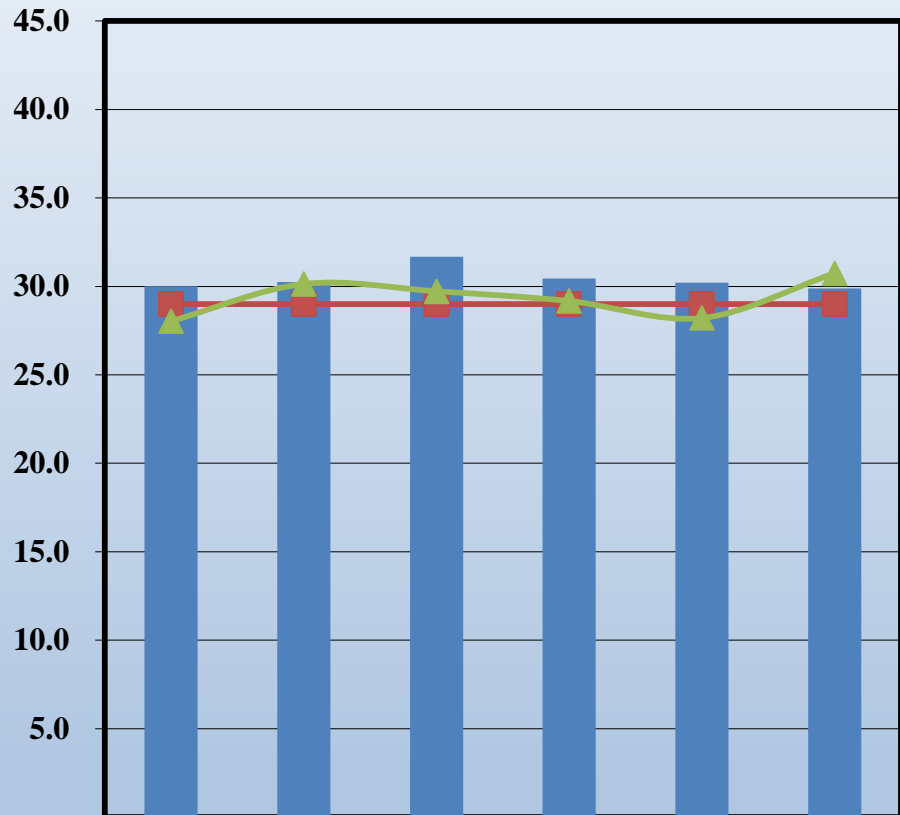
Including Contract Labor and Management Services



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,911	1,907	1,936
Var %		0.2%	-1.3%
Year-To-Date	1,889	1,919	1,812
Var %		-1.6%	4.2%
Annualized	1,888	1,922	1,808
Var %		-1.8%	4.4%

	Mar	Apr	May	Jun	Jul	Aug
Act	1,903	1,893	1,876	1,882	1,934	1,911
Bud	1,978	1,915	1,896	1,965	1,840	1,907
Prior	1,794	1,797	1,824	1,842	1,864	1,936

Paid Hours per Adjusted Patient Day *(Ector County Hospital District)*



	Mar	Apr	May	Jun	Jul	Aug
Act	30.0	30.2	31.7	30.5	30.2	29.9
Bud	29.0	29.0	29.0	29.0	29.0	29.0
Prior	28.0	30.1	29.7	29.2	28.2	30.7

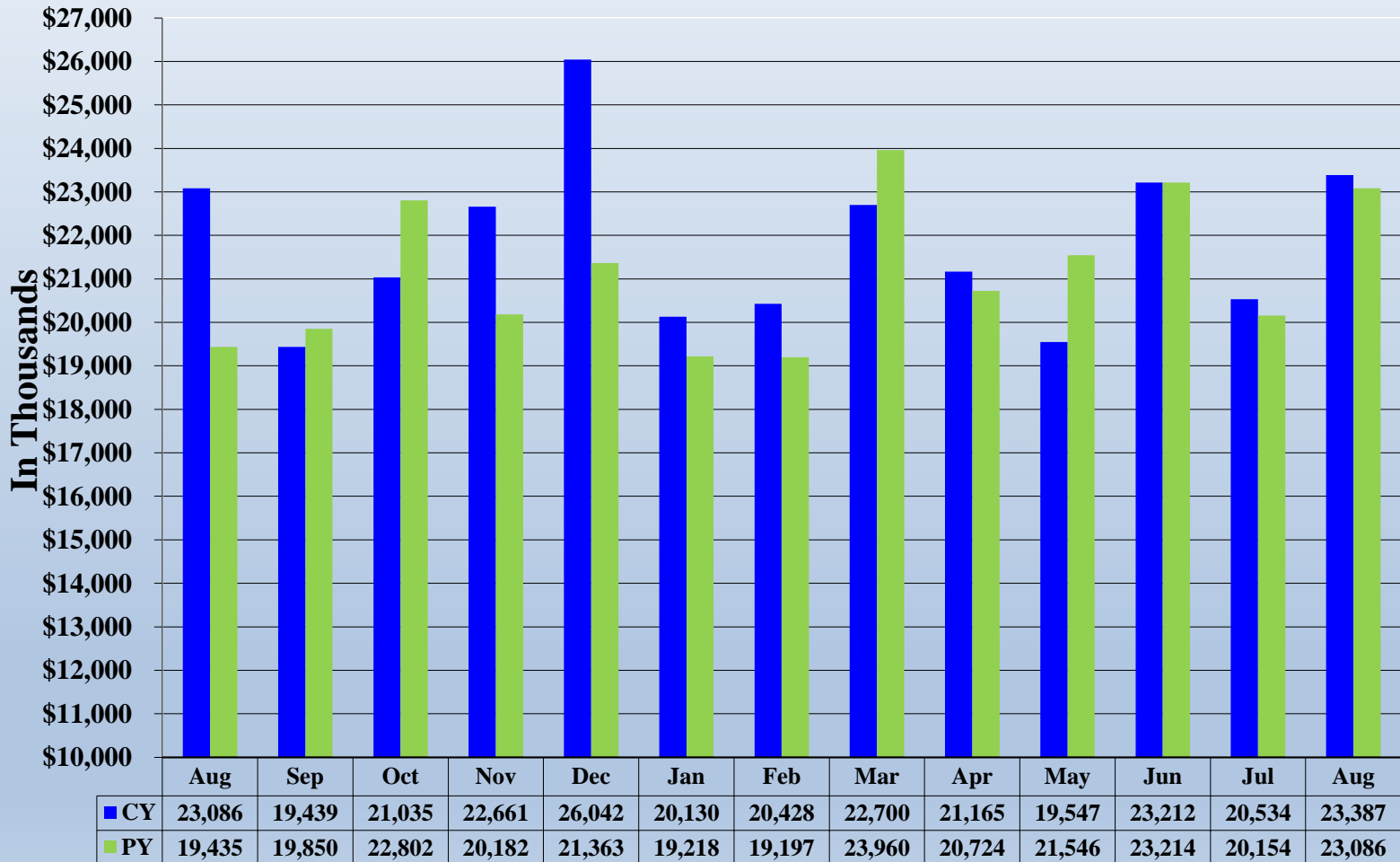
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	29.9	29.0	30.7
Var %		3.0%	-2.8%
Year-To-Date	29.6	29.0	29.0
Var %		2.1%	2.1%
Annualized	29.5	29.1	28.8
Var %		1.4%	2.4%

Accounts Receivable



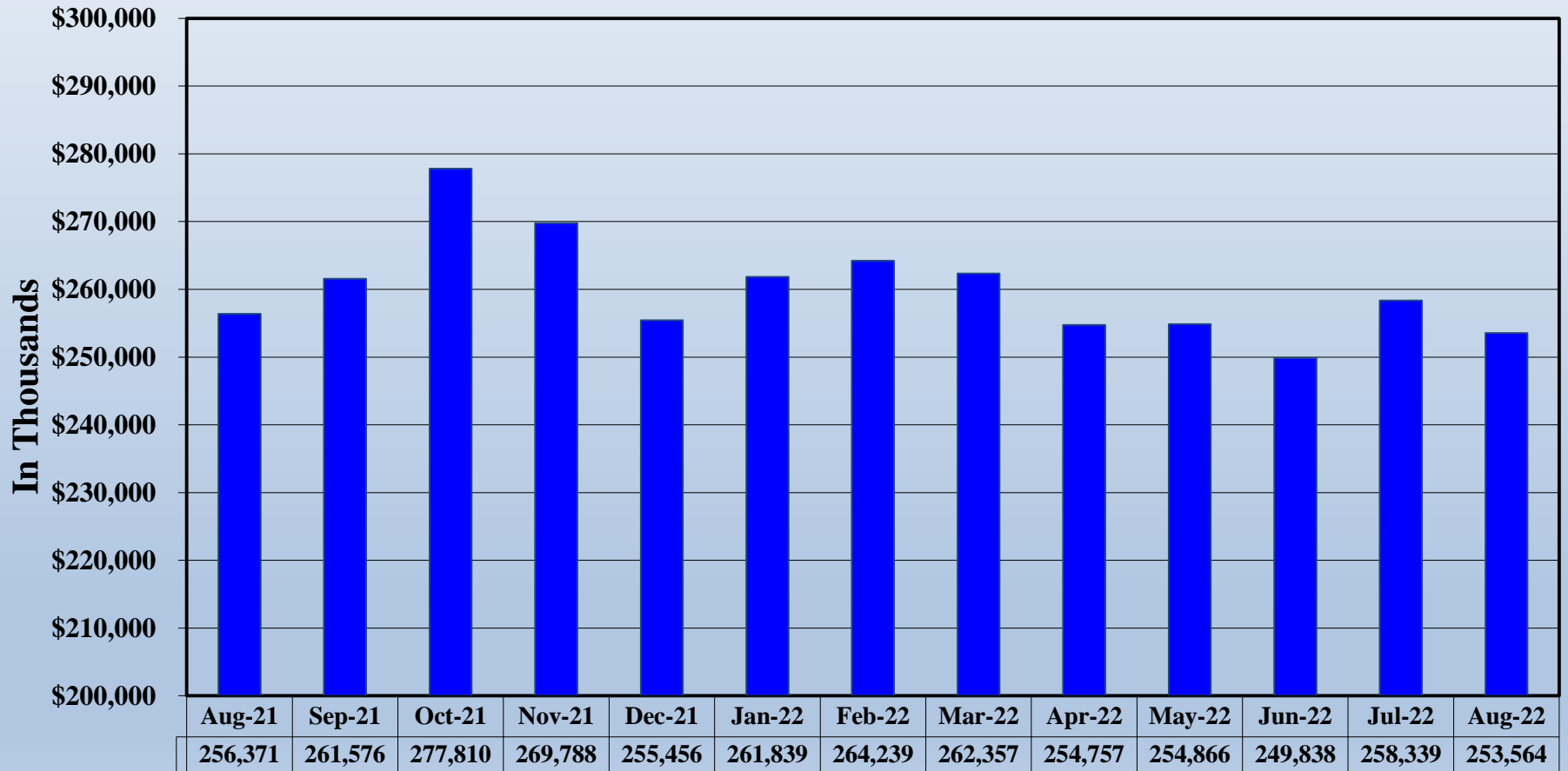
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

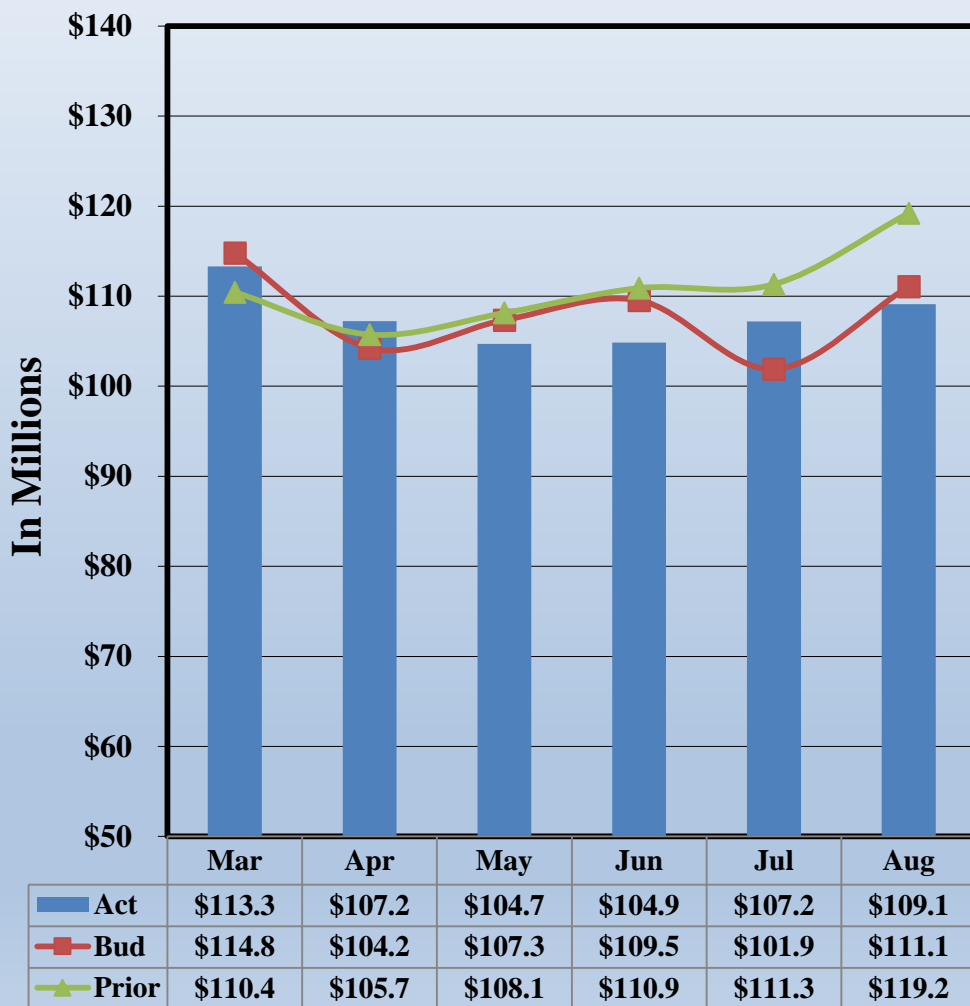


Revenues & Revenue Deductions



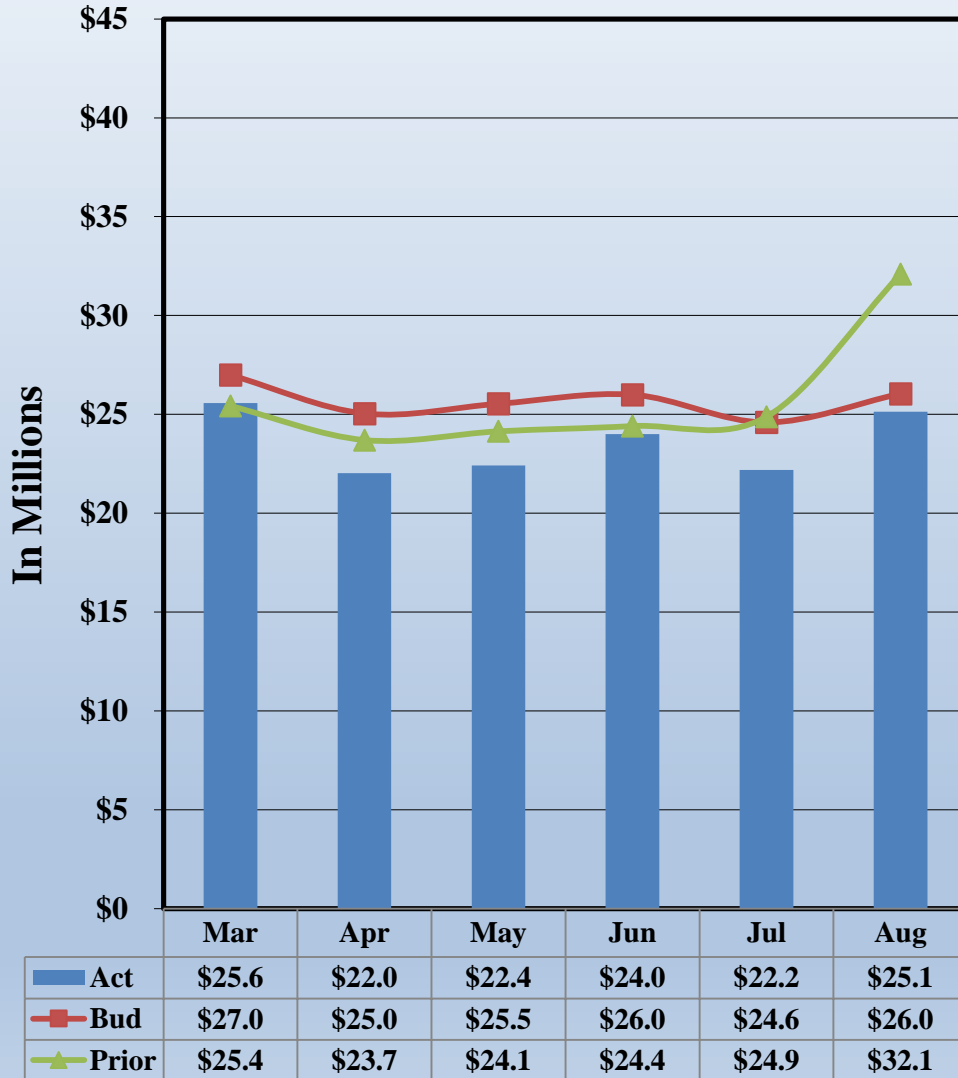
Total Patient Revenues

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 109.1	\$ 111.1	\$ 119.2
Var %		-1.8%	-8.5%
Year-To-Date	\$ 1,205.0	\$ 1,166.6	\$ 1,186.9
Var %		3.3%	1.5%
Annualized	\$ 1,315.4	\$ 1,272.9	\$ 1,287.6
Var %		3.3%	2.2%

Total Net Patient Revenues

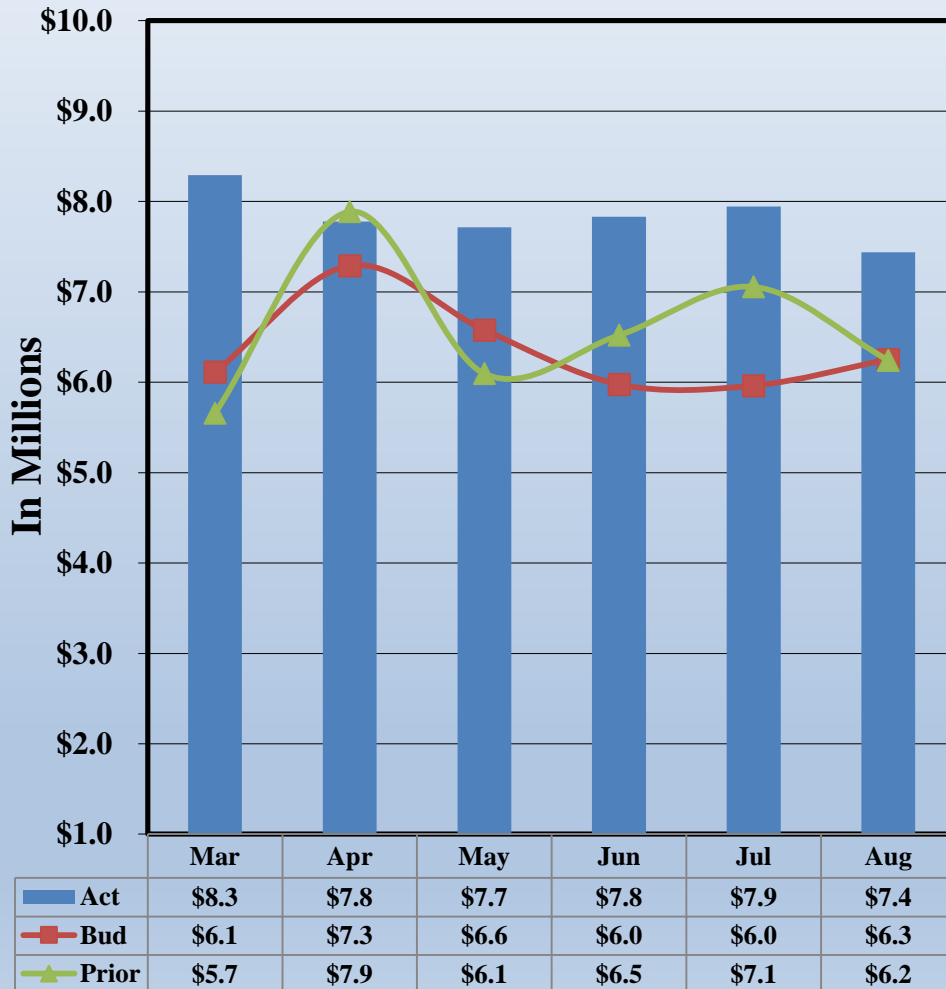


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 25.1	\$ 26.0	\$ 32.1
Var %		-3.5%	-21.7%
Year-To-Date	\$ 266.9	\$ 277.0	\$ 275.0
Var %		-3.7%	-3.0%
Annualized	\$ 296.5	\$ 300.9	\$ 305.5
Var %		-1.5%	-2.9%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



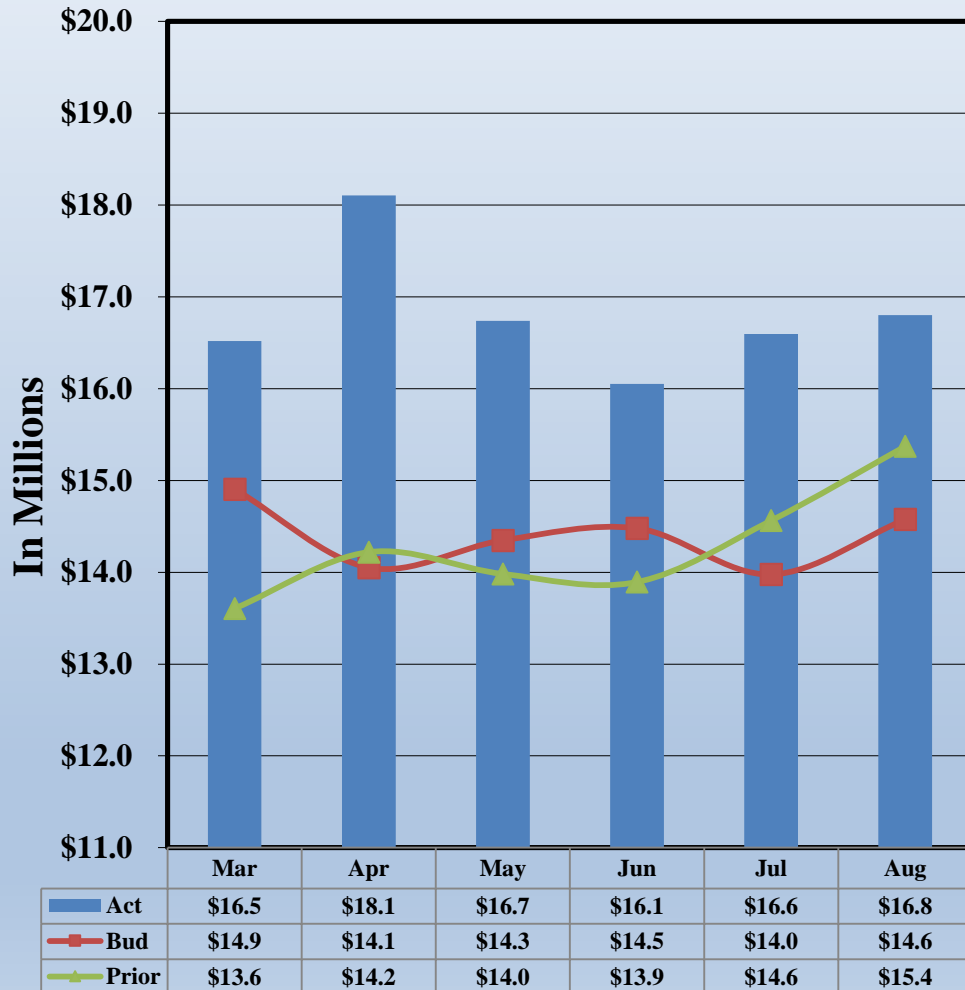
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 7.4	\$ 6.3	\$ 6.2
Var %		19.0%	19.2%
Year-To-Date	\$ 87.4	\$ 70.2	\$ 70.1
Var %		24.4%	24.7%
Annualized	\$ 94.3	\$ 76.1	\$ 75.7
Var %		24.0%	24.6%

Operating Expenses



Salaries, Wages & Contract Labor

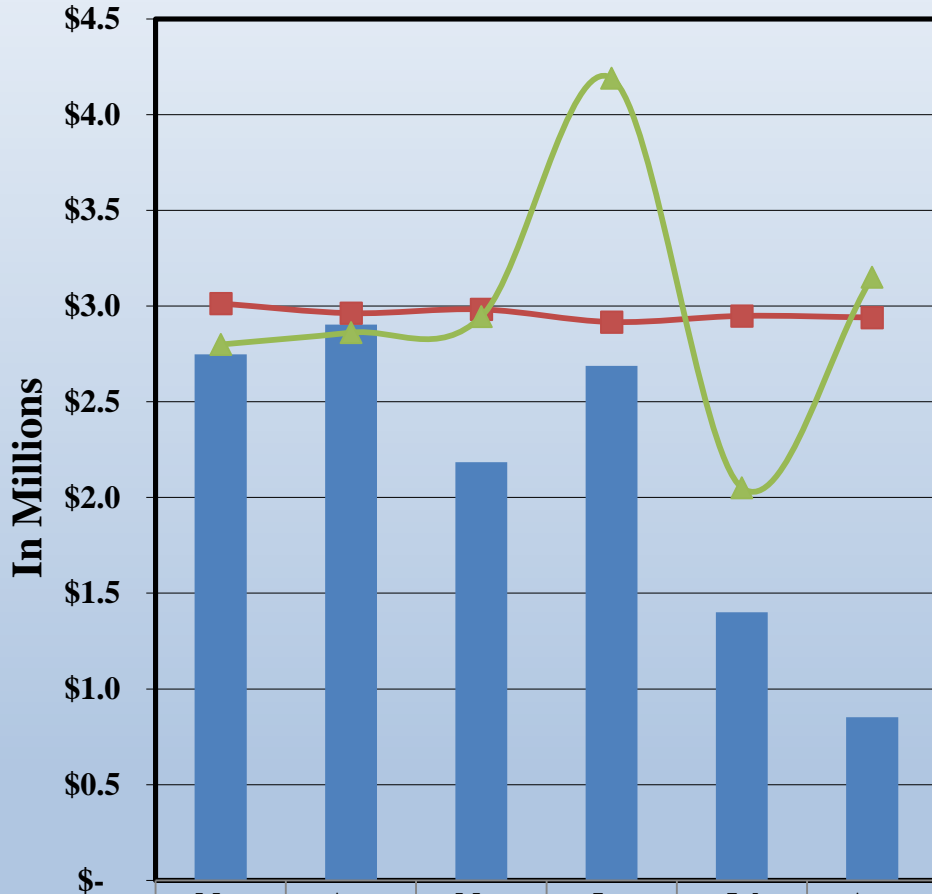
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 16.8	\$ 14.6	\$ 15.4
Var %		15.1%	9.1%
Year-To-Date	\$ 182.5	\$ 156.1	\$ 152.5
Var %		16.9%	19.7%
Annualized	\$ 197.3	\$ 169.5	\$ 166.0
Var %		16.4%	18.9%

Employee Benefit Expense

(Ector County Hospital District)

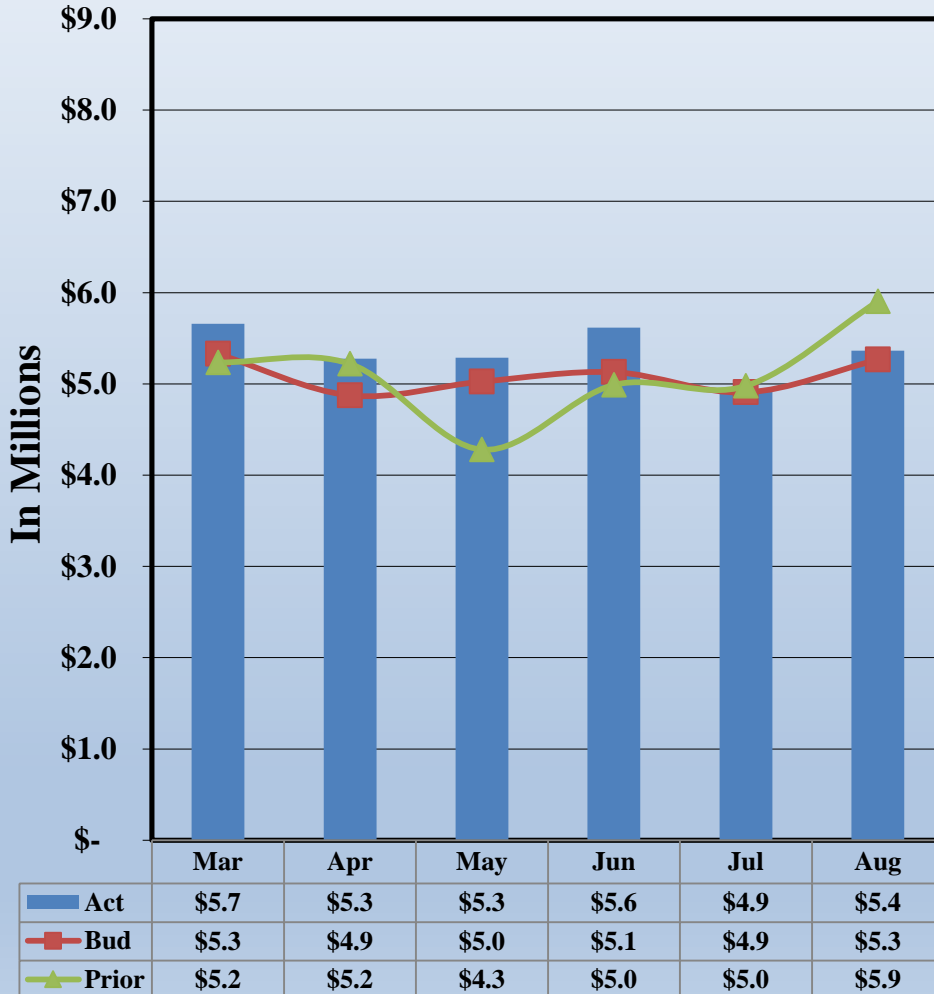


	Mar	Apr	May	Jun	Jul	Aug
Act	\$2.7	\$2.9	\$2.2	\$2.7	\$1.4	\$0.9
Bud	\$3.0	\$3.0	\$3.0	\$2.9	\$2.9	\$2.9
Prior	\$2.8	\$2.9	\$2.9	\$4.2	\$2.1	\$3.2

	Actual	Budget	Prior Year
Month	\$ 0.9	\$ 2.9	\$ 3.2
Var %		-71.0%	-72.9%
Year-To-Date	\$ 27.1	\$ 32.7	\$ 31.6
Var %		-17.2%	-14.2%
Annualized	\$ 28.9	\$ 35.3	\$ 33.5
Var %		-18.1%	-13.7%

Supply Expense

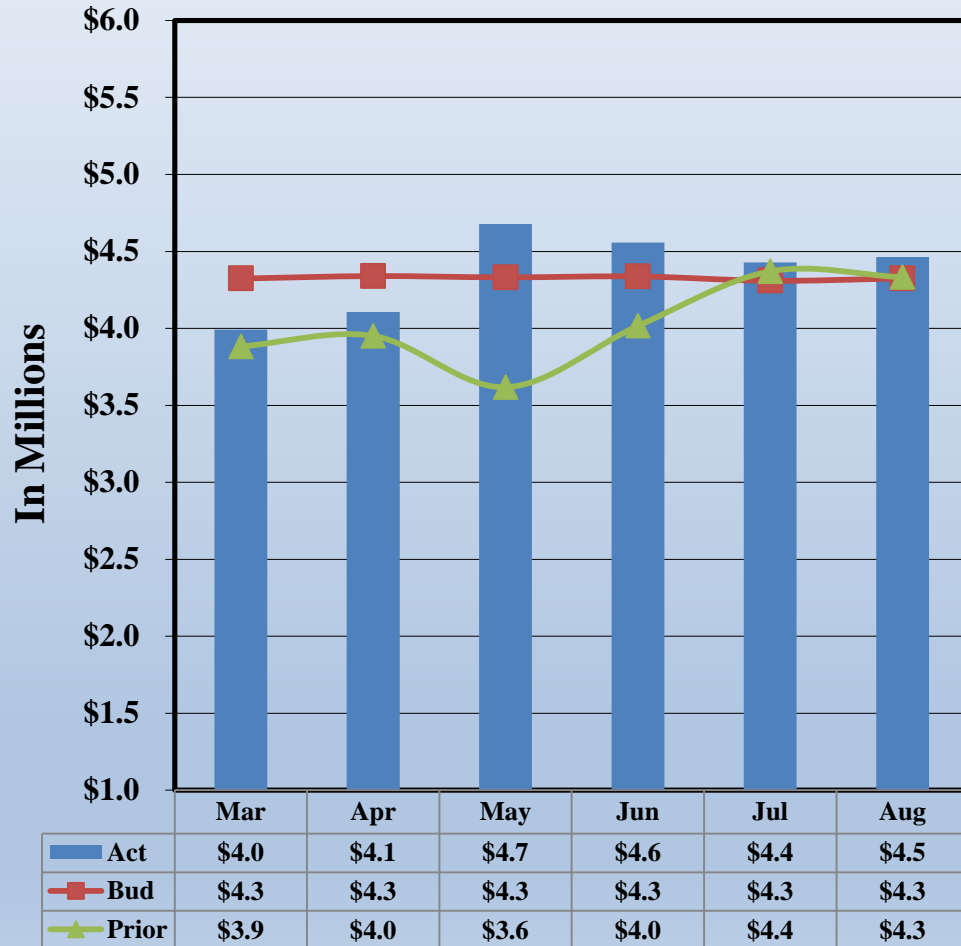
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.4	\$ 5.3	\$ 5.9
Var %		1.9%	-9.1%
Year-To-Date	\$ 58.3	\$ 55.0	\$ 55.5
Var %		6.1%	5.2%
Annualized	\$ 64.1	\$ 59.7	\$ 59.5
Var %		7.4%	7.7%

Purchased Services

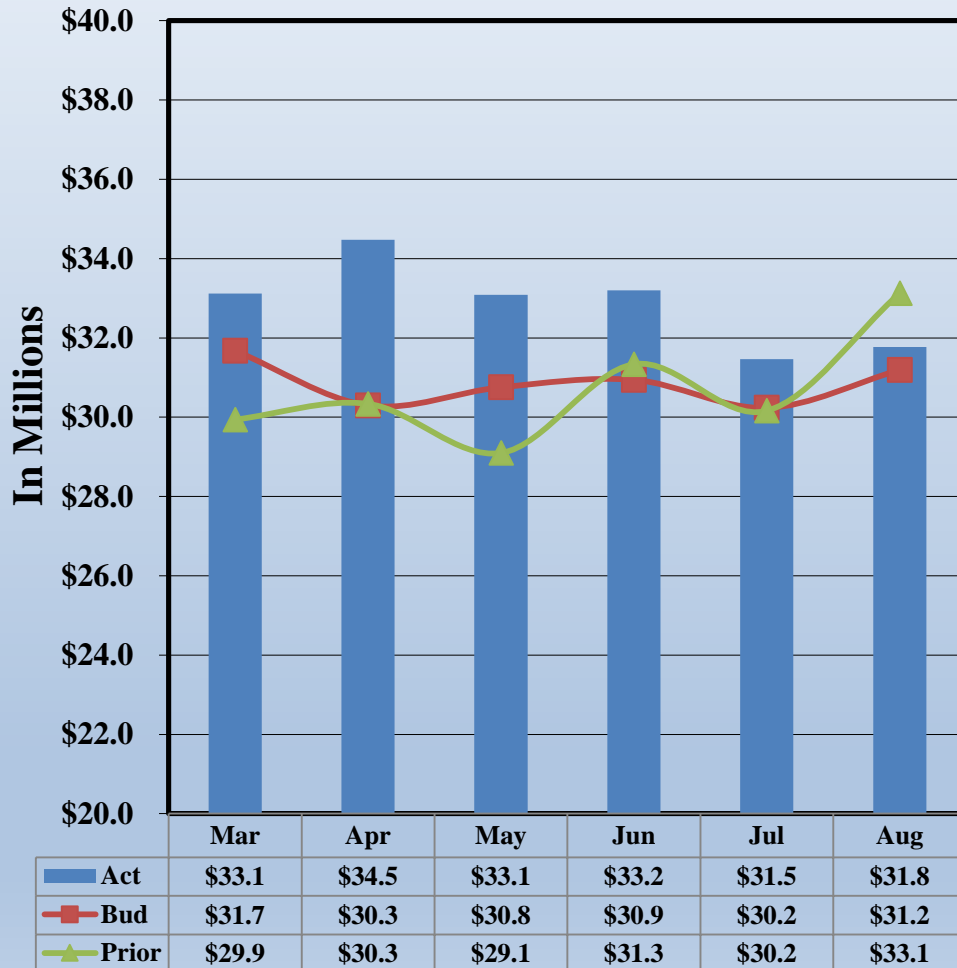
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.5	\$ 4.3	\$ 4.3
Var %		3.2%	3.0%
Year-To-Date	\$ 48.3	\$ 47.6	\$ 44.1
Var %		1.5%	9.4%
Annualized	\$ 52.4	\$ 51.8	\$ 46.6
Var %		1.2%	12.4%

Total Operating Expense

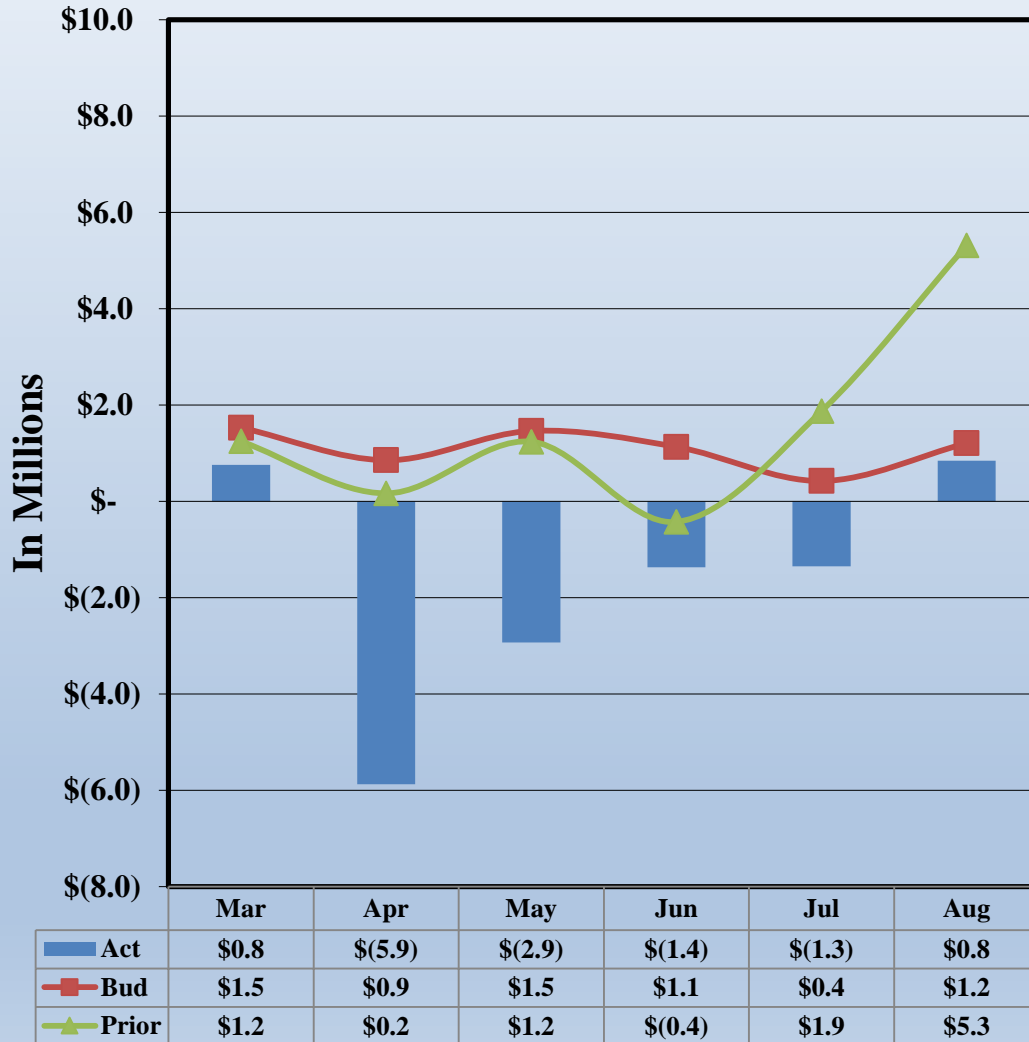
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 31.8	\$ 31.2	\$ 33.1
Var %		1.8%	-4.1%
Year-To-Date	\$ 363.3	\$ 336.4	\$ 329.2
Var %		8.0%	10.4%
Annualized	\$ 395.4	\$ 365.3	\$ 355.8
Var %		8.2%	11.1%

Operating EBIDA

Ector County Hospital District Operations

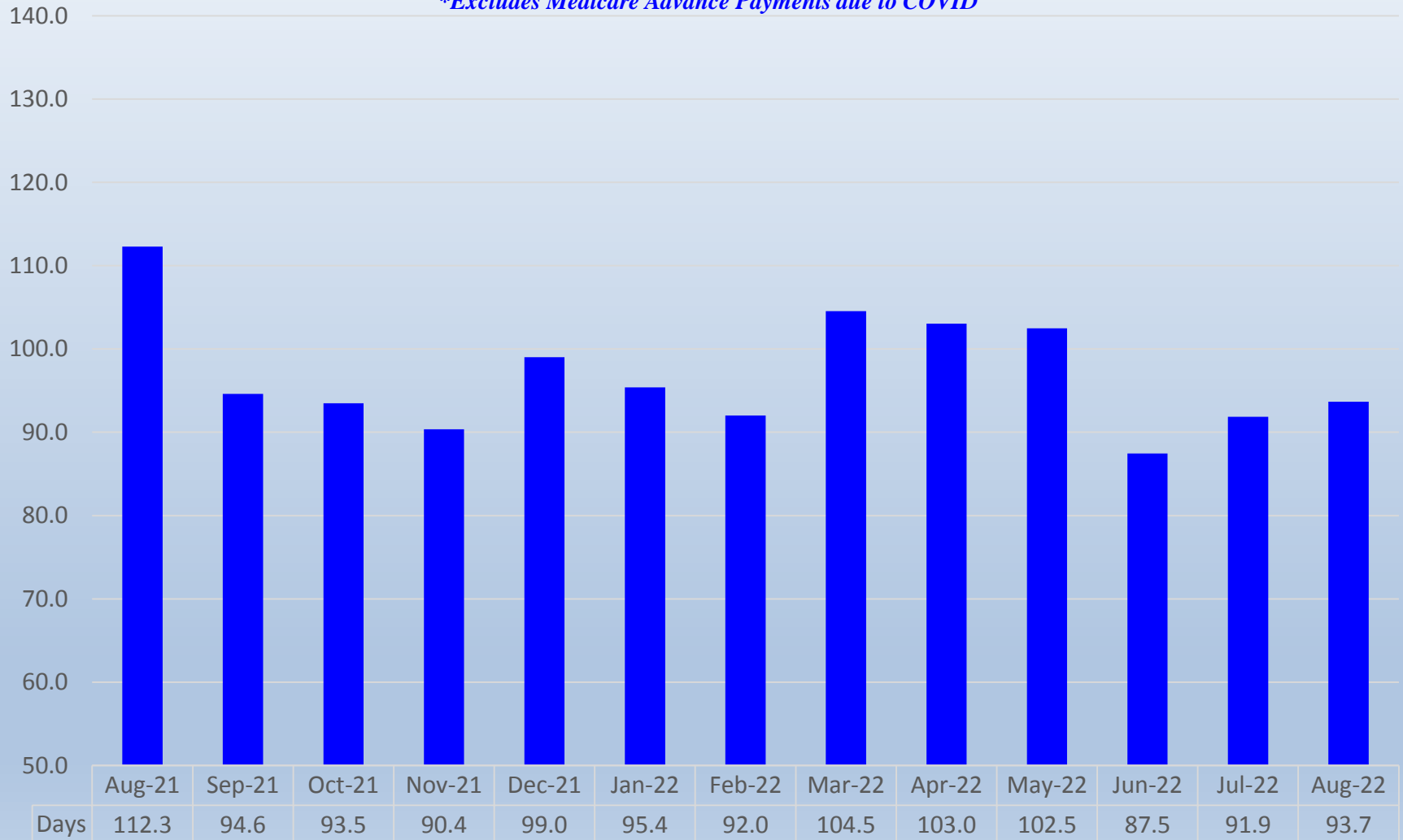


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 0.8	\$ 1.2	\$ 5.3
Var		(0.40)	(4.50)
Var %		-33.3%	-84.9%
Year-To-Date	\$ (9.9)	\$ 10.7	\$ 15.7
Var %		-192.5%	-163.1%
Annualized	\$ 16.3	\$ 11.6	\$ 25.6
Var %		40.5%	-36.3%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch





To: ECHD Board of Directors
Through: Russell Tippin, President & CEO
Through: Matt Collins, COO
From: Carol Evans, Divisional Director of Radiology
Date: September 28, 2022
RE: Service Agreement - Shimadzu

Contract # 001-7260-S-2020-K
Term: 11/1/22-11/1/24
Total Spend: \$95,200 (\$47,600/yr)

REQUEST

The Department of Radiology is requesting approval to renew our contract with Shimadzu to cover digital detectors on four portable x-ray units for an annual cost of \$47,600. Total cost for the two year contract is \$95,200. This expense is budgeted.

PURPOSE OF CONTRACT

This contract includes coverage of digital radiography (DR) detectors and drop coverage. The DR detectors are subject to heavy use as they are placed under/behind patients during x-rays. The DR panel receives the radiation and produces the resultant image. These panels are heavy and cumbersome and are therefore subject to accidental hits and drops. At the same time these panels are delicate and are easily damaged. Once damaged the detector cannot be utilized as there will be artifacts and drop-out on images rendering them unreadable by the radiologist.

FINANCIAL CONSIDERATIONS

Replacement of a damaged panel currently costs approximately \$50,000. This contract will charge a \$5,000 deductible for replacement of the detector regardless of cause of failure. Trimedx considers the detector an accessory and does not cover repair/replacement.

RECOMMENDATION

As these detectors are very high use, daily wear and tear as well as accidental drops are an ongoing concern. It is recommended that they be placed under contract with Shimadzu.

MEMORANDUM

TO: ECHD Board of Directors
 Russell Tippin, President & CEO

FROM: Tara Ward, Divisional Director of Laboratory Services
 Through Matt Collins, Chief Operating Officer

SUBJECT: Accelerate Pheno Service Contract: Amendment to 001-7060-AD-2021A

DATE: September 27, 2022

<u>Cost:</u>	
Annual Standard Service Plan (for SN 1539, 1580, 1841, 1842)	\$18,000.00
Total (3-yr term)	\$54,000.00

Background:

MCH entered into an agreement April 2021, with an amendment approved in May 2022, with Accelerate Diagnostics for placement of their Accelerate PhenoTest for antimicrobial identification and susceptibility testing of blood culture organisms. The Microbiology department and Antimicrobial Stewardship Committee has seen an improvement with length of stay for sepsis patients, overall seeing about a 1-day reduction and quicker response for antibiotic therapy. For this reason, the laboratory would like to keep the Accelerate Pheno system that has been in place for the past year. This second amendment allows us to continue using the analyzer under the extended usage agreement with the caveat that MCH purchase a service contract for the analyzer. As the equipment is not legally owned by the hospital, TRIMEDX cannot assume responsibility for the analyzer and the service contract must be purchased through the vendor. The term of this second amendment will be 3 years. This amendment also locks in pricing for the supplies needed to run the specific tests for the term of the contract.

Staffing:

No additional FTE's required.

Funding:

Budgeted operational expense

MEMORANDUM

TO: ECHD Board of Directors
Russell Tippin, President & CEO

FROM: Tara Ward, Divisional Director of Laboratory Services
Through Matt Collins, Chief Operating Officer

SUBJECT: Roche Diagnostics Depot Service Agreement for LIAT PCR analyzers

DATE: September 22, 2022

Cost:

Equipment	Depot Service	Year 1	Year 2	Year 3	Total
3 LIATs purchased 2020	\$2500 x 3	\$7,500.00	\$7,500.00	\$7,500.00	\$22,500.00
2 LIATs purchased 2022	\$2500 x 2	warranty	\$5,000.00	\$5,000.00	\$10,000.00
4 LIATs purchased in 9/2022	\$2500 x 4	warranty	\$10,000.00	\$10,000.00	\$20,000.00
Term Total Cost					\$52,500.00

Background:

5 LIAT PCR analyzers were purchased in 2022 and 2020 during the pandemic as point-of-care COVID testing. 4 additional analyzers were just approved for purchase earlier this month in preparation of the upcoming respiratory season. These analyzers are being utilized in the ED for rapid and reliable COVID testing. Due to the simple nature of these analyzers, there is no repair service available through TRIMEDX. If there is a problem with the analyzer, it is sent back to the manufacturer, and they will simply send us a replacement. This agreement is for a term of 3 years. The analyzers purchased in 2022 are still under warranty. At the end of the warranty period, the Depot Service agreement will start and will cover those analyzers. The analyzers purchased in 2020 will be covered for the entirety of this agreement. This agreement is critical for the Point of Care Department as these analyzers cannot be repaired by TRIMEDX.

Staffing:

No additional FTE's required.

Funding:

Budgeted operational expense

MEMORANDUM

TO: ECHD Board of Directors

FROM: Tonya Coke, Director of Marketing
Through Alison Pradon, Vice President of Development

SUBJECT: CVA Advertising and Marketing Contract - Renewal

DATE: October 4, 2022

<u>Cost:</u>	
Media Budget <i>(billboards, newspaper, tv, print, etc.)</i>	\$441,705.00
Video Production <i>(service line, educational, testimonials)</i>	\$70,000.00
Content Creation/Design <i>(flyers, brochures, annual reports)</i>	\$25,000.00
Blogs <i>(written content for specific service lines)</i>	\$3,600.00
Translations <i>(translator for content)</i>	\$2,500.00
Agency Coordination <i>(flat retainer fee)</i>	<u>\$66,900.00</u>
Contract Total	\$609,705.00

Background:

This contract is a renewal of our current contract with CVA Advertising and Marketing. In June 2022, the Medical Center Health System marketing team requested RFP's for marketing and advertising agencies. CVA Advertising and Marketing from Odessa, TX and Agency Creative from Dallas, TX submitted RFPs (Other Odessa agencies met with the MCH team to discuss the RFP but ultimately decided not to submit: Red Pixel Marketing and Current Media Partners). CVA Advertising and Marketing had the most affordable and realistic plan submitted. The contract gives either party a 90 day written notice of termination. This marketing budget with CVA is included in the approved Fiscal Year 2023 budget.

Staffing:

No additional FTE's required.

Disposition of Existing Equipment:

N/A

Funding:

\$609,705.00 (\$50,808.75/month) budgeted for Fiscal Year 2023 for monthly services and contracts.

Capital Planning Team

Presentation of Updated Projected Capital Spend for FY 2023

Items to move to Capital FY24 from FY23 & addition to FY23

Year	Div.	Dept.	MODEL	Original Spend Est.	New Est Spend	Net Change in Est. Spend
2023	Surgery	OPOR	eyebeds/stretchers	\$ 30,504	\$12,415	\$18,089
2023	Surgery	MOR	zoom /bariatric stretchers	\$ 14,052	\$14,534	\$ (482.00)
2023	Surgery	OPOR	cribs	\$ 37,792	\$18,995	\$18,797
2023	Surgery	MOR	OR beds	\$ 282,000	\$218,000	\$64,000
2023	Surgery	Endo	EGD scopes and duodenoscopes	\$ 450,000	\$225,000	\$225,000
2023	Surgery	Surgery	stretchers	\$ 534,988	\$236,600	\$298,388
Total Est Spend for FY23 with changes in Qty of items				\$1,349,336	\$725,544	\$623,792
2024	Surgery	MOR	Light Sources x10	\$164,000	0	\$164,000
2024	Surgery	MOR	Eye Microscope	\$250,000	0	\$250,000
Total Est Spend for FY23 after moving items to FY24				\$414,000	0	\$414,000
2023	Surgery	Surgery	Complete laparoscopic equip update for 15 Ors	\$ 1,906,520	\$ 2,886,520	\$ (980,000)
Overall Change in FY23 Estimated Spend				\$ 3,669,856	\$3,612,064	\$ 57,792

Updated Expected Capital Purchases FY23

FY 2023 Capital Budget	Tot estimated amount for expected purchases	Outside funding expected (CMN)	Contingency Fund	Total Requested funds for FY 2023 Capital Purchases
Original	\$22,032,389	(\$81,169)	\$750,000	\$22,701,220
Updated (9/2022)	\$28,982,738	(\$81,169)	\$750,000	\$29,651,569
Updated (10/2022)	\$28,924,946	(\$81,169)	\$750,000	\$29,593,777

October Board Report

Regional Services

Events

MCH/ Community outreach- 8/23 (Coronary CTA + HeartFlow FFRct pathway) introduction of new procedure at MCH to local clinics

MCH Regional Update- 9/21 held in MCH Boardroom at 12 pm

Regional Outreach

Kermit- Introduced Dr Birungi to providers (5) and staff, discussed services she can provide. No needs currently. Kermit came onsite 9/1 to meet with case management team and discussed swing bed options. Kermit would still like to meet with MCH Ortho group, I will help arrange this.

Big Spring- Provided hospital and clinic updates to ED staff and physicians. Providers had questions about what we can provide the pediatric population when it comes to traumas/fractures. I have let them know some of the services Dr. Babbel can provide. Provided updated clinic list to all clinics.

Stanton- Provided hospital and clinic updates to ED staff and physicians. Met with all clinics within the hospital and provided updates as well. MCH and Stanton continuing to have conversations about TeleICU options.

Ward- Met with med surge director, Rene. We discussed opportunities for swing bed patients. I have provided Rene with case management number to arrange meeting to introduce herself to new director and case manager.

Big Lake- Spoke with ED physicians and staff, no issues with transfers to MCH. They stated they are glad to see less diversions. Provided updates to clinic staff about MCH providers.

Alpine- met with new CNO, Jason Flowers. Introduced self and role, he was glad to have a contact here at MCH. He stated they have no issues with transfers. I also met with ED physicians and staff, ED provider did have some questions about COVID transfers, he mentioned we have been unable to take recently. I explained we have been on isolation diversion but if we are not, we are glad to accept COVID patients. Alpine also has a newer ED director. I left my contact information, will reach out to introduce myself.

Rankin- Introduced Dr. Birungi to physicians (2) and staff. They are glad to hear about more surgeon options in Odessa, especially since Dr. Birungi can do appendectomies on pediatrics. Provided updates to ED and clinics on MCH.

McCamey- Introduced Dr Birungi to physicians (3) and staff. Also, introduced myself to new locum provider in clinic. They are looking forward to sending patients to Dr. Birungi. We also met with Maria referral specialist to provide Dr. Birungi's clinic information.

Crane- Introduced Dr. Birungi to physicians (2) and staff. We also met with CNO, provided hospital updates.

Community Outreach-

Regional Services

First physicians (east and west), Compass pediatrics, Wendover, Pedi Care, Dr. Castillo, Trinity, Kelly Winger, Dr. Prasad, Signature Care, West Tex, Vital Care, Excel ED.

Dr Birungi

Dr. Alamo, Dr. Ramanathan, Trudian Lester, Dr Kubacek, Dr. Kim, Dr. Giraldo. MCH urgent care providers.

MCH Telecare-

On demand- 48 completed visits since May

MCH Procure Internal Medicine providers now using new platform, next group to onboard will be MCH cardiology

MCH Ector County claims update

09/29/2022

Presented by:

Tess Frazier

Dan Andersen

Angie Merrell

WINS over the last 6 months:

Dr. A referred 3 work comp claimants for evaluation/MMI last week

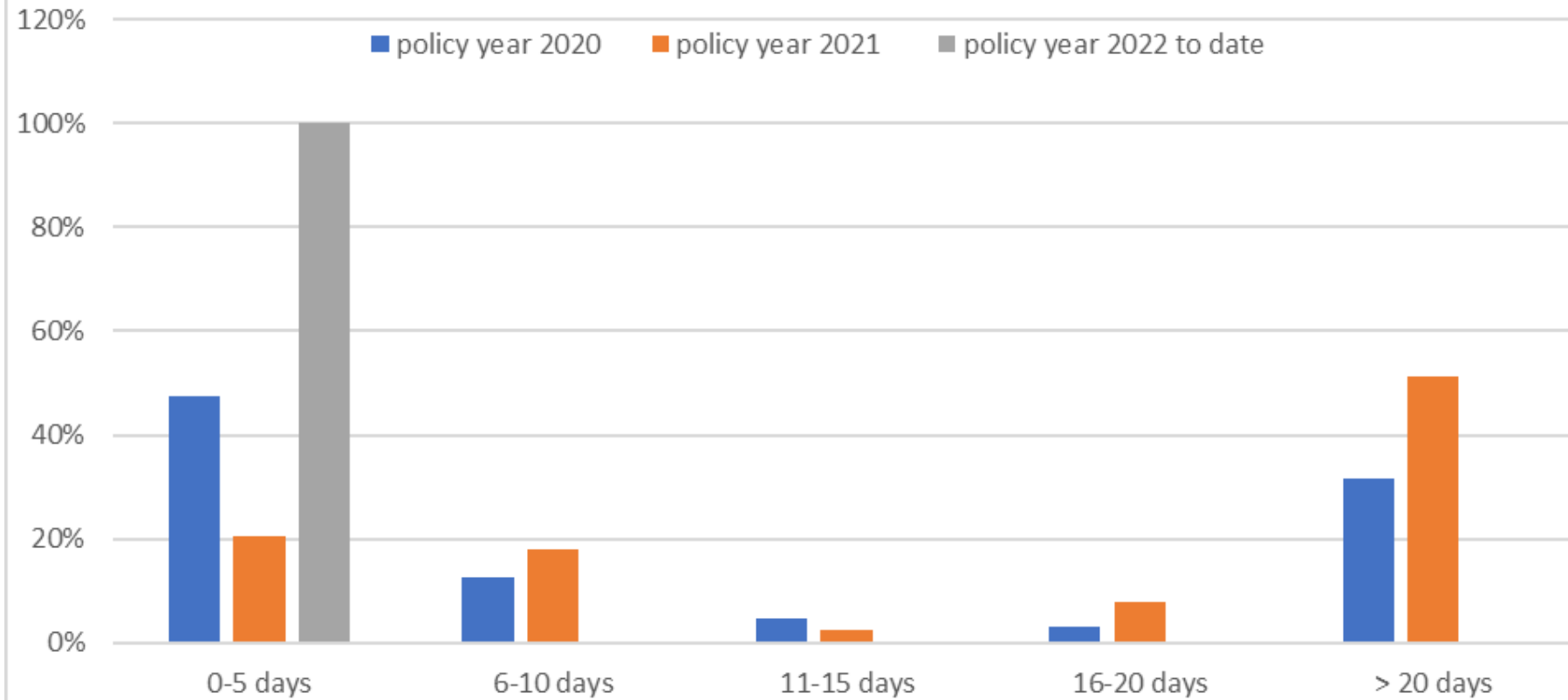
Only 4 work comp claims reported for policy year 7/1/2022, all reported in 5 days or less

No open or new auto claims

MCH Pro Care – 1 claim closed, only 2 remain open, none reported for policy year 7/1/2022

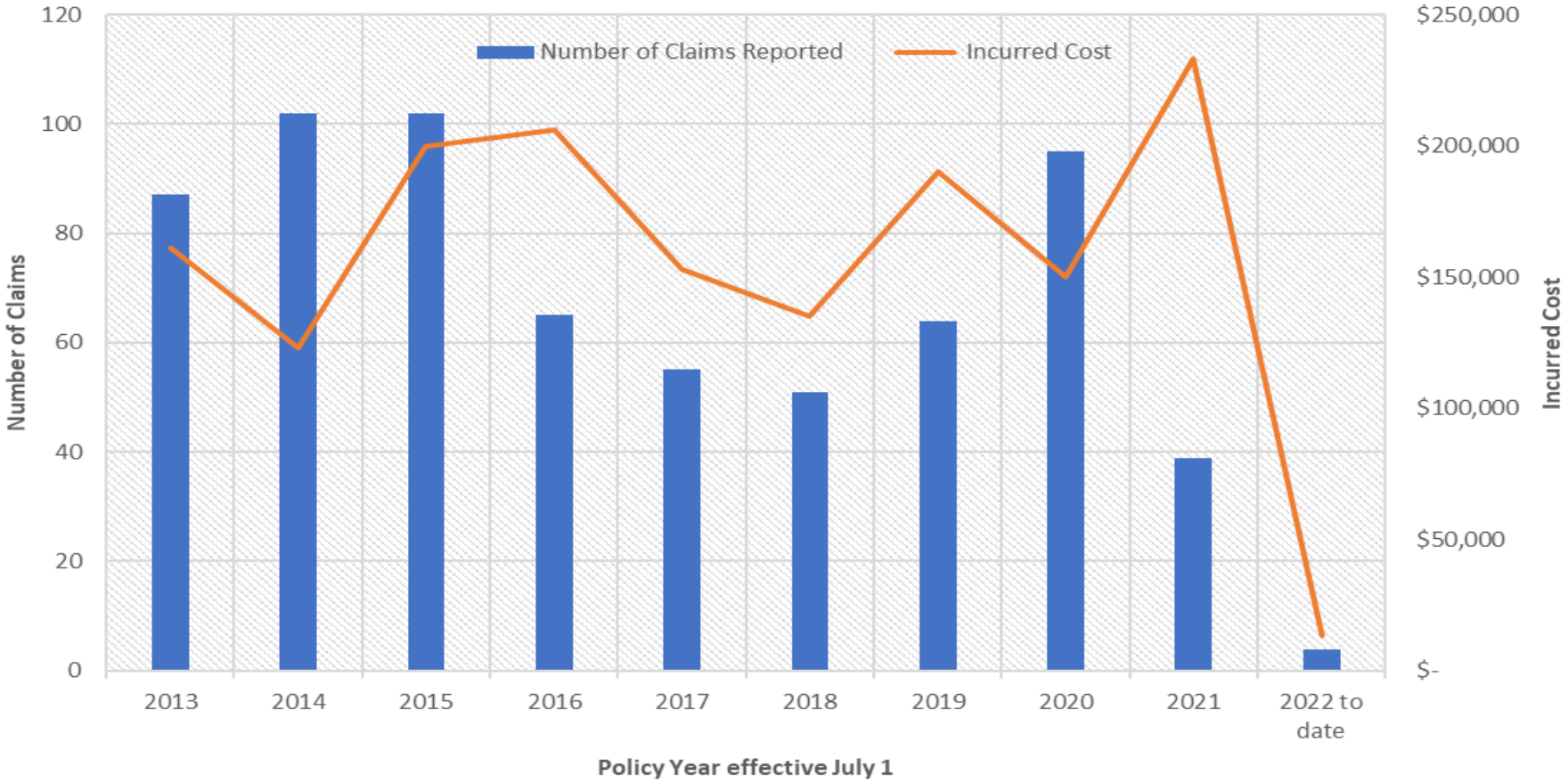
REMINDER: If a work comp claimant is seen more than once OR anywhere besides the ER, THIE must be notified.

Days Delay in Reporting of Work Comp Claims (excluding Covid claims)



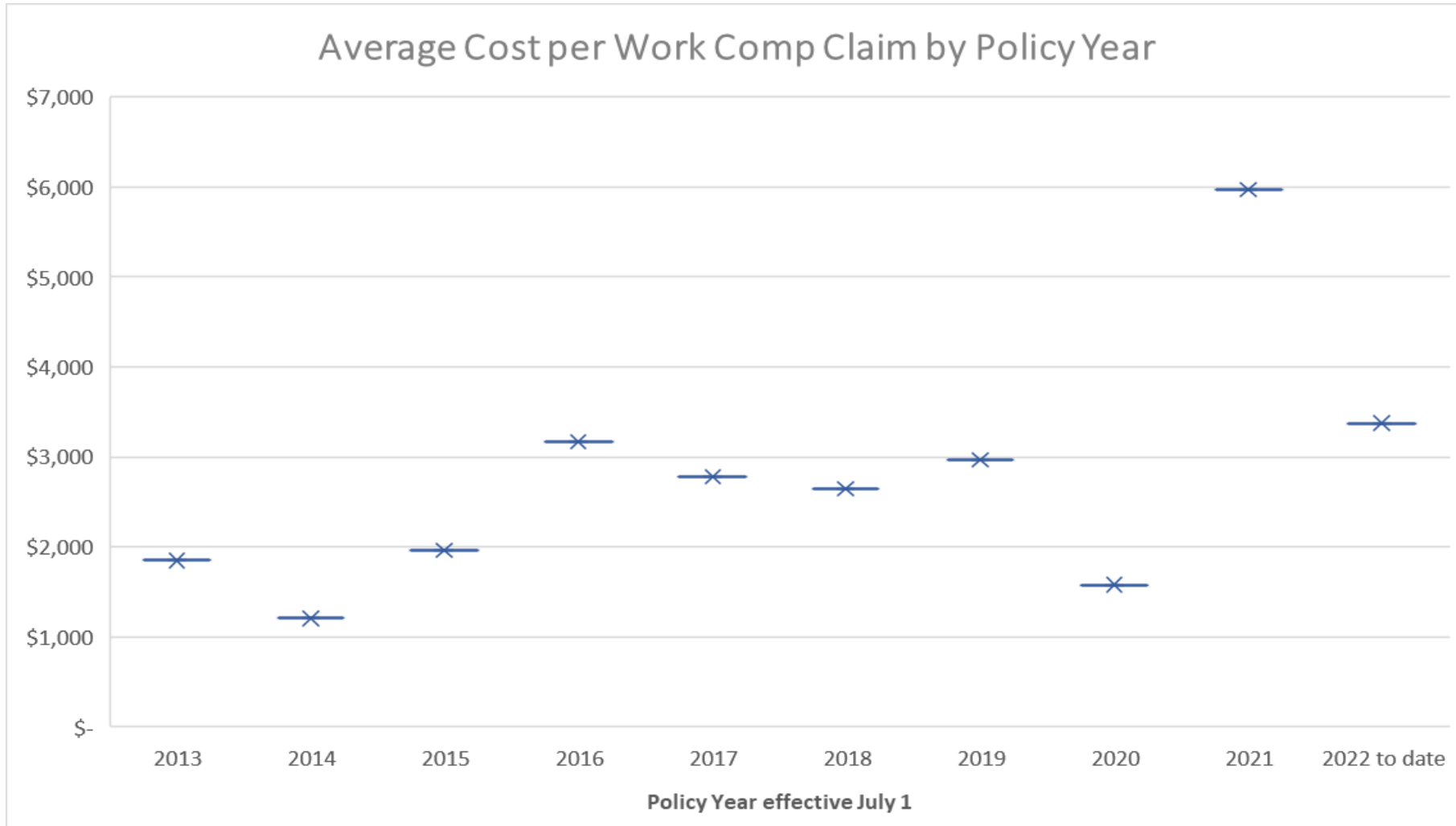
Only 4 claims reported so far in policy year 7/1/2022, but all reported in 5 days or less!

Work Comp Claims Reported & Incurred Cost by Policy Year



NOTE: One 2021 claim at \$113,000 incurred





NOTE: One 2021 claim at \$113,000 incurred

Work Comp Claims with Incurred Costs > \$20,000

			At 09/22/2022	At 03/22/2022	6 month
	Accident Date	Status	Total Incurred	Total Incurred	change
TPA Claims					
TXW5185	12/10/2003	Open	386,684	356,281	30,403
TXW5183	2/12/2007	Open	151,055	150,121	934
TXW5191	11/9/2010	Open-Inactive	580,988	541,450	39,538
TXW5200	9/6/2019	Re-open	15,368	24,244	(8,876)
THIE Claims					
TXW5422	12/6/2020	Reopened	21,304	23,500	(2,196)
TXW5649	4/28/2021	Open	37,000	22,369	14,631
TXW5693	7/1/2021	Closed	16,882	22,100	(5,218)
TXW5725	7/20/2021	Open	113,683	60,000	53,683
TXW5790	8/23/2021	Closed	28,422	40,000	(11,578)
Increase for 6 month period					111,321

